

UAC INSURANCE MUTUAL

Annual Membership Meeting

November 14, 2001, 3:00 p.m.
Dixie Center, Ballroom D
1835 Convention Center Drive, St. George, UT

A G E N D A

3:00	Call to Order & Member Roll Call	Gary Herbert
	Approval of November 2000 Minutes	Gary Herbert
	2002 Board of Trustees Nominations & Elections	Gary Herbert
	Approval of the 2002 Budget	Ken Bischoff
	Claims Administration Report, McLarens Toplis North America, Inc.	
	Introductions	Kevin Lindell
	Services & Loss Experience	Charmaine Green
	Claim Frequency/Severity	Korby Siggard
	Loss Control Manager's Report	Mark Brady
	Broker's Report, Arthur J. Gallagher & Co.	
	The Insurance Market Place as of September 11, 2001	Jim Gault
	Terrorist Attack and the Implications for the Mutual	Rich Stokluska
	What Have We Done For You Lately?	John Chino
	Committee Reports:	
	Audit	Tex Olsen
	Law Enforcement	Ed Phillips
	Litigation Management	Kent Sundberg
	Personnel	Steve Baker
	The Mutual Then & Now	Shawn Guzman
	Presentation of Outstanding Achievements	Gary Herbert
	Election Results	Gary Herbert
5:00	Dinner for Meeting Attendees and their Spouses Sponsored by Arthur J. Gallagher & Co.	Ballroom AB

UACIM MEMBERSHIP MEETING

MINUTES

November 14, 2001, 3:00 p.m.

Dixie Convention Center, St. George, UT

BOARD MEMBERS PRESENT:

Gary Herbert, *President*, Utah County Commissioner
Dan McConkie, *Vice President*, Davis County Deputy Attorney
Kenneth Bischoff, *Secretary-Treasurer*, Weber County Commissioner
Kay Blackwell, Piute County Commissioner,
LaVar Cox, Millard County Commissioner
Lynn Lemon, Cache County Council Member
Ty Lewis, San Juan County Commissioner
Royal Norman, Box Elder County Commissioner
Tex Olsen, Sevier County Commissioner
Kent Sundberg, Utah County Deputy Attorney

BOARD MEMBERS ABSENT:

Ed Phillips, Millard County Sheriff

MEMBERS PRESENT:

Gayle Aldred, Washington County Commissioner
Steve Baker, Davis County Personnel Director
David Bateman, Utah County Sheriff
Carol Buckley, Davis County Assessor
Glen Burton, Weber County Commissioner
Camille Cain, Weber County Commissioner
Bud Cox, Davis County Sheriff
Brad Dee, Weber County Personnel Director
Scott Durfey, Wayne County Commissioner
Kaye Findlay, Washington County Commission Office
Diane Freston, Duchesne County Clerk-Auditor
Michael Gleed, Cache County Recorder
Roger Handy, Box Elder County Auditor
Steve Holmgren, Box Elder County Commissioner
Boyd Howarth, Juab County Commissioner
Linda Lunceford, Weber County Clerk-Auditor
Joette Langanese, Grand County Council Member
Gary Mason, Sevier County Commissioner
Peggy Mason, Box Elder County Personnel Director
Michael Milovich, Carbon County Commissioner
Camille Moore, Garfield County Clerk-Auditor
Judy Mutton, Duchesne County Personnel Director

Bryce Nielson, Rich County Commissioner
Ralph Okerlund, Sevier County Commissioner
Robert Pero, Carbon County Clerk-Auditor
Derek Pullan, Wasatch County Attorney
Steve Rawlings, Davis County Clerk-Auditor
Larry Ross, Duchesne County Commissioner
Ilene Roth, Sanpete County Auditor
Gene Roundy, Iron County Commissioner
Kimberly Schappert, Grand County Council Member
Mike Seely, Juab County Administrator
Drew Sitterud, Emery County Commissioner
Kirk Smith, Washington County Sheriff
Pat Snowball, Emery County Personnel Director
Ralph Stansfield, Duchesne County Sheriff
Lloyd Swain, Uintah County Commissioner
Steven Wall, Sevier County Clerk
Preston Ward, Cache County Deputy Surveyor
RaNae Wilde, Daggett County Auditor-Recorder
Mike Wilkins, Uintah County Deputy Clerk-Auditor
Dave Wilson, Weber County Deputy Attorney
David Yardley, Iron County Clerk

OTHERS PRESENT:

Mark Brady, UACIM Loss Control Manager
Jim Gault, AJG&Co. Vice-President
Brent Gardner, UAC Executive Director
Charmaine Green, McLarens Claims Specialist
Shawn Guzman, UACIM Director

Scott Hirschi, Washington County Economic Development
Kevin Lindell, McLarens National Casualty Leader
Korby Siggard, McLarens Branch Manager
Rich Stokluska, AJG&Co. Account Executive
Sonya White, UACIM Administration

CALL to ORDER

Gary Herbert called the meeting to order and welcomed everyone to the tenth anniversary meeting of the Insurance Mutual.

INTRODUCTION of TRUSTEES and STAFF

Gary Herbert recognized the current Board of Trustees beginning with himself as an At-Large Representative and *President* of the Mutual, Dan McConkie representing the First-Second-Third Class counties and *Vice President*, Ken Bischoff representing the First-Second-Third Class counties and *Secretary-Treasurer*, Kay Blackwell, representing the Fourth-Fifth-Sixth Class counties, LaVar Cox a Representative of the Fourth-Fifth-Sixth Class counties, Lynn Lemon representing the First-Second-Third Class counties, Ty Lewis a representative of the Fourth-Fifth-Sixth Class counties, Royal Norman is an At-Large Representative, Tex Olsen is an At-Large Representative, Ed Phillips Chair of the Law Enforcement Committee and Kent Sundberg Chair of the Litigation Management Committee. The Mutual staff was introduced: Shawn Guzman, *Director*, Mark Brady, *Loss Control Manager* and Sonya White, *Administration*.

MEMBER ROLL CALL

Gary Herbert explained that pursuant to the UACIM Bylaws Article 4.2(c) *A majority of the members shall constitute a quorum to do business* and Article 4.5(b) *Members shall have the obligation to designate...a representative...for the members' meetings*. Therefore, roll call was taken and the following members designated as representatives: Roger Handy, Box Elder County; Lynn Lemon, Cache County; Robert Pero, Carbon County; RaNae Wilde, Daggett County; Steve Baker, Davis County; Judy Mutton, Duchesne County; Drew Sitterud, Emery County; Camille Moore, Garfield County; Kimberly Schappert, Grand County; Gene Roundy, Iron County; Mike Seely, Juab County; LaVar Cox, Millard County; Kay Blackwell, Piute County; Bryce Nielson, Rich County; Ty Lewis, San Juan County; Ilene Roth, Sanpete County; Steven Wall, Sevier County; Mike Wilkins, Uintah County; Kent Sundberg, Utah County; Derek Pullan, Wasatch County; Kaye Findlay, Washington County; Scott Durfey, Wayne County; and Dave Wilson, Weber County. Beaver and Kane Counties were not represented at this meeting.

APPROVAL of NOVEMBER 2000 MINUTES

The minutes from the November 15, 2000, membership meeting were previously sent to the members for review. Steve Wall made a motion to approve the minutes as written. Kimberly Schappert seconded the motion, which passed unanimously.

2002 BOARD of TRUSTEES NOMINATIONS and ELECTIONS

An official nomination request was previously emailed to each member county official to make nominations to the 2001 Board of Trustees. Nominees from the First-Second-Third Class counties are Kenneth Bischoff, Dan McConkie, Ilene Roth, Gene Roundy and Mike Wilkins. Nominees from the Fourth-Fifth-Sixth Class counties are Joette Langanese, Ty Lewis and Steve Wall. Nominee At-Large is Tex Olsen. The designated representatives from the First-Second-Third Class counties were given a ballot to vote for two representatives from those class counties and one representative At-Large. The designated representatives from the Fourth-Fifty-Sixth Class counties were given a ballot to vote for one representative from those class counties and one representative At-Large. Gary Herbert opened nominations from the floor but there were none. Designated representatives were asked to cast their votes. Pat Fizer gathered and tallied the ballots.

APPROVAL of the 2002 BUDGET

Ken Bischoff reported that in preparation of the Insurance Mutual's budget for 2002, the Board experienced challenges due to the effects of the hardening of the national insurance market sustained by losses to reinsurance markets. These losses caused premiums for reinsurance to increase beyond levels that have not been seen in the last ten years. Although exposures and losses have increased, the Board chose to fund the attachment point at an 89% confidence level in an effort to hold down member premium increases. Ken presented the approved General Budget to the members (see attachment #1). Revenues include premiums written \$3,576,825 and investment income \$300,000 for a total revenue of \$3,876,825. Losses and Loss Expenses include losses (attachment point) \$1,850,000, claims management expenses \$232,960 and reinsurance \$1,064,659 for a total of \$3,147,619. Administration Expenses include broker fees \$80,000, administration fee \$494,804, professional fees \$30,255 and other expenses \$31,300 for a total of \$636,359. The total losses and expenses have been budgeted at \$3,783,978 leaving a net income of \$92,847. The Board has budgeted conservatively so the net income may be higher than what has been estimated. A motion was made to approve the 2002 Budget as presented. The motion was seconded and passed unanimously. Several members requested an itemized detail of the administration fee paid to the Association of Counties. Gary Herbert directed staff to include a copy of the itemized detail with these minutes to all member counties. An itemized detail was requested of the claims management fee paid to McLaren's Toplis. Shawn Guzman explained that the fee paid to McLaren's is based on a contract with a third-party to provide an in-house service instead of an arms-length transaction, as is the administration fee. Therefore, it would be at the discretion of McLaren's whether they are willing to provide a breakdown of their expenses and profit. The Mutual periodically goes out to bid for third-party services.

CLAIMS ADMINISTRATION REPORT

Kevin Lindell, National Casualty Leader McLarens Toplis Corporate in Chicago, explained that McLarens dedicated unit in Utah is staffed by resident adjusters, Korby Siggard and Charmaine Green. McLarens Toplis has not been a well-known name in claims adjusting until the tragedies of September 11. McLarens has 60% of the claims market place associated with the disaster and are the premier adjusters of all property losses and some casualty losses associated with the tragedy. McLarens is proud of the people representing the company here in Utah.

Charmaine Green reported on the number of claims experience of the members per year from 1992-2001 (see attachment #2). The claims department is processing an average of 33 claims per month (350 claims have been submitted this year) and closing an average of 30 claims per month. Historically, August is the busiest month for claims, processing 52 last August. Charmaine explained that between Korby and she there is 15 years of claims adjusting experience. They work hard, are dedicated and try to provide the service expected.

Korby Siggard reported that since the Mutual was formed in 1992, almost half of the loss experience is in the area of auto liability (see attachment #3) and the Mutual can learn from the past. The loss and expense payments trend in the last year (see attachment #4) has been steadily increasing. When charting the frequency of claims (see attachment #5) auto liability for 2001 is at 69% instead of an average of 53%. The severity of auto liability claims (see attachment #6) has gone up to 66%. Not only are members having more claims the costs of those claims are increasing. What can the counties, the Mutual and McLarens do as a team to trend these losses back down? Severity of claims is the responsibility of the Mutual's Loss Control Department with the training they provide. Frequency of claims can be reduced by the way claims are investigated and handled within the McLarens office and by eliminating fraud. If the county is not negligent in a slip and fall claim then medical bills are not paid, if a windshield is broken by a rock coming from the road the county is not responsible for damage, if a pot hole on a county road has not been reported to the county then they are not liable for any damage sustained from a pot hole. These are just some examples of reducing claim frequency.

LOSS CONTROL MANAGER'S REPORT

Mark Brady reported that he would begin visiting each county in the next couple of weeks to conduct their risk management review. Additional auto safety criteria were included in the 2001 program as an incentive to reduce auto losses. Mark explained that he attended training at CTSI (Colorado's version of the Insurance Mutual), he received his defensive driver instructor certification from the Utah Safety Council, attended Salt Lake County's Supervisors Training and Legal Update Training. Mark provides advise to the member counties on liability and legal issues, provides training, sponsors programs, conducts mid-year reviews with each member county and inspects county facilities. Programs sponsored this year was the Insurance Coordinators Training, Road School, Personnel Workshop, Sheriffs Association Annual Conference, Statewide Association of Public Attorneys and Emergency Vehicle Operation Training. Mark conducted training in the areas of drug and alcohol, safety instruction, Title VII harassment and defensive driving courses in 13 counties for over 1,700 employees.

Mark charted loss statistics for the members (see attachment #7) and explained that when Shawn Guzman was hired as the Loss Control Manager, auto losses decreased every year. When Mark assumed the Loss Control Manager position auto claims increased significantly but most of the loss was reported prior to any training he conducted this year. The majority of the auto losses are from the law enforcement and public works departments because these departments are usually the largest in the county and they spend their time on the road, which is a greater exposure. Mark researched the cause of these losses and found that backing, striking deer, failure to yield, following too closely, improper lookout, sleep, speeding and rock chip claims are the cause of these auto losses. By far, substantial losses have occurred because of speed too fast for existing conditions. \$351,000 total incurred loss from county drivers going too fast for conditions. \$290,000 of that was from two accidents this year. In an effort to address these issues, Mark has policies and procedures relative to auto claims, provides training, recommends training, accident review boards have been instituted and are encouraged to meet after each accident. Mark prepared a survey for the members to provide him with ideas, suggestions and feedback relating to drivers investing in good driving techniques (see attachment #8). Mark's goal is to provide the members with the best information and service to control loss.

BROKER'S REPORT

Jim Gault, Executive Vice President of Arthur J. Gallagher & Company reported on the state of the insurance market post the terrorist attacks in September and how this will affect the UAC Insurance Mutual. It is important that the members understand the insurance business because the Mutual is the member's company and insurance is its business. Jim prepared a presentation for the members showing how the insurance business operates through a unique cycle (see attachment #9). Historically the insurance market goes up and down. When the market is up it's considered a hard market, prices are going up, loss of capacity and loss of carriers willing to write insurance at a reasonable price. Usually those spikes go up for a year or 18 months, stabilize and then start going back down except for the last 15 years when the market last turned in 1986. The insurance industry accelerated because the insurance markets started to change their focus. They decided that they could make some cash flow and started to pay more attention to their investment game, got out of underwriting for profit and got into making money on investments. They reduced some of their expenses through technology, medical costs, lack of catastrophes and started to cheat on their reserves to make their results look better.

This resulted in profits and increase in surplus but their discipline really waned from historical levels causing, in 1999, the turn in the market. The reinsurance market as a whole was basically selling a product at a \$1.00 when it was costing them \$1.20 so they went back to underwriting for profit. No more cash flow underwriting and reserve cheating but the problem was bad timing. The stock market started to go down, their loss costs were increasing and the economy slowed all together. Before the catastrophe of September 11, the first six months of 2001 compared to last years combined ratio was deteriorating and the less surplus you have the less premium you can write. To increase their surplus they needed to write more premiums but they can't, it's a catch 22. The markets went backwards by \$28 billion the first half of the year. So before September 11, recover for the industry was incredibly slow. September 11 was the largest catastrophe in history especially for the insurance industry—workers compensation, time element, life insurance, third-party liability, aviation, and property loss—largest loss at one time. When the first estimates came out for this loss, five days afterwards, the industry estimated \$13 billion but carriers were only reporting their share not the reinsurance markets. Three weeks later it was estimated at \$30 billion and today it is estimated as high as \$90 billion. October analysis of the market is that property premiums are up 100%, liability up 50% and workers comp up 50% plus coverages are going to be reduced, modified and in some cases eliminated, extensive program underwriting with no blanket limits. More cancellation notices will be sent because the notice of cancellation gives the carriers free reign to renew the account in the month it will bare and the biggest problem will be insurance for terrorism. The industry is supporting a Senate approach to help the industry by reinsuring above a \$10 billion self insurance retention.

With the state of the market today, the Mutual is very well positioned. This hard market will affect the Mutual but it will be a minimal affect. The Mutual has 72% control of its operation and retained loss and has transferred high-level excess losses to a reinsurance carrier. A 50% increase in the market on 28% is a lot less than a 50% increase on 100%. This is why any county that is not in a risk sharing group like the Mutual is experiencing real problems in procuring insurance at a reasonable cost. Advise to the Insurance Mutual during these times is to gather renewal information early so that Gallagher can go to market sooner, information should be as detailed as possible, staff meet with underwriters, take more risk where prudent, manage marketing and pay attention to the financial strength of your reinsurance carriers. Jim concluded by stating the Gallagher will help the Mutual through these hard times and appreciates the Mutual's business.

COMMITTEE REPORTS

AUDIT. Committee members are Tex Olsen (Chair), Lynn Lemon and Kent Sundberg. Tex Olsen reported that following the completion of the audit report by Larson and Company, the Committee met with the Mutual's auditors and actuary to test the \$3,800,000 loss reserves for unpaid losses and loss adjustment expenses to determine if the expenses were realistic and that the past history of claim settlements were accurate—the Committee found that the reserves were accurate. The Mutual's 2000 statement shows income for the year at \$993,000 and increase in surplus of approximately \$400,000. Total surplus is \$4,442,000. The subordinated debentures were retired and the difference went into reserves. As an Audit Committee, they found that the Mutual is financially strong and improved in the year 2000.

LAW ENFORCEMENT. Kirk Smith, Washington County Sheriff, representing the Utah Sheriff's Association reported that the Mutual's Law Enforcement Committee functions through the Utah Sheriff's Association. The Mutual's Board of Trustees receive advice and recommendations regarding Law Enforcement matters through Ed Phillips, Millard County Sheriff and Chair of the Law Enforcement Committee. Sheriff Phillips is a Trustee on the Insurance Mutual Board and has extensive knowledge of its operation. Sheriff Phillips was out of state and unable to report to the members today. The Utah Sheriff's Association works closely with the staff of the Insurance Mutual to provide training for law enforcement personnel. The training includes emergency vehicle operation in conjunction with Utah Peace Officers Standards and Training (POST). The Insurance Mutual also contributes as a sponsor of Utah Sheriff's Association's annual fall conference. This conference provides timely training to both line officers and administrative personnel regarding control of correction issues. In addition, the Utah Sheriff's Association has invited staff from the Insurance Mutual to participate in its yearly jail inspection program. The Director of the Insurance Mutual works closely with Sheriff's from member counties and the Executive Director of the Sheriff's Association to develop litigation tactics. This coordinated effort sends a clear signal to potential plaintiffs that the Mutual will defend actions of law enforcement personnel when the officers have acted in a lawful manner. The Insurance Mutual staff continues to work closely with the Sheriff's Association to develop policies and procedures to limit liability while allowing law enforcement personnel the freedom and ability to perform their duties.

LITIGATION MANAGEMENT. Committee members are Kent Sundberg (Chair), Dave Blackwell, LeeRay Jackson, Wally Lee, Gary McKean, Derek Pullan, Dave Wilson, Shawn Guzman, Mark Brady and Korby Siggard. Kent reported that the Litigation Management Committee meets monthly prior to the Board of Trustees meetings. Litigation matters are taken to the Board, recommendations are made on matters that need to be settled or need strategy. The Committee works with defense attorneys, approved by the Board of Trustees. The Committee is finding current trends in the areas of auto liability cases (very large in cost) and planning and zoning cases (one case this year has exhausted the Mutual's self insured retention on defense). Kent stressed the importance of the Committee and its continual efforts to assist the Board of Trustees.

PERSONNEL. Committee members are Steve Baker (Chair), Paul Barton, Brad Dee, Peggy Madsen, Susan Miller, Sandra Rees, Jim Smith, Steve Wall and David Yardley. Steve reported that the 2002 Personnel Workshop is scheduled for May 9-10 in St. George at the Dixie Convention Center. Tentative topics at the Workshop are personal liability, sexual harassment, disciplinary investigations and how to conduct them, why people believe and act the way they do and a 'gung ho' presentation by a returning presenter, Sterling Petersen.

THE MUTUAL THEN and NOW

Scott Hirschi, former Washington County Commissioner who was heavily involved in the startup of the Mutual in 1992 and member of the Board, expressed the flood of memories that came back to him when Sonya White called to invite him to share some remarks with the members. Tom Hatch was also invited to speak but unable to attend but Scott told of the great memories he had of working with Tom, Brent Gardner, Sonya, Gary Herbert and Ty Lewis. He explained that Washington County got involved in the idea of the Mutual when both he and Gayle Aldred were in office. The County had a particularly unpleasant claim against them on the heels of a Utah Supreme Court ruling that blew through governmental immunity and at that time the County was having difficulty finding insurance and at a decent rate. Very limited coverage with no guarantee for future coverage was being offered. It was not a good time to be a county commissioner if you were seeking insurance. Brent and others proposed to the County that we research the possibility of forming our own insurance mutual. Initially Scott didn't like the idea feeling that there were plenty of services already in place but eventually became a real believer of the mutual and what he has heard and seen at this meeting of the members convinces him that it was the right decision. There was a lot of hard work, difficult meetings with the state insurance commissioner and fellow elected officials fighting and lobbying against this proposal. But the timing was right, as everyone has seen from the presentations today. The Mutual came into the market just at the right time and members have been able to enjoy fixed rates and great coverage over the last 10 years and are in a good position to weather this hard market as Mr. Gault explained. Scott stated that he is very pleased and proud to have been involved in an effort that brings counties together. There is great strength in counties uniting together to focus on issues that affect all counties—the Mutual has had that effect. Today, more than ever, trust is important to all counties. As elected officials you inherited problems when you came into office and you'll leave problems when you leave office but Scott said that the Mutual is one of the success stories and he is pleased to say that he was associated with the startup of the Mutual. He thanked the members and the Board who continues to make the Mutual a success.

PRESENTATION of MEMBER AWARDS

Gary Herbert explained that each year the Board of Trustees recognizes member counties who have made extraordinary efforts in loss control prevention. All member efforts are appreciated and the counties honored today had the best results for the past year. In recognition of the Lowest Loss Ratio, an award was presented to Garfield County. In recognition of the Most Improved Loss Ratio, an award was presented to Kane County. In recognition of the Most Compliant, an award was presented to Utah County.

ELECTION RESULTS

Gary Herbert announced the election results for the 2002 Board of Trustees. Tex Olsen elected as the at-large representative on the Board; Steve Wall will represent the fourth-fifth-sixth class counties; Dan McConkie will represent one available first-second-third class counties position and the second available position to represent first-second-third class counties was a tied vote between Ken Bischoff and Gene Roundy. In the event of a tie, a coin toss was performed and Gene Roundy prevailed.

ELECTION RESULTS

Gary Herbert invited the members in attendance to dinner and thanked Arthur J. Gallagher and Company as sponsor. McLarens Toplis was also thanked for the member session break prior to the membership meeting. The meeting was adjourned.

UAC INSURANCE MUTUAL
2002 ADMINISTRATIVE BUDGET

REVENUES COLLECTED

Management Fees	494,804
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Total Revenue	494,804
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EXPENSES PAID

Accounting/Audit	750
Administrative Fees	5,000
Auto Expenses	9,500
Auto Reserve	15,120
Board Expenses	15,000
Copying	1,500
Data Processing	4,800
Dues, Subscriptions	1,500
FICA	14,304
Loss Control/Training	14,000
Medical Insurance	32,340
Office Equipment	5,000
Office Rent: <i>Debt Service</i>	85,979
Office Rent: <i>Operating Expense</i>	13,500
Office Rent: <i>Reserve</i>	17,260
Office Rent: <i>Depreciation</i>	5,634
Office Supplies	2,000
Other Insurance	1,500
Postage	3,000
Printing	1,000
Retirement	40,580
Staff Expense	17,500
Staff Salaries	182,137
Technical Assistance	400
Telephone	5,500

Total Expenses	494,804
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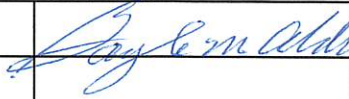


ENDING BALANCE	0
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UAC INSURANCE MUTUAL

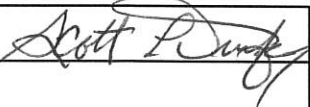


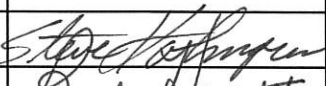
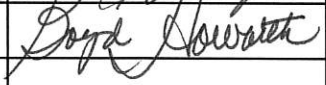
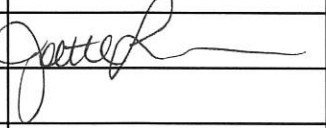

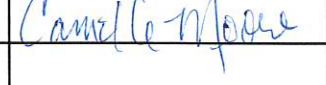
Membership Meeting

November 14, 2001

Dixie Convention Center, St. George, UT

NAME	COUNTY/TITLE	SIGNATURE
Aldred, Gayle	Washington County Commissioner	
Ames, Debbie	Rich County Recorder	
Bailey, Rick	San Juan County Administrative Assistant	
Baker, Steve	Davis County Personnel Director	
Bane, Judy	Grand County Administrator	
Barney, Phil	Sevier County Sheriff	
Barton, Paul	Beaver County Clerk-Auditor	
Bateman, David	Utah County Sheriff	
Beck, Layne	Cache County Council Member	
Behling, JoAnn	Emery County Treasurer	
Bernini, Joe	Juab County Commissioner	
Bischoff, Ken	Weber County Commissioner	
Blackham, Bruce	Sanpete County Commissioner	
Blackwell, Kay	Piute County Commissioner	
Brady, Mark	UACIM Loss Control Manager	
Briggs, Jim	Daggett County Commissioner	
Brown, Bruce	Beaver County Recorder	
Brown, Valeen	Piute County Clerk-Auditor	
Buckley, Carol	Davis County Assessor	
Burgener, Glen	Wasatch County Assessor	
Cordova, James	Carbon County Sheriff	
Chino, John	Arthur J. Gallagher & Company	
Cox, Bill	Rich County Commissioner	
Cox, Bud	Davis County Sheriff	
Cox, LaVar	Millard County Commissioner	
Cutler, Patsy	Iron County Recorder	
Dalton, William	Beaver County Commissioner	
Dettinger, Greg	Sanpete County Commissioner	

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NAME	COUNTY/TITLE	SIGNATURE
Durfey, Scott	Wayne County Commissioner	
Eardley, James	Washington County Commissioner	
Elliott, Max	Davis County Surveyor	
Ferderber, Nancy	Carbon County Assessor	
Findlay, Kaye	Washington County Commission Secretary	
Freston, Diane	Duchesne County Clerk-Auditor	
Gardner, Alan	Washington County Commissioner	
Gardner, Brent	UAC Executive Director	
Gault, Jim	Arthur J. Gallagher & Company	
Gibbons, Darrel	Cache County Council Member	
Gleed, Michael	Cache County Recorder	
Green, Charmaine	McLarens Toplis North America, Inc.	
Guzman, Shawn	Director, UACIM	
Handy, Roger	Box Elder County Auditor	
Herbert, Gary	Utah County Commissioner	
Holmgren, Steve	Box Elder County Commissioner	
Howarth, Boyd	Juab County Commissioner	
Johnson, Karla	Kane County Clerk-Auditor	
Jones, Allen	Wayne County Commissioner	
Kuhni, Arlin	Utah County Clerk-Auditor	
Langianese, Joette	Grand County Council Member	
Lemon, Lynn	Cache County Executive	
Lewis, Ty	San Juan County Commissioner	
Limb, Max	Beaver County Assessor	
Lindell, Kevin	McLarens Toplis North America, Inc.	
Matthews, Tom	Carbon County Commissioner	
McConkie, Dan	Davis County Commissioner	
McKee, Vicky	Daggett County Clerk-Auditor	
McNeely, Jerry	Grand County Council Member	
Millett, Shane	Piute County Recorder-Treasurer	
Milovich, Mike	Carbon County Commissioner	
Moore, Camille	Garfield County Clerk-Auditor	
Mosher, Merlene	Grand County Recorder	

NAME	COUNTY/TITLE	SIGNATURE
Mutton, Judy	Duchesne County Personnel	J. Mutton
Nielson, Bryce	Rich County Commissioner	B. Nielson
Norman, Royal	Box Elder County Commissioner	
Okerlund, Clenn	Wayne County Commissioner	
Okerlund, Ralph	Sevier County Commissioner	Ralph Okerlund
Olsen, Tex	Sevier County Commissioner	
Partridge, Art	Washington County Assessor	
Pero, Robert	Carbon County Clerk-Auditor	Robert Pero
Pullan, Derek	Wasatch County Attorney	Derek Pullan
Rawlings, Steve	Davis County Clerk-Auditor	Steve Rawlings
Rees, Suzanne	Box Elder County Commissioner	
Robison, Kathy	Cache County Council Member	
Romine, Lenna	Piute County Assessor	
Ross, Larry	Duchesne County Commissioner	Larry Ross
Roth, Ilene	Sanpete County Auditor	Ilene Roth
Roundy, Gene	Iron County Commissioner	Gene Roundy
Schappert, Kimberly	Grand County Council Member	K. Schappert
Seely, Mike	Juab County Administrator	Michael Seely
Shaul, Pam	Rich County Clerk-Auditor	
Siggard, Korby	McLarens Toplis North America, Inc.	
Sitterud, Drew	Emery County Commissioner	Drew Sitterud
Smith, Kirk	Washington County Sheriff	
Smith, Ruth	Rich County Treasurer	
Snowball, Pat	Emery County Personnel Director	
Stansfield, Ralph	Duchesne County Sheriff	Ralph Stansfield
Steele, Robert	Juab County Commissioner	
Stokluska, Rich	Arthur J. Gallagher & Company	
Stowell, Dennis	Iron County Commissioner	
Stradinger, Lorna	Duchesne County Commissioner	
Sundberg, Kent	Utah County Deputy Attorney	
Torgersen, Tarval	Piute County Commissioner	
Wall, Steven	Sevier County Clerk-Auditor	Steven Wall
Ward, Preston	Cache County Deputy Surveyor	Preston Ward

[illegible]

UTAH ASSOCIATION of COUNTIES
Insurance Mutual



1992 - 2002
Ten Years of Growth

2002 BUDGET

REVENUE

Premiums Written	3,576,825
Investment Income	300,000
TOTAL REVENUE	3,876,825

LOSSES AND LOSS EXPENSES

Losses	1,850,000
Claims Management Expenses	232,960
Reinsurance	1,064,659
TOTAL LOSS EXPENSES	3,147,619

ADMINISTRATION EXPENSES

Broker Fees	80,000
Administration Fees	494,804
Professional Fees	30,255
Other Expenses	31,300
TOTAL ADMINISTRATION	636,359
TOTAL LOSSES AND EXPENSES	3,783,978

NET INCOME

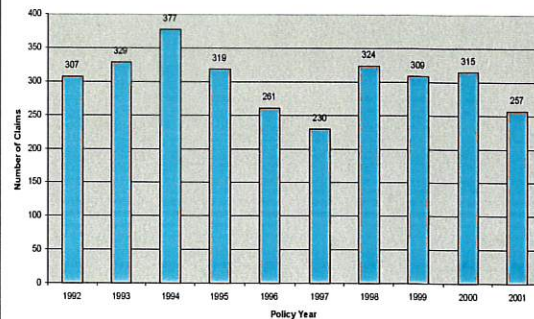
92,847

McLARENS
TOPLIS

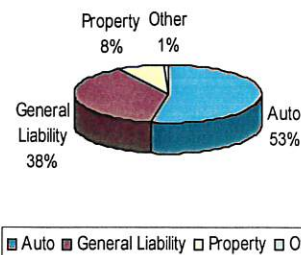
Claims Management

McLARENS
TOPLIS

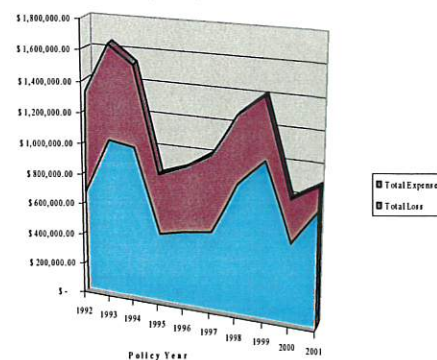
UACIM All Claims Loss Experience 1992-2001

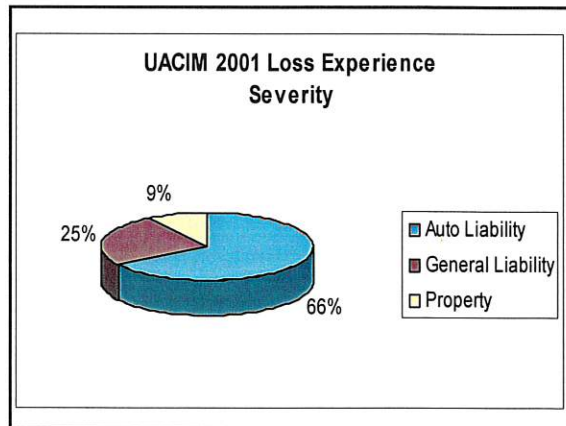
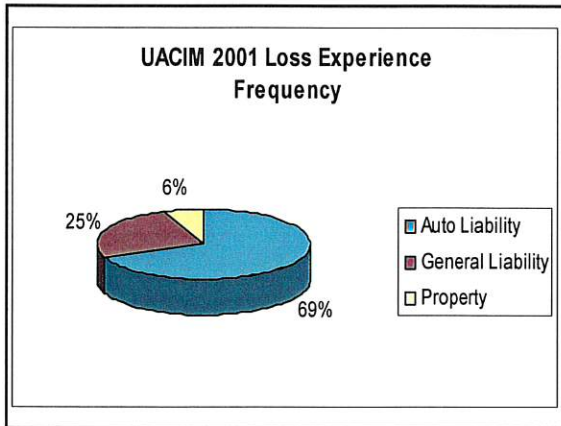


UACIM All Claims Loss Experience
1992-2001



UACIM - Loss & Expense Payments 1992-2001

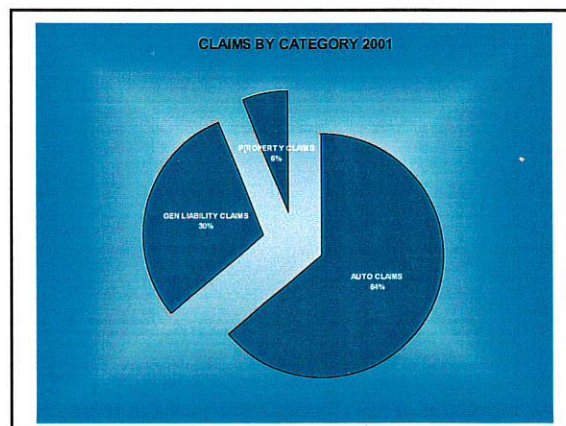
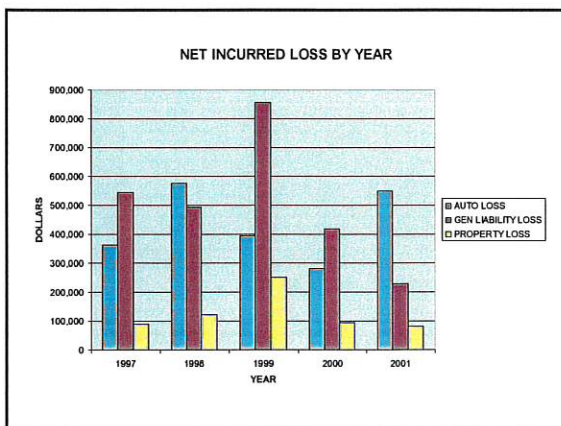
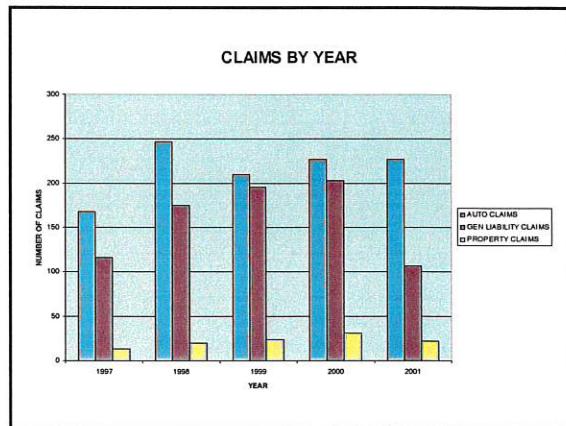


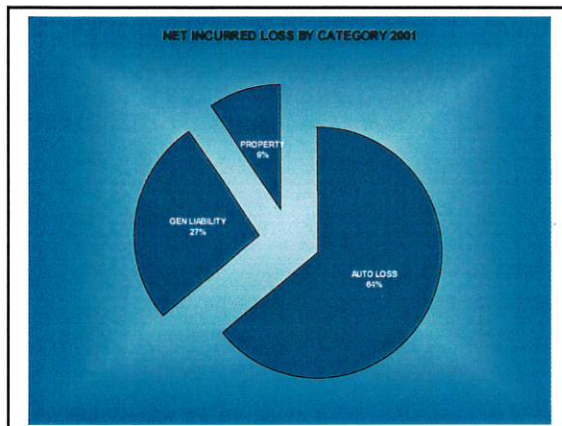


LOSS CONTROL MANAGER'S REPORT

A PRESENTATION TO THE
MEMBERS OF THE UAC
INSURANCE MUTUAL

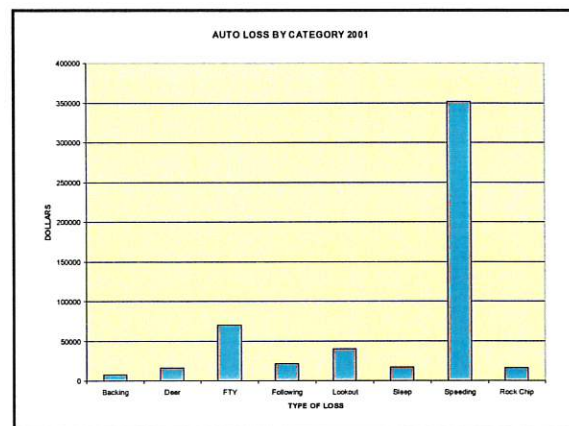
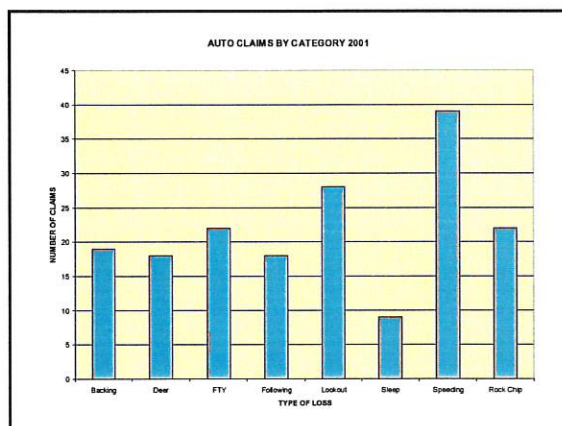
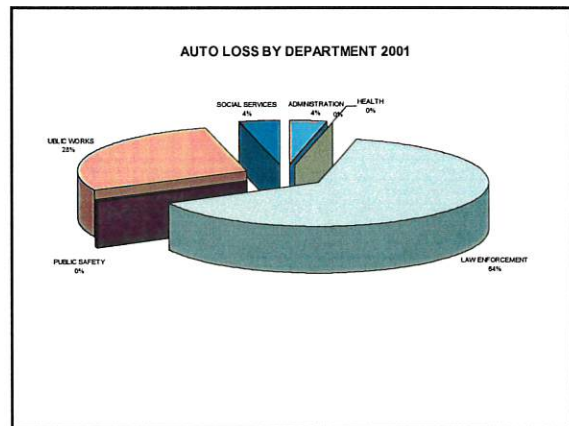
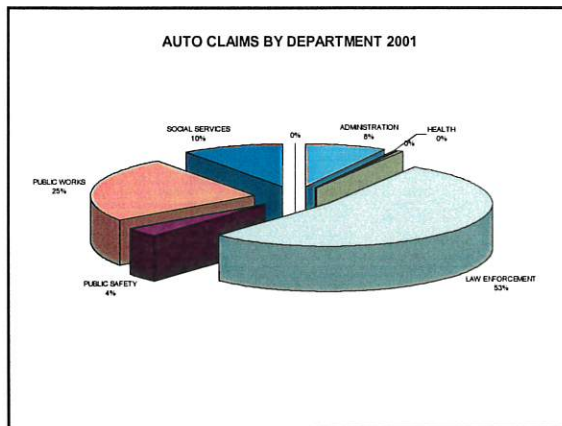
ANNUAL MEMBERSHIP MEETING
14 NOVEMBER 2001
ST. GEORGE, UTAH





AVERAGE AUTO CLAIM 2001

- ◆ INVOLVES SHERIFF'S OFFICE EMPLOYEE
 - PUBLIC WORKS
- ◆ INVOLVED SPEED TOO FAST FOR CONDITIONS
 - IMPROPER LOOKOUT
- ◆ OCCURRED IN MAY
 - JULY
- ◆ INCURRED NET LOSS OF \$2415





COMMITTEE REPORTS

AUDIT
LAW ENFORCEMENT
LITIGATION
PERSONNEL

THE MUTUAL...Then & Now

GOALS

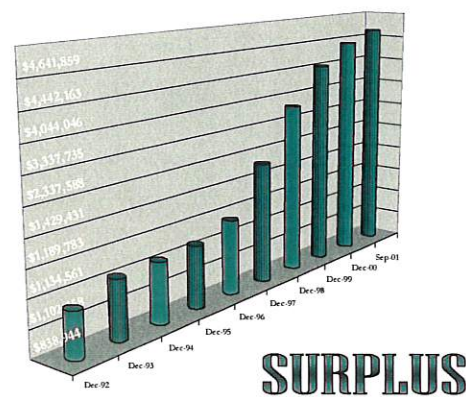
Provide insurance coverage for appropriate exposures of members.

Stabilize premiums.

Maximize input and control of county officials.

Develop and provide high quality services, designed for counties.

Increase equity for the members.



BEAVER COUNTY EQUITY

With \$2 Million Reserve

\$108,987

Without \$2 Million Reserve

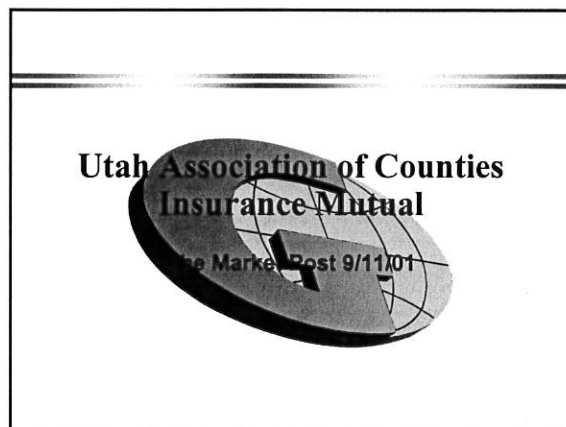
\$62,029

OUTSTANDING ACHIEVEMENTS

UTAH ASSOCIATION of COUNTIES
Insurance Mutual



1992 – 2002
Ten Years of Growth



Utah Association of Counties Insurance Mutual

The Market Post 9/11/01

Agenda

- Background
- September 11, 2001
- Going Forward
- Summary

M

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Utah Association of Counties Insurance Mutual

The Market Post 9/11/01

Agenda

- Background
 - The Cycle
 - The 1990's
 - Last 18 Months
 - First 6 Months 2001
- September 11, 2001
- Going Forward
- Summary

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The Market Post 9/11/01

Background

■ The Underwriting Cycle

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The Market Post 9/11/01

The 1990's

- Accelerating soft market
- Top line focus
 - Market share
 - Investment gains
 - Capital gain camouflage
- Expense reduction
 - Technology
 - Medical cost containment
 - Lack of catastrophes (Andrew)
 - Reserve cheating
- Resulted
 - Profits
 - Increase surplus
 - Lack of underwriting discipline
 - Living on the edge

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The Market Post 9/11/01

Last 18 Months

- Back to basics
 - Underwriting for profit
- No more
 - Cash flow underwriting
 - Under-reserving
 - Capital gain smoke screen
- Bad timing
 - Stock Market decline
 - Loss costs increasing
- Bottom line: Difficult market driven by discipline

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 **The Market Post 9/11/01**

First 6 Months 2001


■ Results	2000	2001	Progress?
➢ Combined ratio	108.8	111	(2.2%)
➢ Surplus	\$326B	\$298B	(\$28B)
➢ Pretax operating income	\$6.36B	(\$1.9B)	(\$8.26B)
➢ Investment income	\$26.4B	\$23.9B	(\$2.5B)
➢ Capital gains	\$7B	\$5.5B	(\$1.5B)
➢ Reserves loss/expense	\$355B	\$356B	(\$1B)

■ Pre 9/11/01

- Recovery slow
- Vulnerable to catastrophe




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 **Utah Association of Counties Insurance Mutual**


The Market Post 9/11/01

Agenda

- Background
- September 11, 2001
 - Largest catastrophe ever
 - Perspective
- Going Forward
- Summary





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 **The Market Post 9/11/01**

September 11, 2001

- Largest catastrophe ever
- Consider:
 - Most expensive event, ever
 - Workers' compensation
 - Time element
 - Life insurance
 - Third-party
 - Aviation





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 **The Market Post 9/11/01**

September 11, 2001

- Perspective
 - Hurricane Andrew - \$17B
 - Estimate 9/11/01 - \$30B to \$90B
- Industry Surplus
 - June 30, 2001 - \$298B
 - September 11, 2001 - 10% to 30%
- Bottom Line:
 - Worst of both worlds
 - Discipline market
 - Capacity crunch market




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 **Utah Association of Counties Insurance Mutual**


The Market Post 9/11/01

Agenda

- Background
- September 11, 2001
- Going Forward
 - Difficult Market
 - Changes
 - UACIM Well Positioned
 - Generic Advice
- Summary

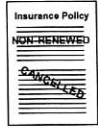


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 **The Market Post 9/11/01**

Going Forward


- Extremely tight, difficult market
- Prices will rise*
 - Property - 100%
 - Liability - 35% to 50%
 - Workers' Compensation - 50%
- Coverages will be:
 - Reduced
 - Modified
 - Eliminated



* October 19, 2001 Prudential Securities




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The Market Post 9/11/01

Going Forward

- Changes
 - Blanket limits
 - Statement of values/appraisals
 - Time element underwriting
 - Employee concentration data
 - Cancellation notices
 - Terrorism exclusion . . .





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The Market Post 9/11/01

Going Forward – Terrorism Coverage

- Insurance industry proposals
- White House proposal
 - Three year plan
 - Year 1 – Industry \$12B/Feds \$88 B
 - Year 2 – Industry \$23B/Feds \$77B
 - Year 3 – Industry \$36B/Feds \$ 54B


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The Market Post 9/11/01

Going Forward

- UACIM – Well positioned
- Control
 - Fixed costs – 38%
 - Variable costs – 62%
 - SIR
 - Loss fund
- Less control
 - Coverages
 - Limits
- Power through coming together




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The Market Post 9/11/01

Going Forward

- Generic advice
 1. Start early
 2. Engineering reports/programs
 3. Comprehensive value information/appraisals
 4. User friendly – spreadsheets, electronic
 5. Time element review/worksheets




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The Market Post 9/11/01

Going Forward

- Generic advice
 6. Meet underwriters
 7. Take more risk where prudent
 8. Pay attention to financial strength
 9. Manage marketing
 10. Manage your board's expectations



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Utah Association of Counties Insurance Mutual

The Market Post 9/11/01

Agenda

- Background
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The Market Post 9/11/01

Summary

- Soft market: 1990-1999
- Return to underwriting 2000
- Slow recovery 2001
- 9/11/01
- Hard market x 2
- UACIM positioning
- Rocky road ahead



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GARY HERBERT

Outline for 2001 UACIM Membership Meeting

Call to Order & Member Roll Call

<u>County</u>	<u>Designated Voter</u>	<u>Alternates</u>
BEAVER	Paul Barton	
BOX ELDER	Roger Handy	Royal Norman
CACHE	Lynn Lemon	
CARBON	Dennis Dooley	Robert Pero
DAGGETT	RaNae Wilde	Sharon Walters
DAVIS	Steve Baker	Steve Rawlings
DUCHESNE	Larry Ross	Judy Mutton
EMERY	Drew Sitterud	Pat Snowball
GARFIELD	Camille Moore	Clare Ramsay
GRAND	Kimberly Schappert	Joette Langianese
IRON	David Yardley	Gene Roundy
JUAB	Mike Seely	Boyd Howarth
KANE	Karla Johnson	
MILLARD	LaVar Cox	LeRay Jackson
PIUTE	Kay Blackwell	Valeen Brown
RICH	Bryce Nielson	Bill Cox
SAN JUAN	Rick Bailey	Ty Lewis
SANPETE	Greg Dettinger	Ilene Roth
SEVIER	Steven Wall	Ralph Okerlund
UINTAH	Mike Wilkins	
UTAH	Kent Sundberg	Gary Herbert
WASATCH	Derek Pullan	Brent Titcomb
WASHINGTON	Gayle Aldred	Kaye Findlay
WAYNE	Sandra Rees	Scott Durfey
WEBER	Dave Wilson	Brad Dee

Approval of November 2000 Minutes

Previously sent to the members for review.

*Breakdown
approve Admin Exp. -
budget - incl minutes*

2002 Board of Trustees Nominations & Elections

Trustees up for re-election: Ken Bischoff, Dan McConkie, Ty Lewis, Tex Olsen

See copy of ballot for those members nominated. Ask for nominations from the floor. Have designated voters write-in any nominations from the floor. Ask the designated voters to vote. Sonya and Mark will gather ballots to be counted.

Claims Administration Report

UACIM contracts with McLarens Toplis North American, Inc. to provide in-house claims administration services. We would like to thank McLarens Toplis for sponsoring the afternoon break today. Introduce Kevin Lindell from the Chicago office (he will introduce the Utah Service Center staff—Charmaine Green & Korby Siggard).

Loss Control Manager's Report

Introduce Mark Brady

Broker's Report

UACIM contracts with Arthur J. Gallagher & Company for its brokerage services. We would like to thank Arthur J. Gallagher & Company for sponsoring the membership dinner following this meeting. Introduce Jim Gault, Rich Stokluska and John Chino.

Committee Reports

Four active Committees will update us on their activities since the last membership meeting. In this order to present, introduce:

Tex Olsen, Chairman of the Audit Committee
Kirk Smith, Reporting for Ed Phillips, Chairman of the Law Enforcement Committee
Kent Sundberg, Chairman of the Litigation Management Committee
Steve Baker, Chairman of the Personnel Committee

The Mutual Then & Now

Introduce Shawn Guzman

Presentation of Outstanding Achievements

Each year at this meeting the Board likes to recognize those members who have made great efforts in the area of property and liability loss control. We appreciate all members efforts but the numbers talk and I would like to award the following members: In recognition of the lowest loss ratio for 2001—Garfield County. In recognition of the most improved loss ratio for 2001—Kane County. In recognition of the most compliant for 2001—Utah County.

Election Results

Other Business

Dinner for Meeting Attendees and their Spouses

Ballroom CD

Trustees and Staff

Gary R. Herbert, *President*, Utah County Commissioner (At Large)
Dan McConkie, *Vice President*, Davis County Commissioner (First, Second, Third Class)
Kenneth A. Bischoff, *Secretary-Treasurer*, Weber County Commissioner (First, Second, Third Class)

Kay Blackwell, Piute County Commissioner (Fourth, Fifth, Sixth Class)
LaVar Cox, Millard County Commissioner (Fourth, Fifth, Sixth Class)
Lynn Lemon, Cache County Executive (First, Second, Third Class)
Ty Lewis, San Juan County Commissioner (Fourth, Fifth, Sixth Class)

Royal Norman, Box Elder County Commissioner (At Large)
Tex Olsen, Sevier County Commissioner (At Large)

Ed Phillips, Millard County Sheriff (Law Enforcement Committee Chair) *Unable to Attend*
Kent Sundberg, Utah County Deputy Attorney (Litigation Management Committee Chair)

Shawn Guzman, Director
Mark Brady, Loss Control Manager
Sonya White, Administrative Assistant

CHECK	LAST	FIRST	TITLE	COUNTY	OFFICIALS	SPOUSE	PAYMENT	AMOUNT DUE	LUAU	BOARD DINNER	UACIM DINNER	LUNCH	SHIRT SIZE
	Adams	LuAnn	Clerk-Recorder	Box Elder	1	Robert	\$205.00		2			2	small x-lg
	Adkins	Robert W.	Attorney	Summit									
	Ahlstrom	Douglas	Attorney	Tooele	1		\$165.00						x-large
	Aldred	Gayle M.	Commissioner	Washington	1		\$165.00		1		1	1	large
	Allred	Jerry D.	Surveyor	Duchesne									
	Altom	Mark	Treasurer	Davis	1		\$165.00		1	1		1	x-large
	Ames	Debra Lee	Recorder	Rich	1			\$165.00	1		1	1	medium
	Anderson	Gavin	Deputy County Attorney	Salt Lake									
	Anholder	Larry	Council Member	Cache	1	Margo		\$205.00	2		2	2	x-lg, x-lg
	Asay	Lisa	Assessor	Daggett									
	Ayers	Dennis W.	Assessor	Iron	1	Linda	\$205.00		2			1	x-large, large
	Bagley	Marvin	Attorney	Piute, Wayne									
	Bailey	Rick	Administrative Assistant	San Juan	1			\$165.00	1		1	1	large
	Bailantyne	Kenneth	Council Member	Grand									
	Bane	Judy	Administrator	Grand	1		\$165.00		1		1	1	medium
	Barker	Les	Recorder-Surveyor	Garfield	1			\$165.00	1			1	large
	Barney	Phil	Sheriff	Sevier	1	Sylvia		\$205.00	2		2	2	x-large, large
	Barr	Paul	Treasurer	San Juan									
	Barton	Paul B.	Clerk-Auditor	Beaver	1		\$165.00		1		1		large
	Bateman	David R.	Sheriff	Utah	1	Kathleen	\$205.00		2		2	2	2 x-l, small
	Beck	David L.	Chief Deputy Auditor	Salt Lake	1		\$165.00					1	
	Beck	Layne	Council Member	Cache	1	Janet		\$205.00	2		2	2	2xl, x-lg
	Beecher	Denton	Surveyor	Box Elder	1	Francine	\$205.00		2			2	large, large
	Behling	JoAnn	Treasurer	Emery	1		\$165.00		1		1	1	x-large
	Benge	William L.	Attorney	Grand									
	Bennion	Chad	Council Assistant	Salt Lake	1		\$165.00		1			1	large
	Benson	Dude	Sheriff	Iron									
	Bernini	Joseph A.	Commissioner	Juab	1	Grace		\$205.00	2		2	2	large, large
	Bessey	Robert D.	Commissioner	Sanpete									
	Bischoff	Ken	Commissioner	Weber	1		\$165.00		1		1	1	large
	Blackham	Bruce	Commissioner	Sanpete	1		\$165.00		1		1	1	x-large
	Blackham	Ross C.	Attorney	Sanpete									
	Blackwell	David	Attorney	Emery	1		\$165.00		1			1	x-large
	Blackwell	W. Kay	Commissioner	Piute	1			\$165.00	1		1	1	x-large
	Blonquist	JaNae	Deputy Auditor	Summit									
	Boden	Kat	Council Assistant	Salt Lake	1		\$165.00					1	small
	Bowles	Jean	Treasurer	Juab	1	Clarence	\$205.00		2			2	med., large
	Bradley	Jim	Council Member	Salt Lake									
	Briggs	James M.	Commissioner	Daggett	1	Barbara	\$205.00		2		2	2	xlarge, x-lg
	Brinkerhoff	Colleen	Recorder-Treasurer	Wayne	1		\$165.00		1			1	Small
	Brown	Don	Attorney	Sevier									
	Brown	Robert Bruce	Recorder	Beaver	1		\$165.00				1		large
	Brown	Valeen H.	Clerk-Auditor	Piute	1	Larry		\$205.00	2		1	1	3-xlg, x-lg
	Brunson	Norma	Clerk	Millard	1	Denny	\$205.00		2			2	large, x-large
	Bryson	C. Kay	Attorney	Utah									
	Buckley	Carol	Assessor	Davis	1		\$165.00		1		1	1	large
	Bullock	Lois	Commissioner	Iron	1		\$165.00		1			1	large
	Bunderson	Jon J.	Attorney	Box Elder									
	Bunker	D. Bruce	Assessor	San Juan	1		\$165.00		1			1	3-xl

CHECK	LAST	FIRST	TITLE	COUNTY	OFFICIALS	SPOUSE	PAYMENT	AMOUNT DUE	LUAU	BOARD DINNER	UACIM	LUNCH	SHIRT SIZE
	Burgener	Diane	IT Director	Tooele	1	Michelle	\$205.00		2			2	large, med.
	Burgener	Glen	Assessor	Wasatch	1	Sherma		\$205.00	2		2	1	x-large, lg
	Burns	Scott M.	Attorney	Iron									
	Burton	Glen H.	Commissioner	Weber	1		\$165.00		1	1		1	x-large
	Butler	Vaughn	Surveyor	Salt Lake	1	?	\$165.00		1	2		1	x-lg
	Cain	Camille	Commissioner	Weber	1		\$165.00		1	1		1	small
	Campbell	Rodney	Assistant Recorder	Utah	1		\$205.00		2			2	2-xlg, med
	Carter	David H.	Sheriff	Juab									
	Carter	LeeAnn	Treasurer	Beaver	1	Neal	\$205.00		2			1	large, x-lg
	Caruso	VerJean	Recorder	Kane									
	Clark	Earl D.	Treasurer	Sanpete									
	Cone	Patrick	Commissioner	Summit	1			\$165.00	1			1	x-large
	Cooper	John C.	Commissioner	Millard	1		\$165.00		1			1	large
	Cooper	Than W.	Sheriff	Garfield									
	Cordova	James	Sheriff	Carbon	1			\$165.00	1		1	1	large
	Covington	Randall	Recorder	Utah	1	Elizabeth	\$205.00		2			2	x-large, med.
	Cox	Bill	Commissioner	Rich	1			\$165.00	1		1	1	x-large
	Cox	Bud	Sheriff	Davis	1	Norma	\$165.00	\$40.00	2			1	2 x-large, lg
	Cox	Eddie	Commissioner	Sanpete	1	Lisa	\$205.00		2			2	2 x-lg, large
	Cox	Lavar	Commissioner	Millard	1	Marj	\$165.00	\$40.00	2		2	2	2-xlarge, lrg
	Cragun	Michael	Commissioner	Davis	1	Heather Parkin		\$205.00	2	1		1	large, x-large
	Crofts	Doug	Recorder	Weber	1	Teena	\$165.00	\$40.00	2	1		2	3-x-lg, large
	Crosby	Stephen	Commissioner	Kane	1			\$165.00					x-large
	Curtis	Greg	Legal Counsel to Mayor	Salt Lake	1		\$165.00		1			1	x-large
	Cutler	Patsy	Recorder	Iron	1		\$165.00		1		1	1	2-xlarge
	Dalton	William	Commissioner	Beaver	1		\$165.00		1		1	1	x-large
	Dayton	Alan	Deputy Mayor	Salt Lake	1		\$165.00			1		1	medium
	Dayton	Nila	Treasurer	Weber									
	Dearden	Sheri	Deputy Recorder	Millard	1	Ted	\$205.00		2			1	large, large
	DeCaria	Mark	Attorney	Weber									
	Dekker	Sheryl	Comm. Assistant	Millard									
	DeMille	Gail	Assessor	Sevier	1		\$165.00						
	Dettinger	Greg	Commissioner	Sanpete	1		\$165.00		1			1	2 x-large
	Dodds	Maloy	Commissioner	Garfield	1	Carol		\$205.00	2	2		2	large, x-larg.
	Draper	Steve	Commissioner	Millard	1		\$165.00		1			1	2-xlarge
	Duke	Ralph	Commissioner	Wasatch	1	Kim	\$205.00		2			1	2-xlarge, x-l
	Durfee	Scott	Commissioner	Wayne	1	Sherry	\$205.00		2		2	2	xlarge, large
	Durrant	David	Council Member	Morgan									
	Eardley	Jim	Commissioner	Washington	1		\$165.00		1		1	1	large
	Eastin	Grace	Treasurer	Grand									
	Eley	Fred	Sheriff	Summit	1			\$165.00					x-large
	Elliott	Max	Surveyor	Davis	1		\$165.00		1		1	1	large
	Ercanbrack	Gene	Sheriff	Morgan	1	Aloma	\$205.00		2			2	x-large, large
	Evans	Carna	Chief Deputy Assessor	Tooele	1		\$165.00		1			1	2 x-large
	Ewing	Dennis D.	Clerk	Tooele	1		\$165.00		1			1	x-large
	Fauver	James	Assessor	Emery	1		\$165.00		1			1	x-large
	Ferderber	Nancy	Assessor	Carbon	1	Greg	\$165.00 ?	\$40.00	2		1	1	small, large
	Fisher	Craig	Council Member	Morgan									
	Floros	Nick	Chief Deputy Clerk	Salt Lake	1		\$165.00		1			1	large
	Frazier	Blake	Auditor	Summit	1	Barbara		\$205.00	2			2	large, large
	Freston	Diane	Clerk-Auditor	Duchesne	1			\$165.00	1		1	1	xlarge

CHECK	LAST	FIRST	TITLE	COUNTY	OFFICIALS	SPOUSE	PAYMENT	AMOUNT DUE	LUAU	BOARD DINNER	UACIM	LUNCH	SHIRT SIZE
	Frischknecht	Kristine F.	Clerk	Sanpete	1			\$165.00	1	1			2-xlarge
	Fuellenbach	Shawn	Treasurer	Sevier	1		\$165.00		1			1	x-large
	Funk	Bruce C.	Clerk-Auditor	Emery	1	Ted Ann	\$205.00		2			2	x-lg, large
	Gardner	Alan	Commissioner	Washington	1	Kathy	\$205.00		2		2	2	large, med.
	Gardner	David	Commissioner	Utah									
	Gardner	Lee	Assessor	Salt Lake	1			\$165.00	1			1	x-large
	Garff	Gregory D.	Assessor	Duchesne	1			\$165.00	1			1	medium
	Gibbons	Darrel L.	Council Member	Cache	1	Karla		\$205.00	2		2	2	x-lg, x-lg
	Gillespie	Herbert W/m.	Attorney	Duchesne									
	Gillette	Marilyn	Chief Deputy Clerk	Tooele	1	David	\$205.00		2			2	large, x-l
	Gleaves	Marty	Sheriff	Plute	1	Brooke		\$205.00	2			2	large, large
	Gleed	Michael L.	Recorder	Cache	1			\$165.00	1		1	1	large
	Gough	Dorothy	Assessor	Grand	1		\$165.00		1			1	3 x-large
	Grace	Brandy	Auditor	Millard	1	Shawn	\$205.00		2			2	med, large
	Graham	Marilyn	Treasurer	Carbon	1		\$165.00					1	medium
	Greenlief	Joe	Attorney	Rich									
	Grover	Jerry	Commissioner	Utah									
	Guymon	LaMar	Sheriff	Emery									
	Halls	Craig C.	Attorney	San Juan									
	Hancock	Daniel	Council Member	Morgan									
	Handy	Roger	Auditor	Box Elder	1	Annette	\$205.00		2			2	x-large, large
	Hansen	Connie	Recorder	Millard	1	Lyle	\$205.00		2			1	large, 2-xl
	Hansen	Dennis	Director Prevention Serv.	Wasatch	1			\$200.00					x-large
	Hansen	John A.	Council Member	Cache	1	Pat		\$205.00	2		2	2	x-lg, x-lg
	Hansen	John L.	Treasurer	Millard	1	Sharon		\$205.00	2			2	large, med.
	Harrison	Steve	Council Member	Salt Lake									
	Harrison	Allen	Exec. Director BLRC	Rich									
	Harrison	Cloyd	Commissioner	Uintah	1	Laurel	\$205.00		2	2		2	2 xl, large
	Haslem	David	Commissioner	Uintah	1	Barbara	\$205.00		2			2	2 xl, x-large
	Hatch	Ira	Commissioner	Emery									
	Hatch	Joe	Council Member	Salt Lake									
	Hatch	Reed D.	Recorder	Sanpete	1	Debbie	\$205.00		2			2	x-lg, med.
	Hawkins	Rick	Sheriff	Uintah									
	Hendrickson	Marvin	Council Member	Salt Lake	1		\$165.00		1			1	x-large
	Henrie	Judy P.	Treasurer	Garfield									
	Herbert	Gary R.	Commissioner	Utah	1			\$165.00	1	1		1	large
	Heywood	Mavis	Administrative Asst.	Washington									
	Holmgren	Steve	Commissioner	Box Elder	1	Ann	\$205.00		2			2	x-large, large
	Horiuchi	Randy	Council Member	Salt Lake									
	Howarth	Wm. Boyd	Commissioner	Juab	1	Vaudis		\$205.00	2		2	2	large, large
	Howell	Kathleen	Assessor	Cache	1		\$165.00		1			1	x-lg
	Hudman	Melvin	Treasurer	Utah	1	Shirley	\$205.00		2	2		2	large, med.
	Hunsaker	Teryl	Commissioner	Tooele	1	Diane	\$165.00	\$40.00	2			2	large, x-large
	Hyde	William	Deputy Division Director	Salt Lake									
	Ingram	Pat	Clerk/Auditor	Juab	1	Steve	\$205.00		2			2	x-l, 2 x-l
	Jacobsen	Sally	Council Assistant	Salt Lake	1		\$165.00		1			1	large
	Jackson	LeRay	Attorney	Millard									
	Jarvie	Gaylen	Sheriff	Daggett									
	Jensen	Leon	Sheriff	Box Elder									
	Jensen	Michael H.	Council Member	Salt Lake	1	Stacie	\$165.00	\$40.00	2			2	large, med.
	Jensen	Michael J.	Auditor	Tooele	1	Marlie	\$205.00		2			2	large, med.

CHECK	LAST	FIRST	TITLE	COUNTY	OFFICIALS	SPOUSE	PAYMENT	AMOUNT DUE	LUAU	BOARD DINNER	UACIM	LUNCH	SHIRT SIZE
	Jeppesen	Karen	Treasurer	Cache	1		\$165.00		1			1	2 x-large
	Johnson	Dave	Council Assistant	Salt Lake	1		\$165.00		1			1	3 x-large
	Johnson	Karla	Clerk-Auditor	Kane	1			\$165.00	1	1		1	x-large
	Johnson	Norman	Clerk-Auditor	San Juan	1	Ruth S.	\$205.00		2			1	x-large, sm.
	Johnson	Randy	Commissioner	Emery	1				1	1		1	x-large
	Jones	Allen	Commissioner	Wayne	1	Luana	\$205.00		2		2	2	large, x-lge
	Jones	Kent H.	Clerk	Summit	1			\$165.00	1			1	large
	Jones	Louise C.	Recorder	San Juan	1	Leonard	\$205.00		2			2	large, large
	Judd	Dennis	Attorney	Daggett									
	Judd	Joe C.	Commissioner	Kane									
	Kanell	Leo G.	Attorney	Beaver									
	Kennard	Aaron	Sheriff	Salt Lake	1		\$165.00						x-large
	Keogh	Tim	Surveyor	Grand									
	Kerr	Shauna	Commissioner	Summit	1			\$165.00	1			1	small
	Kjar	Steven	Assessor	Sanpete									
	Kohler	Michael	Commissioner	Wasatch									
	Kresser	Barbara	Assessor	Summit	1			\$165.00	1			1	medium
	Krompel	William	Commissioner	Carbon									
	Kuhn	Arlin	Clerk-Auditor	Utah	1	Kathie		\$230.00	3		3		large, large
1 child	Lacy	Mike	Sheriff	San Juan	1		\$165.00			1		1	large
	Lafitte	Stacy	Clerk/Auditor	Morgan	1		\$165.00					1	x-large
	Langianese	Joette	Council Member	Grand	1		\$165.00		1		1	1	large
	Leavitt	Bart	Council Member	Grand									
	Leavitt	David	Attorney	Juab									
	Lee	Valerie	Treasurer	Tooele	1			\$165.00	1			1	medium
	Lee	Wallace A.	Attorney	Garfield	1			\$165.00	1			1	large
	Lefevre	Dell	Commissioner	Garfield	1	Gladys		\$205.00	2			1	x-large, med.
	Lemon	Lynn	Executive	Cache	1		\$165.00		1	1		1	x-large
	Lewis	Anita	Commission Admin.	Summit	1			\$165.00	1			4	medium
	Lewis	Jim	Council Member	Grand	1		\$165.00		1			4	large
	Lewis	Ty	Commissioner	San Juan	1	Linda		\$205.00	2		2	2	large, large
	Limb	Max	Assessor	Beaver	1		\$165.00				1		2-xlarge
	Lind	Eric	Attorney	Kane									
	London	Larry	Council Member	Morgan									
	Lowder	Dennis A.	Auditor	Iron	1	Beverly	\$205.00		2			2	x large, xlg
	Ludlow	Eric	Attorney	Washington									
	Lunceford	Linda	Clerk-Auditor	Weber	1	Alan	\$205.00		2	2		2	lg, x-large
	Lund	Paul J. "Pete"	Chief Deputy Assessor	Salt Lake									
	Madsen	Carolynne	Recorder	Duchesne									
	Madsen	Cheryl	Assessor	Weber	1	Mike	\$205.00		2			1	med, large
	Marshall	Nelson J.	Surveyor	Uintah									
	Martin	Steve	Appraiser Supervisor	Summit	1	Marie Claire		\$205.00	2			2	2 xltg, med
	Maryboy	Mark	Commissioner	San Juan									
	Mason	Gary	Commissioner	Sevier	1	Teresa	\$205.00		2			1	large, large
	Matthews	Tom	Commissioner	Carbon	1		\$165.00		1		1	1	2 x-large
	Mayberry	Susanne	Council Member	Grand									
	McConkie	Dannie R.	Commissioner	Davis	1	Charlene		\$205.00	2	2		2	3-xl, x-small
	McKee	Vicky	Clerk-Treasurer	Daggett	1		\$165.00		1		1	1	large
	McLeod	Al	Council Member	Grand									
	McNeely	Jerry	Council Member	Grand	1		\$165.00		1		1	1	x-large
	McNeill	Pat S.	Clerk-Auditor	Uintah	1		\$165.00		1			1	large

CHECK	LAST	FIRST	TITLE	COUNTY	OFFICIALS	SPOUSE	PAYMENT	AMOUNT DUE	LUAU	BOARD DINNER	UACIM	LUNCH	SHIRT SIZE
	Mecham	Ryan	Special Asst to AG	Salt Lake	1			\$165.00					2 x-large
	Millett	Shane	Recorder-Treasurer	Piute	1			\$165.00	1		1	1	x-large
	Milovich	Michael S.	Commissioner	Carbon	1		\$165.00		1		1	1	2 x-large
	Moore	Camille	Clerk-Auditor	Garfield	1			\$165.00	1		1	1	large
	Moore	Martin	Surveyor	Weber	1	Sara		\$205.00	2			2	x-large,lg
	Moosman	Carolyn L.	Assessor	Wayne									
	Morgan	Paul	Commissioner	Piute	1	Lois		\$205.00	2	2		2	med,2-xlarge
	Mortensen	Joan	Council Member	Morgan									
	Moshier	Merlene	Recorder	Grand	1	Dale	\$205.00		2		2	2	x-lg, 3-xl
	Mousaw	Marie	Treasurer	Kane									
	Munns	Monte	Assessor/Treasurer	Box Elder	1		\$165.00					1	x-large
	Murdock	Sharon	Recorder	Carbon	1			\$165.00				1	med
	Naylor	Clyde R.	Surveyor-Engineer	Utah	1	Fae	\$205.00		2	2		2	x-large,large
	Nelson	Brenda	Recorder	Morgan	1		\$165.00		1			1	medium
	Nelson	Colene B.	Treasurer	Duchesne	1			\$165.00	1			1	large
	Nelson	Lynn	Sheriff	Cache									
	Nichols	Shirl	Assessor	Juab	1		\$165.00		1			1	2x-large
	Nielsen	Jayrene	Recorder	Sevier									
	Nielsen	Bryce	Commissioner	Rich	1	yes		\$205.00	2		2	2	x-large,2 x-l
	Norman	Royal	Commissioner	Box Elder	1	Elaine	\$205.00		2	2		2	x-large,large
	Norwood	Geri	Treasurer	Iron	1	Dave	\$205.00		2			1	2-xlg,large
	Nyland	James D.	Sheriff	Grand	1		\$165.00		1			1	x-large
	Okerlund	Glenn	Commissioner	Wayne	1	Evelyn	\$205.00		2		2	2	x-l, large
	Okerlund	Ralph	Commissioner	Sevier	1	Cindy	\$205.00		2		2	2	large,med.
	Olsen	Tex R.	Commissioner	Sevier	1	Monnie	\$205.00		2	2		2	x-l, large
	Ott	Gary	Recorder	Salt Lake	1		\$165.00		1			1	large
	Page	Carol R.	Commissioner	Davis									
	Parcell	Liz	Recorder	Wasatch	1		\$165.00		1	1		1	sm
	Partridge	Arthur	Assessor	Washington	1	Nita		\$205.00	2		2	2	large, med.
	Paystrup	Jerrie	Assessor	Tooele	1		\$165.00		1			1	3 x-large
	Pehrson	Douglas E.	Surveyor	San Juan									
	Perkins	Utahna	Chief Deputy Auditor	Tooele	1	Danny	\$205.00		2			2	med,large
	Pero	Robert	Clerk-Auditor	Carbon	1		\$165.00		1	1		1	2 x-large
	Peshell	Calleen	Recorder	Tooele	1		\$165.00		1			1	3-x large
	Peterson	Craig	Council Member	Cache									
	Phillips	Ed	Sheriff	Millard									
	Pickett	Claude	Sheriff	Sanpete									
	Platt	Steve	Engineer	Iron									
	Provost	T. LaRen	Commissioner	Wasatch									
	Pullan	Derek	Attorney	Wasatch	1		\$165.00		1		1	1	large
	Ramsay	Clare	Commissioner	Garfield	1	MarylLee		\$205.00	2			1	large,small
	Rawlings	Steve	Clerk-Auditor	Davis	1	Jenell	\$205.00		2	1		1	2-xl,large
	Redd	Bill	Commissioner	San Juan	1	Virginia		\$205.00	2	2		2	large,3 x-l
	Reed	Chad	Commissioner	Daggett	1	Marilyn	\$205.00		2			2	med,large
	Rees	J. Scott	Council Member	Morgan									
	Rees	Sandra N.	Clerk-Auditor	Wayne	1	Gaylen	\$205.00		2			2	med., large
	Rees	Suzanne	Commissioner	Box Elder	1		\$165.00		1			1	large
	Rich	Gwen	Assessor	Morgan									
	Richards	Claude	Assessor	Utah	1		\$165.00		1			1	large
	Richardson	Larry	Treasurer	Salt Lake									
	Richens	Donna	Treasurer	Uintah	1	Charlie	\$205.00		2			2	small large

CHECK	LAST	FIRST	TITLE	COUNTY	OFFICIALS	SPOUSE	PAYMENT	AMOUNT DUE	LUAU	BOARD DINNER	UACIM	LUNCH	SHIRT SIZE
	Richins	Carla	Deputy Assessor	Summit	1			\$165.00	1			1	large
	Ritz	Alis M.	Treasurer	Washington	1		\$165.00					1	2 x-large
	Robison	Calvin	Clerk-Auditor	Washington	1	JoAnn		\$205.00	2			1	lg, 2x-l
	Robinson	Kathy	Council Member	Cache	1	Ray		\$205.00	2		2	2	x-lg, x-lg
	Rockwell	Dennis	Commissioner	Tooele									
	Romine	Lenna	Assessor	Plute	1	Linden		\$205.00	2		1	1	med, large
	Rosenberg	Donald	Surveyor	Tooele									
	Rosenthal	John	Department Director	Salt Lake	1		\$165.00		1			1	x-large
	Ross	Larry	Commissioner	Duchesne	1			\$165.00	1		1	1	x-large
	Roth	Irene B.	Auditor	Sanpete	1		\$165.00		1		1	1	3x-large
	Roundy	Gene	Commissioner	Iron	1		\$165.00		1		1	1	x-large
	Rowley	Ernest	Chief Deputy Surveyor	Weber	1		\$165.00		1				x-large
	egelar, A18	Schappert	Council Member	Grand	1		\$165.00		1		1	1	medium
	Scharmann	Frank	Sheriff	Tooele									
	Schifferli	Eric	Commissioner	Summit									
	Seely	Michael J.	Administrator/Assistant	Juab	1			\$165.00	1		1	1	x-large
	Shaul	Pamela	Clerk-Auditor	Rich	1		\$165.00		1		1	1	large
	Shaw	Gerie	Admin. Ass't to Mayor	Salt Lake	1		\$165.00		1			1	large
	Shirts	Russell	Recorder	Washington	1		\$165.00		1			1	2 x-large
	Simkins	Tom	Assessor	Garfield	1	Roxanna		\$205.00	2			1	x-large, med.
	Simmons	Randy J.	Recorder	Uintah	1	Darcy	\$205.00		2			2	2-xl, 2-xl
	Sinfield-Ellis	Dottie	Director Research, Rec.	Salt Lake									
	Sitterud	Drew	Commissioner	Emery	1	Julie	\$205.00		2			2	2-xl, large
	Skousen	Russell	Council Member	Salt Lake	1		\$165.00		1	1		1	large
	Slater	Brad	Sheriff	Weber	1	Pam	\$205.00		2			1	3-xl, 3-xl
	Smith	Bart	Council Member	Morgan									
	Smith	Kirk	Sheriff	Washington									
	Smith	LaMont	Sheriff	Kane	1								
	Smith	Ruth	Treasurer	Rich	1		\$165.00		1		1	1	2 xlarge
	Sorensen	Craig B.	Auditor	Salt Lake	1		\$165.00			1		1	large
	Spanos	Michael	Sheriff	Wasatch									
	Spencer	Ray	Commissioner	Kane	1			\$165.00					medium
	Sperry	Craig J.	Recorder-Surveyor	Juab									
	Spriggs	Alan	Recorder	Summit	1			\$165.00	1			1	
	Stacey	Dale	Sheriff	Rich									
	Stansfield	Ralph	Sheriff	Duchesne	1			\$165.00	1		1	1	3 x-lg
	Steele	Robert	Commissioner	Juab	1	Christy		\$205.00	2		2	2	large, large
	Stones	Tamra	Auditor	Cache	1		\$165.00				1	1	3-xlarge
	Stowell	Dennis	Commissioner	Iron	1	Marilee	\$205.00		2		1	2	large, med.
	Strate	Gene	Attorney	Carbon									
	Stradinger	Lorna	Commissioner	Duchesne	1			\$165.00	1		1	1	large
	Stringham	Joann	Attorney	Uintah									
	Swain	Lloyd	Commissioner	Uintah	1	Shela	\$205.00		2			2	x-large, 2 xl
	Swapp	Richard	Assessor	Kane									
	Swasey	Dixie	Recorder	Emery	1		\$165.00		1			1	large
	Swensen	Sherrie	Clerk	Salt Lake	1		\$165.00		1			1	large
	Talbot	Jim	Assessor	Millard	1		\$165.00		1			1	large
	Thayne	Guy Ray	Commissioner	Duchesne	1			\$165.00	1	1		1	2 x-large
	Thompson	Glen G.	Treasurer	Summit	1		\$165.00		1			1	x-large
	Thompson	Kara	Admin. Assistant	Salt Lake	1		\$165.00		1			1	2x-l
	Thomson	Bonnie	Treasurer	Morgan	1		\$165.00		1			1	small
													large

Updated 11/16/2000

UAC INSURANCE MUTUAL

General Budget

	2002 Budget
REVENUE	
Premiums Written	3,576,825
Investment Income	300,000
Miscellaneous Income	
TOTAL REVENUE	3,876,825
LOSSES AND LOSS EXPENSES	
Losses	1,850,000
Claims Management Expenses	232,960
Reinsurance	1,064,659
Loss Adjustments for Previous Years	0
TOTAL LOSS EXPENSES	3,147,619
ADMINISTRATION EXPENSES	
Broker Fees	80,000
Administration Fees	494,804
Professional Fees	30,255
Interest Expense	0
Other Expenses	31,300
TOTAL ADMINISTRATION	636,359
TOTAL LOSSES AND EXPENSES	3,783,978
NET INCOME	92,847

UAC INSURANCE MUTUAL
2002 ADMINISTRATIVE BUDGET

REVENUES COLLECTED

Management Fees	494,804
Interest	0
Total Revenue	494,804

EXPENSES PAID

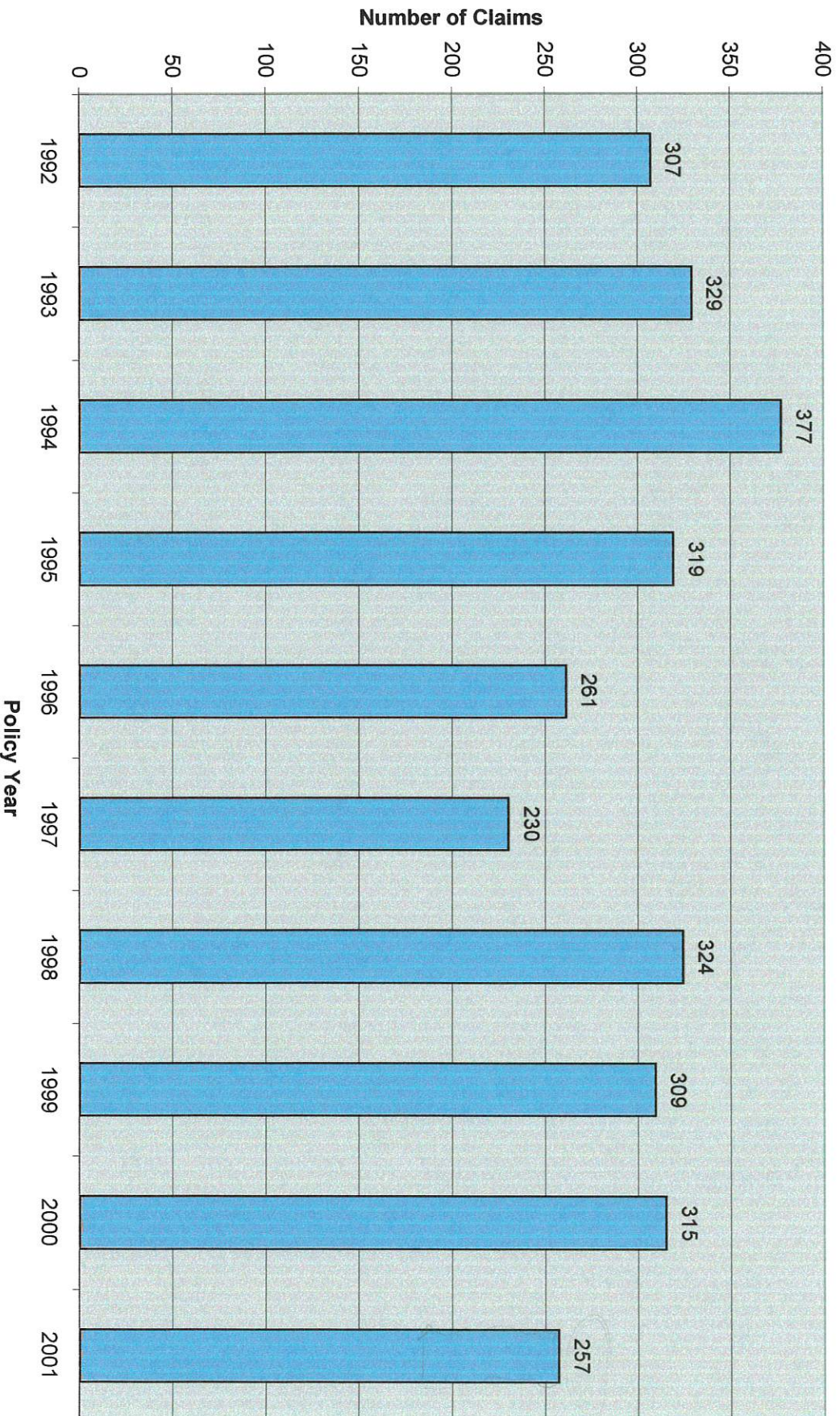
Accounting/Audit	750
Administrative Fees	5,000
Auto Expenses	9,500
Auto Reserve	15,120
Board Expenses	15,000
Consulting Fees	0
Copying	1,500
Data Processing	4,800
Dues, Subscriptions	1,500
FICA	14,304
Loss Control/Training	14,000
Medical Insurance	32,340
Office Equipment	5,000
Office Rent: <i>Debt Service</i>	85,979
Office Rent: <i>Operating Expense</i>	13,500
Office Rent: <i>Reserve</i>	17,260
Office Rent: <i>Depreciation</i>	5,634
Office Supplies	2,000
Other Insurance	1,500
Postage	3,000
Printing	1,000
Retirement	40,580
Staff Expense	17,500
Staff Salaries	182,137
Technical Assistance	400
Telephone	5,500
Total Expenses	494,804

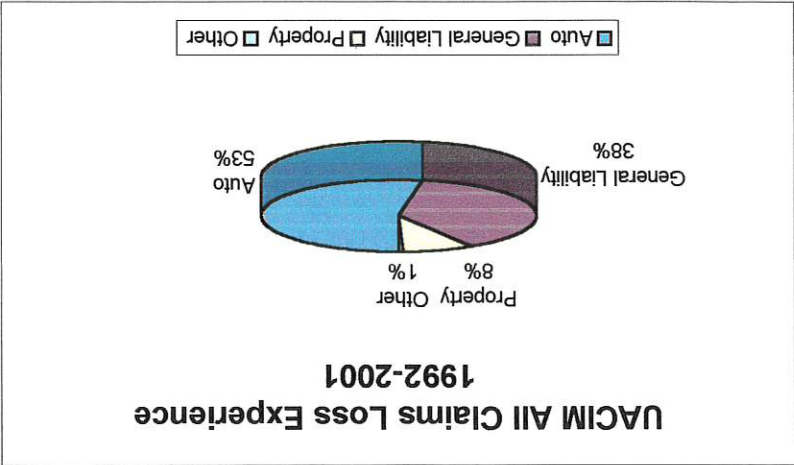
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CHAMARNO

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UACIM All Claims Loss Experience 1992-2001

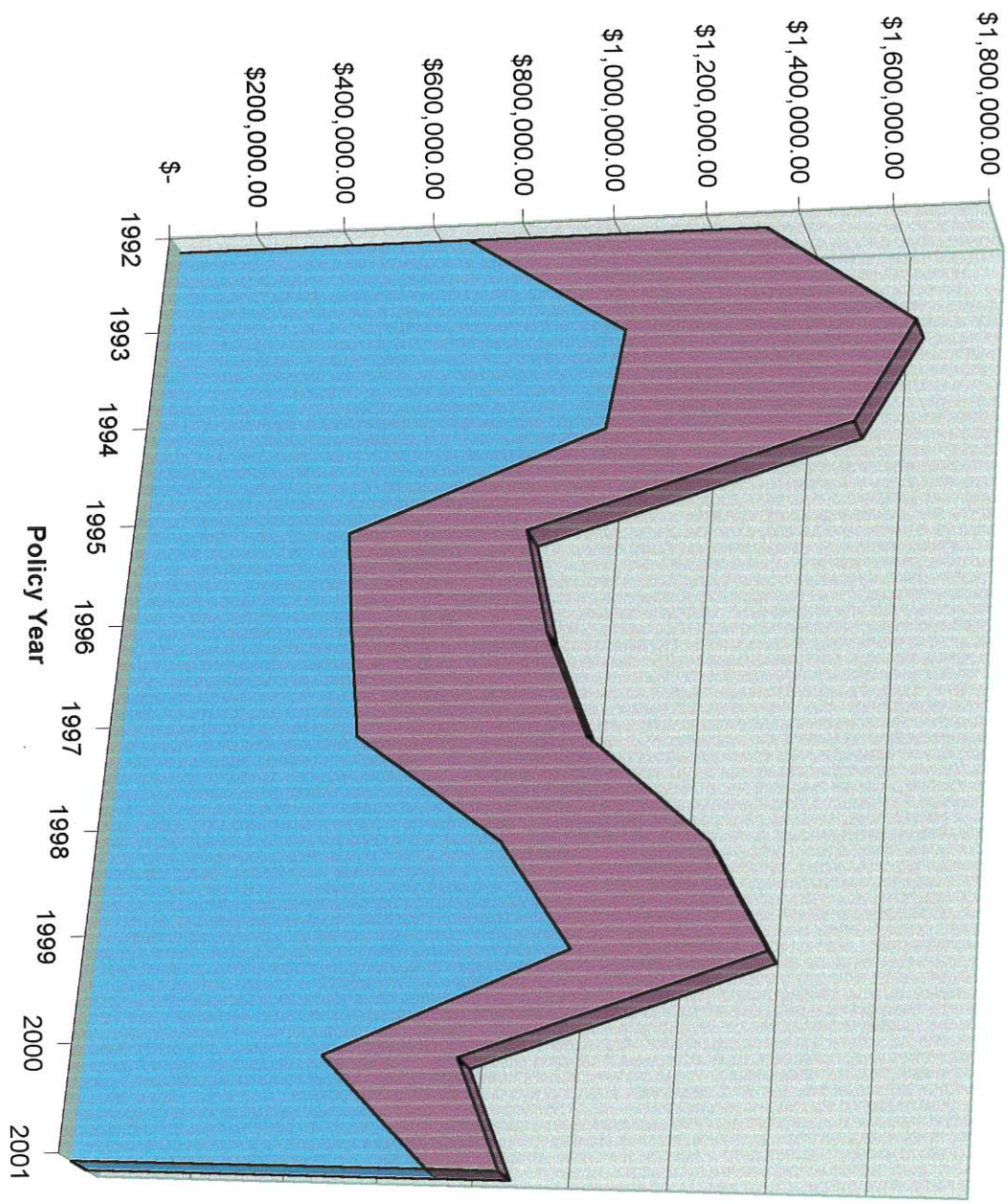




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for review

UACIM - Loss & Expense Payments 1992-2001

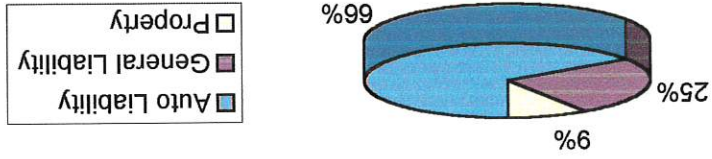


■ Total Expense
■ Total Loss

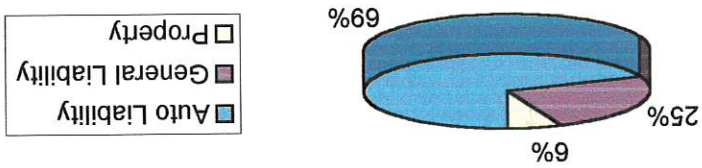
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Handwritten text, possibly a signature or a list of names, written in a cursive script. The text is faint and difficult to decipher, but appears to be a single continuous line of writing.

**UACIM 2001 Loss Experience
Severity**



**UACIM 2001 Loss Experience
Frequency**



472

3rd

Korby

55 Water Street
New York, NY 10041-0003
teleconferences@standardandpoors.com
<http://www.standardandpoors.com>

**STANDARD
& POOR'S**
Setting the Standard

Teleconference: Tuesday, October 30th, 2001, 11:00 AM Eastern Time

AN UPDATE: THE INSURANCE INDUSTRY IN THE WAKE OF THE SEPTEMBER 11TH TERRORIST ATTACKS

Standard & Poor's Ratings Services will hold a telephone conference call on Tuesday, October 30, 2001, at 11:00 AM US Eastern Time. The call will feature Standard & Poor's current assessment of how the Insurance industry is being impacted by the tragic events of September 11th. The participants will also discuss how terrorism insurance will be underwritten in the future, and the potential ratings implications for corporations with limited access to terrorism coverage. The call participants will include senior analysts from Standard & Poor's Financial Services Ratings practice including Don Watson and Steve Dreyer of our New York office, Christian Dinesen and Stephen Searby of our London office, as well as Sol Samson of our Corporate Ratings Group and Amelie Cagle of our Washington D.C. office.

Standard & Poor's continues to issue articles and press releases on this topic. To access this research, go to <http://www.standardandpoors.com/Forum/MarketAnalysis/AssaultOnAmerica> and select Insurance from the listing of available sectors.

(Conference ID needed to access the call)

U.S./Canada Numbers: +1-877-870-8653

All Others: +1-706-679-5243

UK: +44-1452-542-300

The call will begin promptly at the time indicated. Please call at least 15 minutes before the scheduled start of the call to complete the pre-call registration process. If the number you dial is busy, please call one of the other numbers. The Conference ID number is "2052847". There is no charge to participate other than long-distance telephone charges, if applicable. Participants will be asked to provide their name, company affiliation, and fax numbers or e-mail address. The entire call will last approximately one hour, and after brief presentations by the analysts, participants will be able to ask questions directly about this topic.

Replays: Recorded replays of the call are made available about an hour after the call concludes. This recording is available at no charge to U.S. and Canadian callers (other callers will pay long distance toll charges) until Tuesday, November 6, 2001. Callers will be asked for their name, company, phone and fax number.

(Conference ID needed to access the call)

U.S./Canada Replays: +1-800-642-1687

All Others: +1-706-645-9291

RealAudio™ Available from Standard & Poor's World Wide Web Site. The call will also be available live in "listen-only" mode from the Standard & Poor's Home Page for listeners worldwide with PCs equipped with the Real Player™ software, sound card, and speakers. Point your web browser at <<http://www.standardandpoors.com>> and follow the link for "Events." The RealAudio™ on-demand playback is available until Tuesday, November 27, 2001.

If you have any questions about the conference call, please e-mail: teleconferences@standardandpoors.com.

Please send any address corrections via e-mail to seminars@standardandpoors.com or via fax to +1-212-438-6698.

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TO SONYA — (801) 265-9485

People in Motion



Jim Gault
Executive Vice President BSD

A portion of BSD's succession plan appears to be unfolding with the recent promotion of Jim Gault to Executive Vice President. Jim's previous role was Regional Manager of the Chicago Division. Jim has flourished for 29 years at Gallagher—he spent two years in the Summer Intern Program and joined Gallagher full-time in 1974. He refers to himself as an "old-timer," but his free-flowing, genuine enthusiasm for Gallagher exceeds the energy level of that label. "More has gone on in the past two years than in all my past years of experience put together . . . it makes the future look very exciting!" Jim's zestful outlook is contagious.

It was Gallagher's Summer Intern Program that lured Jim to a brokering career. "The program was much less formal when I participated," Jim recalls. "It was a process like osmosis—you were part of it and perhaps you liked what you saw. I saw the sales side and I liked the competitive nature of the business. And the entrepreneurial opportunity was there—very fluid, fun and exciting—you can go chase any business you want and be good at it."

Jim joined Gallagher in 1974 and embarked on his first production experiences with Bill Jensen and a team of about a half-dozen other young producers. "We called Bill 'The Coach'; he was a great mentor to his rookie team," says Jim. Two years later the branch reorganized and Jim began reporting to Gary Van der Voort, who was able to give him some valuable one-on-one attention. "Gary was Gary—a tough person to work for," Jim

recalls, "but I needed it, I enjoyed it. I owe him a great deal."

In the late '70s Jim gravitated towards the public entity business. He recalls that, at that time, Gallagher was developing some products that were to become a mainstay for many years. "We pulled ahead of the crowd—it was like nobody could touch us!" He started working with a couple of big public entity accounts and experienced some success. "Once I got on the risk management side of the fence, I really never looked back."

The management chapter of Jim's career opened in 1981 when he became unit manager in Chicago. He looks back on this as one of his favorite times. "It was great working with a team and focusing on more than just my own book. It was like having triple the account activity and level of excitement." In 1986, Jim moved to White Plains to serve as branch manager. The change was a very appealing situation for him as it meant dealing with different market issues and working with new people.

Returning to the Chicago region in 1990, Jim says that a combination of competition and infighting occasionally began to stall productivity among its five branches. In 1998, Jim, along with Craig Van der Voort, Bill Bohstedt, Steve Ring and Dan Menzer rose to the challenge of crafting a vision for this waning region. The result was AJGRMS—a niche-focused operation that is a microcosm of BSD.

Jim defines AJGRMS as an operation of highly-concentrated expertise. "We have so much strength here, so many specialists and good resources—it all makes for a great place to be a producer." And Jim believes that AJGRMS has size as an advantage. "It is easier for us to hire teams to make things happen. We have more than 250 people here producing and supporting business. We want to get the best people writing an account, which means there is going to be a split—and it's working."

Jim's newest role at Gallagher is another situation with many dimensions. For starters, he'll focus on the day-to-day operational

(continued on page 16)



issues under the tutelage of BSD President Jim Braniff. "Jim Braniff's job is a huge job and I'm essentially here to learn about it and help him in any way that I can." Participating in regional meetings, listening to what the issues are in the branches and providing help where he can is also on Jim's agenda. Simultaneously he'll champion the long-range BSD plan to nurture niche growth, professionalism and productivity through the use of better technology.

Throughout Jim's ever-changing career he does feel that at least one thing has remained the same. "Our culture—it is our best quality. Look at where we are now—a publicly traded company, yet, in a lot of ways, we are trying to keep that warm, family attitude. Gallagher's stability is amazing. There's something special about that—the odds have been greatly stacked against us, yet somehow we've done it. Culture is the one thing we need to preserve going forward."

What does Jim see as one of Gallagher's biggest future challenges? "Attracting really bright young talent and developing them with a sense of loyalty despite this transient society—it's a pretty ambitious goal," Jim admits. "Loyalty is something that begins to grow when you realize the real value of having a strong employer—financially and culturally—and being able to trust the people you work for." He hopes that this will be a natural progression when a new employee comes to appreciate Gallagher's culture. "Among the most important jobs that any leader needs to do is to establish a sense of excitement and show you're confident that this is a great place to do your job."



John Makowsky
President/CEO
Gallagher Construction Services

John Makowsky, the new President/CEO of Gallagher Construction Services, is running a 58-person construction only office in San Francisco. The typical managerial responsibilities are overseeing the departments, adhering to customer service standards, focusing on customer service, and generating a profit. "I feel that the construction client needs significantly more services than other groups. We also have two other offices in L.A. and San Jose that report to this office."

John feels the construction niche is particularly demanding. "The contractor has issues that get the broker involved almost on a daily basis," he says. "Every job that a contractor has starts with a contract that spells out insurance requirements and contractual obligations. We must make sure the insurance follows the obligation that our customer, the contractor, signs. We also have to network with the contractor to help him find joint venture partners and to assist him in growing his business."

John continues, "Since we belong to the same trade associations that our clients belong to, we are, essentially, part of their business. The relationship that we form puts us in a pretty enviable position and the contractor relies on our expertise and our advice. Our success lies in how strong that relationship is."

John is also proud of the fact that Gallagher Construction Services rarely loses an account on renewal. "If you think about a contractor's business, he gets a job only if he's a low-bidder, unless he negotiates work," John states. "Therefore, he also expects his suppliers

(and we really are his suppliers) to be low bidders. To keep him from going to other brokers to get competitive quotes, we have to be more than one step ahead of our competition. We have to establish and maintain a very high visibility within the construction industry and form social relationships at different levels." He adds that there are dinners, golf events, and various trade association meetings the Gallagher team attends. "We sit on committees. We try to give as much back to their industry as we take out of it."

Prior to his current role, John had been a broker since 1970. Before that he learned the insurance industry as a commercial lines underwriter for Travelers. He started in the brokerage business as an account executive in 1970. John then moved out to California as a producer with Corroon & Black in 1986 and began working in the construction niche as a unit manager.

Following Corroon & Black's acquisition by Willis, eight colleagues, including John, left the company in 1992 and formed a boutique operation—construction only—in San Francisco. John began his new career as a partner, but still did account executive work on the insurance side. "The Lamberson Koster story is pretty widely known," John states. "We focused entirely on contractors and were successful since day one."

Gallagher became interested in Lamberson Koster and became a merger partner in 1996. For the past five years, John says they have been running this office the same as before.

John continues, "Ninety-nine percent of our clients are contractors. The number of insurance companies that have an appetite for construction, however, is rather limited. So we've formed relationships with underwriters that focus on contractors."

What does John think is the Gallagher Construction difference? "Our reputation from the outside looking in and from the contractors' view is that we are a talented group of individuals. It is a very good reputation to have but it is also one that we have to continuously strive to maintain. Our success depends on that." John also thinks growth has been a key

Subject: Meeting/Dinner Invite

Date: Mon, 22 Oct 2001 15:03:35 -0600

From: Sonya White <sonya@uacnet.org>

To: hirsch_s@dixie.edu

Hi Scott:

In January 2002 the Utah Association of Counties Insurance Mutual will begin its tenth year in operation. We are celebrating these 10 years at our upcoming Annual UACIM Membership Meeting on November 14. I will be presenting *The Mutual Then & Now* and, with the approval from the Board of Trustees, would like to invite you to attend this meeting and say a few words about your experiences with the start-up of the Mutual, as the first Vice President and your observations of the Mutual today. I am also inviting Representative Tom Hatch, first President of the Mutual, to say a few words.

The meeting will begin at 3:00 p.m. at the Dixie Convention Center in Ballroom B, followed by a member dinner at 5:00 p.m. in Ballroom CD.

I really appreciate your consideration and look forward to hearing from you.

Sonya

Sonya White <sonya@uacnet.org>
Utah Association of Counties

435-628-7585

665 E. 200 St.

A-Gang 87770

Subject: THX**Date:** Tue, 23 Oct 2001 16:21:22 -0600**From:** Sonya White <sonya@uacnet.org>**To:** Scott Hirschi <wcedc@dixie.edu>

This is great! Thank you for accepting my invitation to attend the UACIM Membership Meeting and taking up some of my presentation time...whew. As far as saying something about the 'present conditions' of the Mutual I was envisioning just your observation of what will be reported prior to my introduction of you and, hopefully, Tom Hatch. If you would like to look around on the UACIM website the address is, www.uacim.org, to get some other ideas. No worries, just take a couple of minutes to speak. I hope you will also be able to join us at the dinner immediately following the meeting and, if possible, give me a brief bio of what you are doing now (for my introduction). I have attached a copy of the agenda. Thanks again and I look forward to seeing you.

Sonya



MM Agenda.DOC

Name: MM Agenda.DOC**Type:** WINWORD File (application/msword)**Encoding:** base64

Subject: Re: Meeting/Dinner Invite

Date: Tue, 23 Oct 2001 14:30:50 -0600

From: Scott Hirschi <wcedc@dixie.edu>

To: Sonya White <sonya@uacnet.org>

It is good to hear from you Sonya. I am pleased that you continue with the Mutual and that it is still serving its members after 10 years!

I would enjoy being part of the Membership Meeting. I could probably offer a few words about the start-up phase of the mutual but I don't have much knowledge of present conditions.

Scott

At 03:03 PM 10/22/01 -0600, you wrote:

Hi Scott:

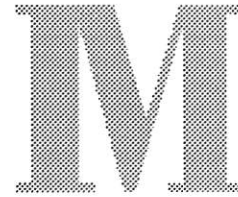
In January 2002 the Utah Association of Counties Insurance Mutual will begin its tenth year in operation. We are celebrating these 10 years at our upcoming Annual UACIM Membership Meeting on November 14. I will be presenting *The Mutual Then & Now* and, with the approval from the Board of Trustees, would like to invite you to attend this meeting and say a few words about your experiences with the start-up of the Mutual, as the first Vice President and your observations of the Mutual today. I am also inviting Representative Tom Hatch, first President of the Mutual, to say a few words.

The meeting will begin at 3:00 p.m. at the Dixie Convention Center in Ballroom B, followed by a member dinner at 5:00 p.m. in Ballroom CD.

I really appreciate your consideration and look forward to hearing from you.

Sonya

Utah Association of Counties Insurance Mutual
5397 South Vine Street
Salt Lake City, UT 84107
801.265.1331, 801.265.9485 (fax)
sonya@uacnet.org



Fax

<i>To:</i>	Representative Tom Hatch	<i>From:</i>	Sonya White
<i>County:</i>		<i>Pages:</i>	2
<i>Fax:</i>	435-676-2421	<i>Date:</i>	October 22, 2001
<i>Re:</i>	Invitation to Participate		

☐ *Urgent*

☐ *For Review*

☒ *Please Comment*

☐ *Per Your Request*

● *Comments:*



October 22, 2001

Representative Tom Hatch
PO Box 391
Panguitch, UT 84759

Dear Tom:

In January 2002 the Utah Association of Counties Insurance Mutual will begin its tenth year in operation. We are celebrating these 10 years at our upcoming Annual UACIM Membership Meeting on Wednesday, November 14. I will be presenting *The Mutual Then & Now* and, with the approval from the Board of Trustees, would like to invite you to attend this meeting and say a few words about your experiences with the start-up of the Mutual, as the first President and your observations of the Mutual today. I am also inviting Scott Hirschi, first Vice President of the Mutual, to say a few words. The meeting will begin at 3:00 p.m. at the Dixie Center in St. George followed by a member dinner at 5:00 p.m.

As well as considering this invitation, I would also like to extend an invitation to you to participate in a *Mock Legislative Committee Meeting* as part of the Utah Association of Counties' Thursday, November 15 Convention Session at 3:00 p.m. Legislators that have confirmed their participation are: Senators Bramble, Hickman, Waddoups, Walker and Representatives Bennion, Clark, Curtis, Garn, Jones and Ure.

I really appreciate your consideration. We will take care of your hotel accommodation and reimburse you for mileage if you find that your schedule will allow you to join us. I look forward to hearing from you.

Sincerely,

Sonya White
UAC & UACIM Administration

UTAH ASSOCIATION OF COUNTIES
Insurance Mutual

M

1992 – 2002
Ten Years of Growth

UTAH ASSOCIATION OF COUNTIES INSURANCE MUTUAL

Annual Report

NOVEMBER 2001

5397 South Vine Street
Salt Lake City, UT 84107
Phone 801.265.1331 • Fax 801.265.9485
www.uacim.org



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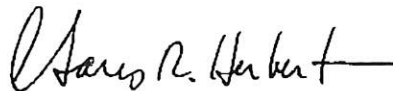
President's Statement

On behalf of the Utah Association of Counties Insurance Mutual (UACIM) Board of Trustees, I would like to thank you for attending the 2001 Annual Meeting. We recognize that there are many important meetings being held at the UAC Annual Convention and appreciate your dedication and interest in the operation of your insurance mutual.

At the UACIM Annual Meeting, each member county will have the opportunity to elect Trustees to the UACIM Board of Trustees. The UACIM Board has eleven members. The structure of the Board is as follows: three members elected at large; three elected from counties of the first, second and third class; three elected from counties of the fourth, fifth, and sixth class; and two positions are elected by the Board. Currently, the Board consists of eight county commissioners, a county executive, a sheriff, and a deputy county attorney. The expertise that these individuals bring to UACIM is invaluable. As you know, Trustees serve without compensation. UACIM is grateful for their service.

Recent events have caused us to reflect on the important role of county government in protecting the health and safety of our citizens. One of the goals of the UACIM Board is to insure that member counties are adequately protected when providing the essential services upon which our citizens rely. On behalf of the Board of Trustees, I wish to thank each member county for their contributions and wish all a safe and successful new year.

Sincerely,



Gary R. Herbert
Utah County Commissioner
President, UACIM Board of Trustees



Director's Statement

The year 2002 represents a significant milestone for the Utah Association of Counties Insurance Mutual. The Mutual was organized in 1992 with the goals of providing property and casualty insurance at reasonable rates, stabilizing premiums through economies of scale, and providing personal, attentive and prompt customer service.

During the last ten years, the Mutual has experienced growing pains, but, as this report attests, the Mutual has grown into a financially strong and viable entity. The Mutual's surplus has grown. Insurance coverage has been broadened under the UACIM Coverage Agreement. Best of all, 25 of Utah's 29 counties are now members of the Mutual.

The Mutual also benefits from the interest and support the members have shown through service to the Mutual. The Personnel Committee is comprised of county personnel directors and clerks. Likewise, the Litigation Management Committee is composed of several county attorneys and deputy county attorneys. The Mutual also benefits from the officers and members of the various UAC boards who aid in the sponsorship of legislation that benefits (and opposition to legislation that harms) the Mutual and its members. And, of course, the Mutual Board of Trustees is made up of elected officials and employees of member counties who serve without compensation. The Mutual staff thanks all of these people for the help they provide in the operation of the Mutual.

The goals of providing property and casualty insurance at reasonable rates, stabilizing premiums through economies of scale, and providing personal, attentive and prompt customer service remain the emphasis for the UACIM staff. We want you, our member counties, to know that you own us. We work for you. If you should ever have a concern, comment or suggestion on how we can improve, please give me a call.

Sincerely,



Shawn M. Guzman
Director, UACIM





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Participating Member Counties formed the Utah Association of Counties Insurance Mutual and commenced its operation as a public agency insurance mutual in January of 1992. One major reason for that action was the inability of counties to obtain insurance through existing markets that would cover the existing exposures and provide services necessary to properly manage risks at a cost that would be level over time. Due to the cyclical nature of the insurance industry, insurance costs to many counties rose dramatically during the late 1980's, and in some instances coverages became unavailable. Counties, together with UACIM staff and insurance consultants, invested considerable time and money to create an entity that would accomplish the following goals:

Goals

- Provide insurance coverage for appropriate exposures of members.
- Stabilize premiums.
- Maximize the input and control of county officials.
- Develop and provide high quality services, designed for counties.
- Increase equity for the members.

In so doing, Utah counties followed the example of many other public entity associations that have formed similar entities to provide a long-term answer to insurance and risk management problems. In fact, UACIM has been very successful in meeting member's expectations regarding stability, service and costs.

Since 1992 the Mutual has consistently responded to the needs of members and provided many services and advantages unavailable elsewhere. Because only Utah counties are members of the Mutual, the services of the Mutual specifically focus on the needs of counties. The Mutual has achieved the original goals of the members and has made significant progress toward meeting new goals and expectations. Some of those areas of progress are:






Progress

- Increased coverages and limits.
- Stability and predictability in premiums.
- County officials set policies.
- Tailored loss control and claims administration.
- Member equity and surplus.

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A Board of Trustees governs the Mutual. The Trustees are elected by the members and serve at the pleasure of the members. The Board exercises all powers of the Mutual, except those powers reserved to the member, and all powers necessary and proper for the operation of the Mutual. The Board is composed of nine persons elected to a term of two-years that may overlap. The Board elects the remaining two persons. The Board of Trustees for 2001 are listed below with their name, position, title, representation and year their term began.

2001 Board of Trustees

	Gary R. Herbert, President Utah County Commissioner At-Large Representative Term Beginning: 1993 Term Expiring: 2002		J. Ty Lewis San Juan County Commissioner Representing 4,5,6 Class Term Beginning: 2000 Term Expiring: 2001
	Dan R. McConkie, Vice President Davis County Commissioner Representing 1,2,3 Class Term Beginning: 1998 Term Expiring: 2001		Royal K. Norman Box Elder County Commissioner At-Large Representative Term Beginning: 1999 Term Expiring: 2002
	Kenneth A. Bischoff, Sec./Treasurer Weber County Commissioner Representing 1,2,3 Class Term Beginning: 2000 Term Expiring: 2001		Tex R. Olsen Sevier County Commissioner At Large Representative Term Beginning: 1998 Term Expiring: 2001
	W. Kay Blackwell Piute County Commissioner Representing 4,5,6 Class Term Beginning: 2001 Term Expiring: 2002		Ed L. Phillips Millard County Sheriff Law Enforcement Committee Chair Term Beginning: 1998
	G. LaVar Cox Millard County Commissioner Representing 4,5,6 Class Term Beginning: 2001 Term Expiring: 2002		E. Kent Sundberg Utah County Deputy Attorney Litigation Committee Chair Term Beginning: 1998
	M. Lynn Lemon Cache County Executive Representing 1,2,3 Class Term Beginning: 2001 Term Expiring: 2002		

UTAH ASSOCIATION OF COUNTIES
INSURANCE MUTUAL



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Beaver County FOUNDING MEMBER Insurance Coordinator: Paul Barton Board Representation: Gary Sullivan 1993-1997, Chad Johnson 1997-2000	Millard County Member Since January 1993 Insurance Coordinator: LeRay Jackson Board Representation: Tony Dearden 1997-1999, Ed Phillips 1997-Present, LaVar Cox 2001 to Present
Box Elder County FOUNDING MEMBER Insurance Coordinator: John Rausch Board Representation: Monte Munns 1997-1998, Royal Norman 1999-Present	Piute County FOUNDING MEMBER Insurance Coordinator: Valeen Brown Board Representation: Kay Blackwell 2001-Present
Cache County FOUNDING MEMBER Insurance Coordinator: Lynn Lemon Board Representation: Sid Groll 1992-1997, Sarah Ann Skanchy 1995-2000, Lynn Lemon 2001-Present	Rich County FOUNDING MEMBER Insurance Coordinator: Pam Shaul Board Representation: Ken Brown 1992-1996
Carbon County Member Since 1998 Insurance Coordinator: Dennis Dooley	San Juan County FOUNDING MEMBER Insurance Coordinator: Rick Bailey Board Representation: Ty Lewis 1993-Present
Daggett County Member Since 2000 Insurance Coordinator: RaNae Wilde	Sanpete County FOUNDING MEMBER Insurance Coordinator: Ilene Roth Board Representation: Leonard Blackham 1992-1993
Davis County FOUNDING MEMBER Insurance Coordinator: Mindy Adams Board Representation: Gerald Hess 1992-1999, Dan McConkie 1998-Present	Sevier County FOUNDING MEMBER Insurance Coordinator: Steve Wall Board Representation: Tex Olsen 1998-Present
Duchesne County FOUNDING MEMBER Insurance Coordinator: Judy Mutton Board Representation: Curtis Dastrup 1996-1997, John Swasey 1997-1998	Tooele County Member January 1992-1995 Board Representation: Dennis Ewing 1992-1995
Emery County FOUNDING MEMBER Insurance Coordinator: Pat Snowball Board Representation: Dixie Thompson 1992-1994, Kent Petersen 1999-2000	Uintah County FOUNDING MEMBER Insurance Coordinator: Barbara Patterson Board Representation: Max Adams 1993-1994
Garfield County FOUNDING MEMBER Insurance Coordinator: Camille Moore Board Representation: Tom Hatch 1992-1993	Utah County FOUNDING MEMBER Insurance Coordinator: Kent Sundberg Board Representation: Gary Herbert 1992-Present, Kent Sundberg 1998-Present
Grand County FOUNDING MEMBER Insurance Coordinator: Peggy Taylor	Wasatch County FOUNDING MEMBER Insurance Coordinator: Derek Pullan
Iron County FOUNDING MEMBER Insurance Coordinator: David Yardley Board Representation: Robert Gardner 1995-1997	Washington County FOUNDING MEMBER Insurance Coordinator: Kaye Findlay Board Representation: Scott Hirschi 1992-1993
Juab County Member Since 1993 Insurance Coordinator: Mike Seely	Wayne County FOUNDING MEMBER Insurance Coordinator: Sandra Rees
Kane County FOUNDING MEMBER Insurance Coordinator: Karla Johnson	Weber County Member Since 1998 Insurance Coordinator: Kim Lee Board Representation: Ken Bischoff 2000-Present



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1995

Building Values: 190,769,268
Contents Values: 42,100,652
Mobile Equipment: 20,019,026
EDP Values: 8,800,314
Valuable Papers: 4,355,000
Expenditures: 256,217,607
Automobile Values: 25,524,000
Total Automobiles: 2,126
Number of Employees: 3,380

1997

Building Values: 237,837,193
Contents Values: 47,658,316
Mobile Equipment: 26,985,374
EDP Values: 12,918,993
Valuable Papers: 5,192,000
Expenditures: 256,282,004
Automobile Values: 23,986,938
Total Automobiles: 1,937
Number of Employees: 3,035

1999

Building Values: 403,726,554
Contents Values: 76,147,172
Mobile Equipment: 38,084,109
EDP Values: 16,511,906
Valuable Papers: 9,226,942
Expenditures: 327,291,786
Automobile Values: 30,618,110
Total Automobiles: 2,402
Number of Employees: 4,157

2001

Building Values: 496,136,174
Contents Values: 85,922,942
Mobile Equipment: 41,502,472
EDP Values: 25,433,276
Valuable Papers: 12,045,676
Expenditures: 373,052,903
Automobile Values: 43,178,005
Total Automobiles: 2,863
Number of Employees: 4,409

1996

Building Values: 237,837,193
Contents Values: 47,658,316
Mobile Equipment: 26,985,374
EDP Values: 12,918,993
Valuable Papers: 5,192,000
Expenditures: 256,282,004
Automobile Values: 23,986,938
Total Automobiles: 1,937
Number of Employees: 3,035

1998

Building Values: 304,697,760
Contents Values: 50,161,538
Mobile Equipment: 32,830,911
EDP Values: 14,704,498
Valuable Papers: 6,260,657
Expenditures: 272,082,834
Automobile Values: 26,955,320
Total Automobiles: 2,065
Number of Employees: 3,423

2000

Building Values: 466,165,114
Contents Values: 84,309,742
Mobile Equipment: 39,993,460
EDP Values: 22,848,812
Valuable Papers: 9,787,921
Expenditures: 342,724,680
Automobile Values: 42,013,120
Total Automobiles: 2,799
Number of Employees: 4,146

2002

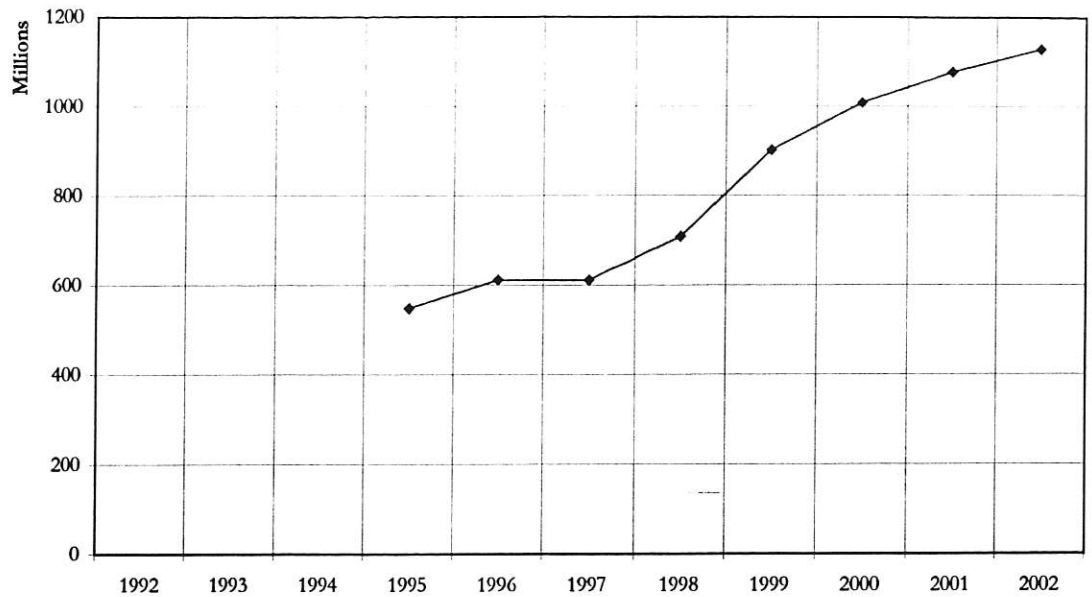
Building Values: 512,055,310
Contents Values: 84,985,804
Mobile Equipment: 39,356,598
EDP Values: 24,547,884
Valuable Papers: 10,531,700
Expenditures: 405,723,716
Automobile Values: 49,139,021
Total Automobiles: 2,902
Number of Employees: 4,310

Premiums for 1992 were based on members 1991 premiums paid to prior carriers. Premiums for 1993 and 1994 were based only on loss history. Beginning 1995 the premium formula included member exposures.

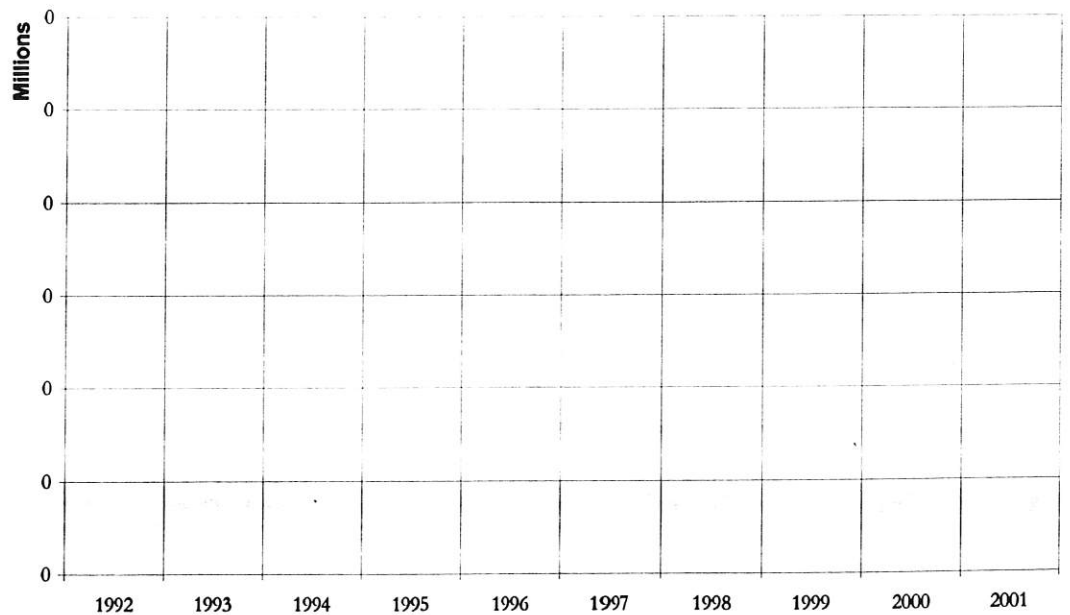


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Total member exposure values (in millions) charted by year.



<member> exposure values (in millions) charted by year.



LOSS CONTROL

Loss Control is the means by which we attempt to keep claims-related costs down. All Loss Control begins with understanding the exposures and the risks associated with certain behaviors. Understanding loss and claim history is essential in assessing risk. At the Utah Association of Counties Insurance Mutual, losses and claims are divided into three general areas. Automobile related Loss, General Liability, and Property. Auto liability tends to contain the highest frequency of claims—usually exceeding the number of the other two kinds of claims combined. While the number of claims is substantially less for General Liability, the potential for monetary loss is great. Historically (with some notable exceptions) the largest annual loss has been in the area of general liability.

Controlling loss involves a number of strategies that come into play both before and after an incident occurs. Pre-Incident strategies include: establishing effective Policies and Procedures, engaging in appropriate Training, Safety Inspections, establishing Incentive Programs, and encouraging the use of proper Safety Equipment.

Once an incident occurs, another set of strategies comes into play. These include: quick and accurate reporting and documentation, effective incident analysis, litigation management, and remedial education and training.

At the Mutual, we provide assistance in developing reasonable policies and procedures in areas of high exposure such as personnel, drug testing, and law enforcement. Also important are the walk-through safety inspections at County facilities. We have provided, and continue to provide courses in Defensive Driving, Title VII Harassment, Drug and Alcohol Testing, post accident procedures, and Supervisor Training upon request of our member Counties.

In addition to the classes, this year the Mutual provided the usual training for Insurance Coordinators, the Annual Personnel Workshop, and training for the Annual San Juan County Road Department Workshop. The Mutual cosponsored training for public works personnel at the annual Road School, training for sheriff's deputies with the Utah Sheriff's Association, and training with the Statewide Association of Public Attorneys. We also coordinated and sponsored Emergency Vehicle Operation training.

In spite of these efforts, incidents occur and claims are made. After incidents occur, claims are analyzed and managed by the experienced people from McLaren's Toplis. The Litigation Management Committee oversees litigation strategy.

For many years the Mutual has been encouraging County participation in the Risk Management Program. This program provides financial incentives in the form of premium credit to those Counties that implement programs and policies that the Mutual believes significantly contribute to the reduction of claims and exposures. The next page gives a break down of the counties that have participated in the Risk Management Program and what financial benefit they have received.

UTAH ASSOCIATION OF COUNTIES
INSURANCE MUTUAL

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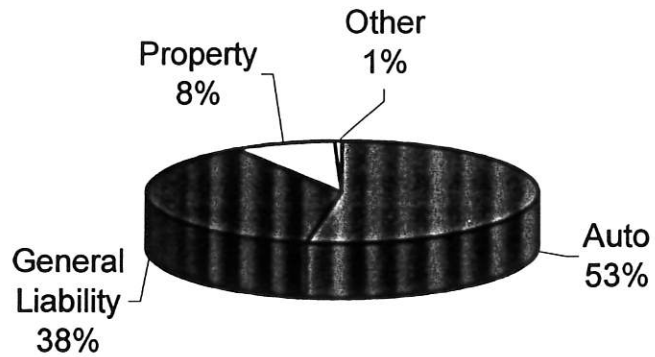
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	1996	1997	1998	1999	2000
BOX				3,855	2,136
CAC			4,528		3,677
DAV		5,938	6,383	8,511	4,720
DUC				1,484	1,806
EME		4,175		3,835	3,566
GAR					261
GRA				1,777	1,750
IRO		2,875	3,052		2,725
JUA			917	1,432	2,241
KAN			1,094		670
MIL			2,037	2,914	3,101
PIU					113
SAJ	2,007		2,965		1,580
SAN		1,110		1,129	1,018
SEV				847	792
UIN		2,802	3,741		3,807
UTA	7,092	7,265	8,454	10,397	11,125
WAS			3,095	3,673	1,192
WAT					2,362
WEB					2,567
TOTALS	9,099	24,165	36,266	39,854	51,209

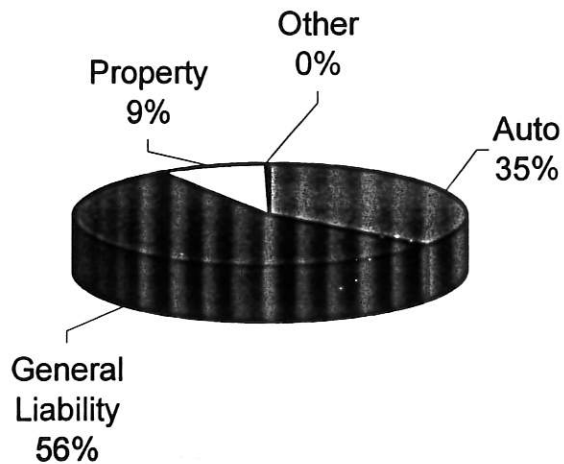
Risk Management Program Premium Credits.

FREQUENCY



Auto = 1598 General Liability = 1164 Property = 250 Other = 16

SEVERITY

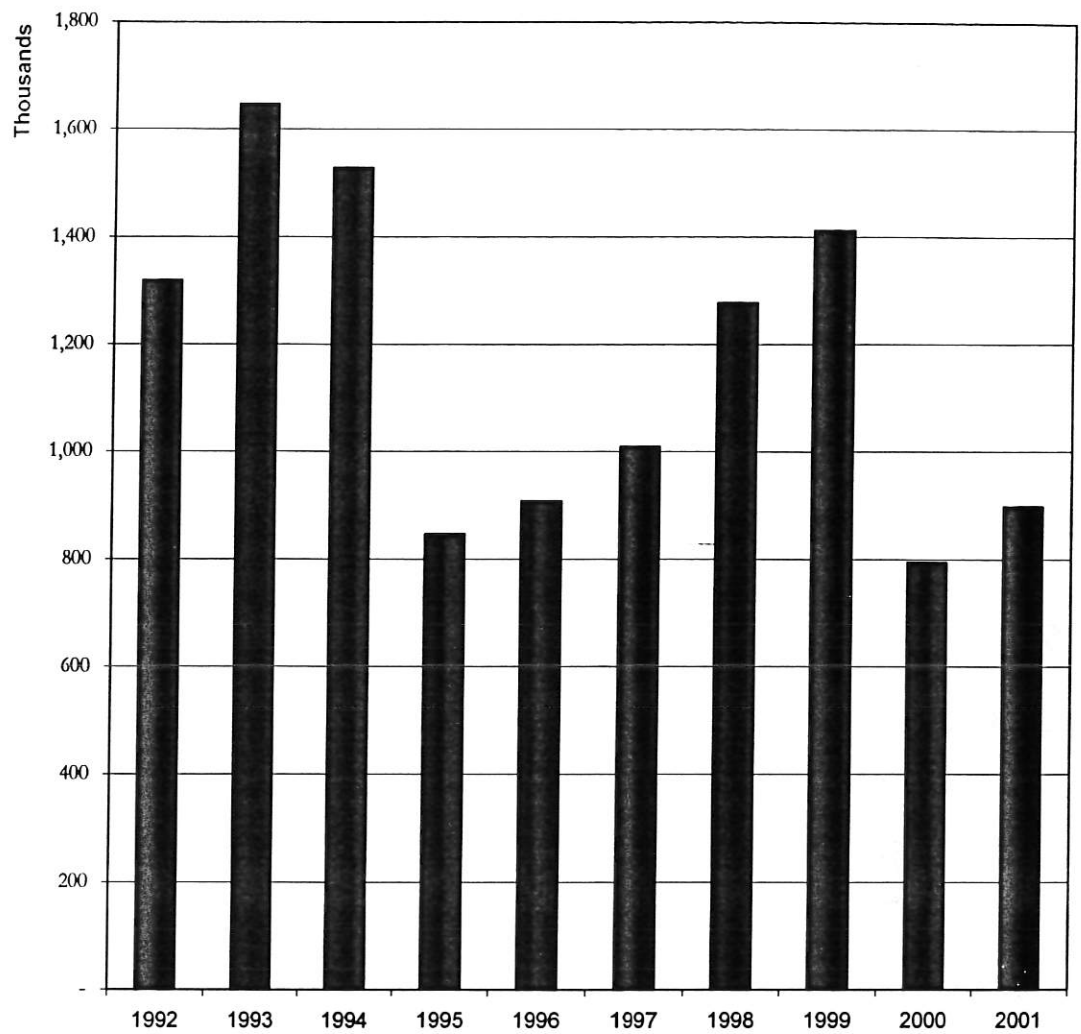


General Liability = \$6,463,872 Auto = \$4,107,750 Property = \$1,037,461 Other = \$25,350



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Current losses through September 2001. Includes paid claims and reserves.



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When Utah counties decided to form the Mutual, one significant obstacle was meeting the statutory requirements for surplus. To qualify for a Certificate of Authority, funds were required to provide guarantees. Although some surplus funds would be provided by initial contributions, and the Insurance Department was willing to work with the Mutual for a few years, additional seed money was needed.

Five counties agreed to provide that money in exchange for debentures. Those five counties were: Davis, Emery, Garfield, San Juan and Washington. Their individual contributions were as follows:

Davis	\$75,000
Emery	\$260,000
Garfield	\$160,000
San Juan	\$50,000
Washington	\$75,000

Each of the debentures stated that the principal and interest would "...not be a legal liability of the Mutual until repayment of interest or principal has prior written approval of the [Insurance Commissioner]...and only at such time or times as...its surplus as calculated on the Annual Statement, would exceed \$2,700,000, after payment thereon."

The 1998 Annual Statement showed that the Mutual's surplus exceeded the \$2,700,000 requirement. The Board of Trustees submitted a formal request that the Insurance Commissioner authorize repayment of the debentures and interest. Authorization was granted on April 2, 1999 to begin the repayment process.

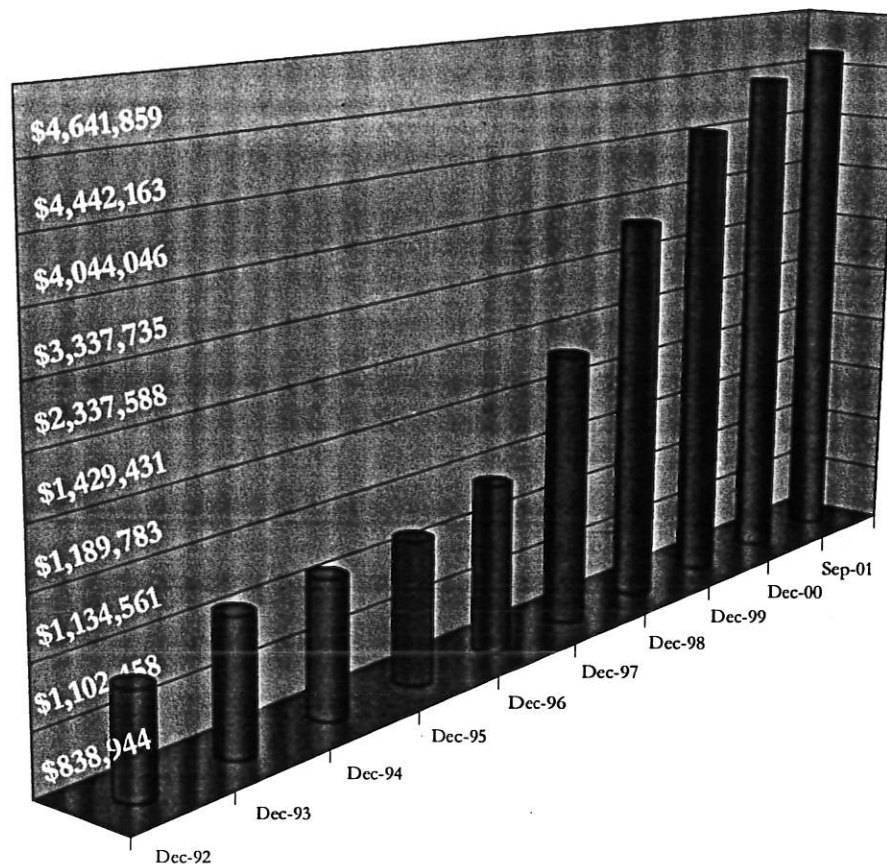
Davis	\$37,091
Emery	\$129,967
Garfield	\$79,975
San Juan	\$24,994
Washington	\$37,091

The Mutual could not have been formed without the surplus provided by these members and we sincerely appreciate their belief in the goals of this organization and their support.



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Surplus grew slowly during the initial four years of operation. With organizational changes that occurred in 1995, and a change in insurance brokers in 1997, growth in the surplus began to increase. Even with the addition of Carbon, Weber, and Daggett Counties, surplus has continued to grow. Surplus as of September, 2001, stands at \$4,641,859. This chart demonstrates the dramatic growth of surplus in recent years.



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This report is for informational purposes only.

This is an estimate only. Member equity may change at any time due to a variety of reasons, including, but not limited to, claims losses, net income, and market conditions. The Utah State Department of Insurance requires the UACIM to keep \$2,000,000 in reserve. This report includes calculations with and without the \$2,000,000 reserve. All funds are managed in accordance with the Utah Money Management Act. The Joint Policy Statement—Member Equity Plan adopted by the Board of Trustees on 10/09/97, governs calculation distribution of equity.

<MEMBER> EQUITY

With \$2 Million Reserve

\$\$\$\$

Without \$2 Million Reserve

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UTAH ASSOCIATION OF COUNTIES INSURANCE MUTUAL

Statutory Statements of Admitted Assets,

Liabilities and Surplus

December 31, 2000 and 1999

ADMITTED ASSETS

	<u>2000</u>	<u>1999</u>
Investments:		
Cash on deposit	\$ 20,441	\$ 30,950
Investment in Utah Public Treasurers'		
Investment Fund	<u>8,463,851</u>	<u>7,411,782</u>
Total investments	<u>8,484,292</u>	<u>7,442,732</u>
Other assets:		
Excess loss receivable	<u>5,037</u>	<u>49,615</u>
Total admitted assets	<u>\$ 8,489,329</u>	<u>\$ 7,492,347</u>

LIABILITIES AND SURPLUS

Liabilities:		
Estimated liability for unpaid losses and		
loss adjustment expenses	\$ 3,753,154	\$ 3,440,298
Accounts payable	<u>37,331</u>	<u>5,000</u>
Pass through premiums	<u>445</u>	<u>3,000</u>
Advance premiums	<u>256,236</u>	<u>-</u>
Total liabilities	<u>4,047,166</u>	<u>3,448,298</u>
Surplus:		
Paid-in surplus	2,233,303	2,233,303
Surplus notes	-	589,899
Unassigned surplus	<u>2,208,860</u>	<u>1,220,847</u>
Total surplus	<u>4,442,163</u>	<u>4,044,049</u>
Total liabilities and surplus	<u>\$ 8,489,329</u>	<u>\$ 7,492,347</u>

These condensed statements are derived from the UACIM's audited financial statements for the 2000-1999 year's end and do not include the notes to the financial statements which would be required for conformity with Statutory Accounting prescribed by the Utah State Insurance Department. A copy of the complete financial statements, prepared in accordance with Statutory Accounting prescribed by the Utah state Insurance Department, including notes and the unqualified opinion, dated February 23, 2001, of the UACIM's independent auditors (Larson & Company), can be obtained from the UACIM upon request.

UTAH ASSOCIATION OF COUNTIES INSURANCE MUTUAL

Statutory Statements of Income
For the Years Ended December 31, 2000 and 1999

	<u>2000</u>	<u>1999</u>
Income:		
Earned premiums	\$ 2,351,234	\$ 2,479,776
Investment income	540,150	171,716
Miscellaneous income	-	20
Total income	<u>2,891,384</u>	<u>2,651,512</u>
Benefits and expenses:		
Losses	681,115	906,422
Loss adjustment expenses	635,658	529,171
Brokerage expenses	101,000	105,000
Administration fees	447,688	358,610
Professional fees	29,547	37,013
Other expenses	3,363	4,145
Total benefits and expenses	<u>1,898,371</u>	<u>1,940,361</u>
Net income	<u>\$ 993,013</u>	<u>\$ 711,151</u>

Statutory Statements of Changes in Surplus
For the Years Ended December 31, 2000 and 1999

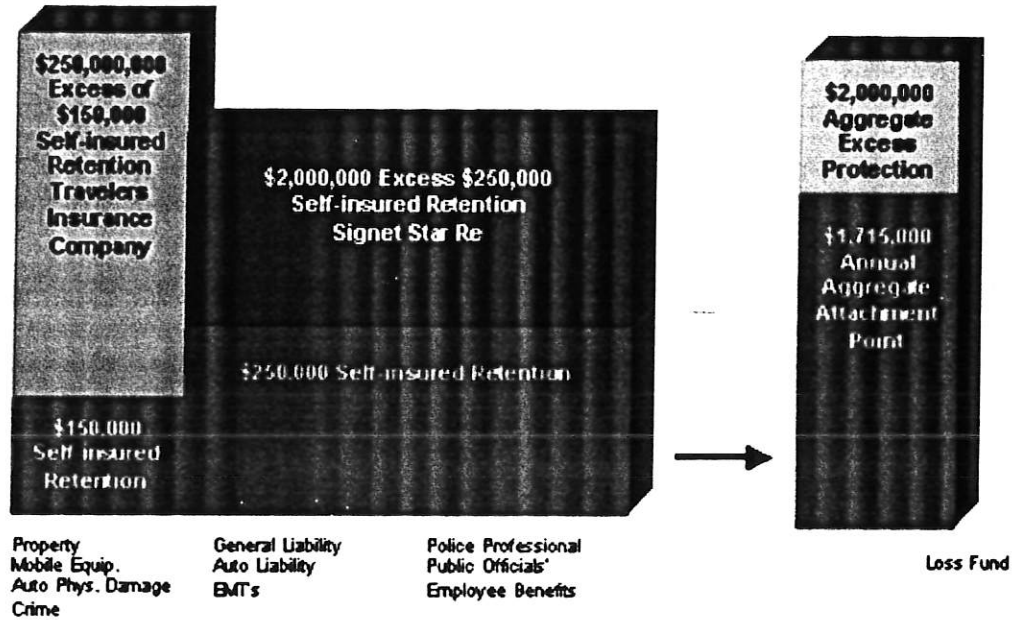
	<u>2000</u>	<u>1999</u>
Balance at beginning of year	<u>\$ 4,044,049</u>	<u>\$ 3,337,735</u>
Net income	993,013	711,151
(Increase) decrease in non-admitted assets	(5,000)	25,264
Change in surplus notes	<u>(589,899)</u>	<u>(30,101)</u>
Net changes to surplus	<u>398,114</u>	<u>706,314</u>
Balance at end of year	<u>\$ 4,442,163</u>	<u>\$ 4,044,049</u>

These condensed statements are derived from the UACIM's audited financial statements for the 2000-1999 year's end and do not include the notes to the financial statements which would be required for conformity with Statutory Accounting prescribed by the Utah State Insurance Department. A copy of the complete financial statements, prepared in accordance with Statutory Accounting prescribed by the Utah state Insurance Department, including notes and the unqualified opinion, dated February 23, 2001, of the UACIM's independent auditors (Larson & Company), can be obtained from the UACIM upon request.

UTAH ASSOCIATION OF COUNTIES INSURANCE MUTUAL
2001 RISK MANAGEMENT STRUCTURE

Signet Star Re and Travelers Insurance Co.

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Coverages subject to change January 1, 2002



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The Mutual is able to secure a variety of insurance coverages to meet member needs that are not written into the coverage agreement. These coverages include but are not limited to:

Aircraft & Aircraft Physical Damage Coverage

Airport and Hangerkeeper Liability

Commercial Crime (Bond)

Medical Malpractice for Physicians/Physicians Assistants

Nurses Professional

Tenant User Liability Insurance

Please contact Shawn Guzman or Sonya White for more information on these or other insurance lines.

	Total			
Net Income	2,436,809			
Contributed Surplus	2,233,303			
Change in non-admitted assets	(28,253)			
Borrowed Surplus	-			
Ending Surplus	4,641,859			
	-			
Borrowed Surplus	-			
Net Income	2,436,809			
Contributed Surplus	2,233,303			
Change in non-admitted assets	(28,253)			
	4,641,859			
Counties				
BEAVER	108,987	46,958		62,029
BOX ELDER	313,068	134,889		178,179
CACHE	332,354	143,199		189,155
CARBON	36,373	15,672		20,701
DAGGETT	2,241	965		1,275
DAVIS	495,902	213,665		282,237
DUCHESNE	177,828	76,619		101,209
EMERY	361,694	155,840		205,854
GARFIELD	107,356	46,256		61,100
GRAND	154,601	66,612		87,989
IRON	241,952	104,248		137,704
JUAB	99,360	42,810		56,549
KANE	99,521	42,880		56,641
MILLARD	128,413	55,328		73,085
PIUTE	28,754	12,389		16,365
RICH	67,811	29,217		38,594
SAN JUAN	198,719	85,621		113,099
SANPETE	154,899	66,740		88,159
SEVIER	135,262	58,279		76,983
TOOELE	-	0		-
UINTAH	259,099	111,636		147,463
UTAH	477,592	205,776		271,816
WASATCH	192,359	82,880		109,479
WASHINGTON	287,433	123,844		163,589
WAYNE	61,496	26,496		35,000
WEBER	118,785	51,180		67,605
	4,641,859	2,000,000		2,641,859

U A C INSURANCE MUTUAL

**REASONS WHY
COUNTIES SHOULD PURCHASE INSURANCE
FROM UACIM**

1. **CONTROL** Through the UAC Insurance Mutual, counties have both management control and policy setting authority over all aspects of their insurance program. The Board of Directors, consisting of county officials and employees, determine what coverages are offered, annual premiums, administration of the program, the selection of the insurance broker who obtains reinsurance, etc. Once the permanent surplus requirements are reached, the Board of Directors will also determine the distribution of all surpluses and equity to county members.
2. **EXCLUSIVE COUNTY PARTICIPATION** The only way a county can lower the cost of its insurance program is to identify its exposure and determine the extent of risk. The county must then decide if it will maintain the risk, transfer the risk or eliminate the risk. The exposure which counties must identify and evaluate is very different from the exposures that cities, special service districts, school districts or the state must identify. Cities do not operate jails, therefore, they have no interest in better training of jail personnel. School districts do not build and maintain roads, therefore, they have no interest in developing better safety procedures to use in the operation of snow plowing equipment. Counties do not operate or maintain water and sewer systems. Only counties provide a search and rescue function, alcohol drug abuse programs, landfills, etc. Many other examples of functions that are exclusive to counties and their inherent risk of operation could be listed. Since the potential risks which counties face are so different and unique to county government, it only makes sense that counties tailor risk management services, loss prevention activities and liability coverages to fit those unique risks. Mixing cities, special districts, schools, the state or even other private businesses, dilutes the effectiveness of the program and makes it less suited to address the unique risks facing county governments. For the very same reasons that counties have chosen to operate the Utah Association of Counties separate from the Utah League of Cities and Towns or the Utah Mining Association, county risk management service and insurance programs ought to be operated separately. The reason is simply that the issues facing county government are different from those of any other type of operation.
3. **LOSS CONTROL SERVICES** Prior to forming UACIM, none of the counties we obtained loss information from, had any comprehensive program for loss prevention or safety activities, regardless of where they purchased insurance. To prevent major losses from occurring, counties need someone working full time for counties, training county employees in the jails, sheriff's department, road departments, etc., concerning those policies and procedures that can be followed to prevent losses. County risks are so different from private businesses, cities, schools, etc., that a full time loss prevention person, working exclusively for counties, is necessary to recommend necessary changes and assist county employees in following through to prevent losses. This dedicated service is provided by the Utah Association of Counties Insurance Mutual.
4. **LOSS INFORMATION** Knowledge of which departments and under what circumstances their losses occur, allows counties to work to reduce those losses. Without a full time loss control department, counties do not receive loss information often enough or with enough detail to make decisions about how they could change their policies and procedures to reduce losses in the future. Equally important, each UACIM member county in the state knows what losses other counties have had which may soon impact them. The result is that each county learns from the mistakes or successes of others. Counties are very attractive targets to be included in litigation that spreads from county to county, this is already happening around the state. UAC Insurance Mutual provides monthly loss information to every county of its own losses broken down by type of loss, department where the loss occurred and the description of loss activity. The Board of Directors has that same information for all counties in the UAC Insurance Mutual program and directs its loss prevention people to assist counties in making changes to avoid losses similar to those observed in the loss data.

5. **DEFINED EQUITY** Every county that joins with UAC Insurance Mutual will accumulate an equity which is identified on an annual basis. The equity is a saving since this is part of the premium paid each year that is unused and becomes surplus. No county at the present time has any defined equity from any insurance provider. The premiums they have paid, that were not used to pay losses or operating expenses, have gone to the profits of the insurance carrier.
6. **SAVINGS** Since its inception, UACIM has worked to build the amount of capital surplus required by the Utah Insurance Code. The surplus account has grown each year, and now totals more than 1.35 million dollars. Furthermore, as loss control efforts result in reduced loss rates, the allocation to the surplus account will increase. Once the amount in surplus reaches the statutory level, the member counties, through their elected Board of Directors, will determine allocation of further annual surplus amounts. For example, amounts could be refunded to the counties as has been done in other states. Pooling organizations in Colorado and New Mexico are among those which have distributed surplus to their members. The Board of Directors may also decide to use some portion of the excess surplus funds to provide broader coverage for the counties. The counties that participate in the UACIM will make those decisions as voting members.
7. **UNIFORM PARTICIPATION DATES** One of the main reasons why counties in existing pools have no defined equity in those programs is because the participation dates when they joined are different. Since the policy anniversary dates are different, there is no way to account for the financial equity or deficit that one participant may incur between premiums paid and losses and expenses allocated versus another participant. UAC Insurance Mutual participation dates are the same for all counties that participate and each year will be financially separate. If a county chooses to leave, and properly notifies UACIM, no exit fees are assessed.
8. **OCCURRENCE FORMS** Insurance forms can be written either as occurrence forms, which cover a loss regardless of when the company was notified of the claim, or claims made forms, which only cover the loss if the company was notified of the loss while the policy was in effect. Generally occurrence forms are considered to be superior to claims made forms because they provide greater protection against coverage gaps. Counties purchasing insurance from commercial carriers are covered under both claims made and occurrence depending on the type of coverage. Unfortunately, some entities do not learn which form their carrier uses until a problem arises resulting in inadequate coverage. UACIM policies are all on the occurrence form except public officials errors and omissions. All policies for that type of coverage have historically been written as claims made policies. To avoid gaps in coverage for members coming into the mutual from entities using claims made forms, UACIM provides retroactive coverage to one year before the date of inception.

According to county officials who purchased insurance from entities other than UACIM, some insurers have changed their policy forms from occurrence forms to claims made forms without prior notification to the counties insured. Such a change is extremely important, and counties should have evaluated the resulting effects on coverage very carefully, but since no notification was given, no evaluation took place. UACIM policy forms will not change without advance notice to the member counties.

9. **CONCURRENCE OF POLICIES** Counties purchasing insurance from commercial carriers are usually purchasing coverage under anywhere from three to five different insurance policies, with several different insurance companies. Even counties that purchase insurance from local pooling organizations are sometimes covered by several different policies. Sometimes disputes arise between two carriers as to the

extent of coverage. Or, in many cases, there is only limited coverage and coverage is based on an interpretation of the policy by the insurance companies. This is called non-concurrence of forms. At the time the claim is filed, the county not only has to defend itself against the claimant, it is also forced to contend with its insurance companies over whether there is coverage and which company will cover the loss. UAC Insurance Mutual found that non-concurrence in policy coverage was a significant problem for counties. Therefore, UACIM provides only two policies; one for liability and one for property so non-concurrence cannot exist.

10. **COPIES OF POLICIES** Counties should receive a copy of all their insurance policies on an annual basis and should review those policies for changes, limitations, or exclusions. During formation, UACIM requested copies of current policies from counties, but many counties were unable to find them. . UACIM believes member counties must have current information on the insurance program and therefore issues copies of its two policies to every county on an annual basis.
11. **NON-ASSESSABILITY** Counties purchasing insurance from local pools or standard carriers may be assessed additional premiums to cover losses in other cities, special districts, or counties. Obviously, the risks of purchasing from an assessable company versus a non-assessable company are greater. Therefore, to avoid the possibility of unexpected assessments, a county should determine whether its primary carrier and/or any reinsurers operate as an assessable entity. UAC Insurance Mutual operates as a non-assessable insurance company and its re-insures are all non-assessable.
12. **LICENSED RE-INSURES** All insurance companies reinsure their catastrophe loss with other, usually larger, insurance companies. AM Best Company rates all insurance companies. The highest rated financial companies are rated A+15 by Best. UAC Insurance Mutual will purchase excess insurance from St. Paul Fire and Marine Insurance Company and National Union Fire Insurance Company. Both are licensed in Utah and both are rated A+15 by Best.

UAC Insurance Mutual

2001 Awards

	2001			2002			Up/Down
	Total Loss (3 yrs)	Premium	Loss Ratio	Total Loss (3 yrs)	Premium	Loss Ratio	
Beaver	50841	69,954	73%	51058	68,196	75%	2%
Box Elder	91507	167,505	55%	103322	164,987	63%	8%
Cache	132318	194,552	68%	212627	187,070	114%	46%
Carbon	150025	82,555	182%	304975	95,953	318%	136%
Daggett	2336	36,735		2336	36,653		0%
Davis	239398	370,211	65%	246743	431,197	57%	-7%
Duchesne	51389	111,465	46%	54659	114,153	48%	2%
Emery	39491	165,096	24%	23406	158,320	15%	-9%
Garfield	10167	64,364	16%	1295	64,670	2%	-14%
Grand	69349	81,599	85%	89891	81,159	111%	26%
Iron	119311	140,837	85%	30352	138,724	22%	-63%
Juab	180349	94,570	191%	55127	103,685	53%	-138%
Kane	148609	62,911	236%	35991	68,292	53%	-184%
Millard	165285	112,956	146%	79651	129,444	62%	-85%
Piute	0	20,038	0%	6875	21,479	32%	32%
Rich	103413	37,073	279%	100849	36,931	273%	-6%
San Juan	190593	143,280	133%	143134	149,915	95%	-38%
Sanpete	32566	80,766	40%	40638	79,315	51%	11%
Sevier	31696	73,361	43%	19720	74,030	27%	-17%
Uintah	91401	189,386	48%	92293	184,522	50%	2%
Utah	364189	370,827	98%	332745	414,951	80%	-18%
Wasatch	208298	134,603	155%	256103	158,244	162%	7%
Washington	298896	176,543	169%	196652	183,409	107%	-62%
Wayne	23849	41,209	58%	11000	39,014	28%	-30%
Weber	519025	251,684	206%	707921	392,513	180%	-26%
	3,314,301	3,274,080		3,199,363	3,576,825		

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Dan McConkie

Ken Bischoff

Ilene Roth, Sanpete Auditor

Gene Roundy, Iron Commissioner

Mike Wilkins, Uintah Deputy Clerk-Auditor

4,5,6

Ty Lewis

Steve Wall, Sevier Clerk-Auditor

Joette Langianese, Grand County Council Member

AL

Tex Olsen

John Hansen, Millard Treasurer



2001 UAC INSURANCE MUTUAL BOARD of TRUSTEES

BOARD MEMBER	POSITION	TITLE	REPRESENTING	TERM BEGINNING	TERM EXPIRES
Gary R. Herbert	President	Utah County Commissioner	At Large	01/13/1993 (1993)	Nov 2002
Dan McConkie	Vice President	Davis County Commissioner	First, Second, Third Class	12/11/1997 (1998)	Nov 2001
Kenneth A. Bischoff	Secretary/Treasurer	Weber County Commissioner	First, Second, Third Class	12/03/1999 (2000)	Nov 2001
Kay Blackwell	Member	Piute County Commissioner	Fourth, Fifth, Sixth Class	12/21/2000 (2001)	Nov 2002
LaVar Cox	Member	Millard County Commissioner	Fourth, Fifth, Sixth Class	12/21/2000 (2001)	Nov 2002
Lynn Lemon	Member	Cache County Executive	First, Second, Third Class	12/21/2000 (2001)	Nov 2002
Ty Lewis	Member	San Juan County Commissioner	Fourth, Fifth, Sixth Class	12/03/1999 (2000)	Nov 2001
Royal Norman	Member	Box Elder County Commissioner	At Large	12/10/1998 (1999)	Nov 2002
Tex Olsen	Member	Sevier County Commissioner	At Large	12/11/1997 (1998)	Nov 2001
Ed Phillips	Member	Millard County Sheriff	Law Enforcement Committee Chair	07/14/1998	
Kent Sundberg	Member	Utah County Deputy Attorney	Litigation Management Committee Chair	7/14/1998	

ABOUT UAC

LOSS CONTI

SERVICE

FEEDBAC

MEETING

MEMBER

LINKS

HOME

2002 BOARD of TRUSTEES

Any official, trustees or employee of a member county may nominate an elected or appointed official or an employee of a member county for available Trustee positions. Available positions for 2002 are **one** At-Large Representative, **two** Representatives for First-Second-Third Class and **one** Representative for Fourth-Fifth-Sixth Class. These four Representatives must be elected at the November 14, 2001 Annual Membership Meeting. All members may nominate an At-Large Representative but should only nominate officials and employees from your class county. Trustees up for re-election are: **Kenneth Bischoff, Lewis, Dan McConkie and Tex Olsen**. Please make your nominations below and submit them prior to November 1.

NAME:

TITLE:

COUNTY:

REPRESENTING: ☐ At-Large ☐ First-Second-Third ☐ Fourth-Fifth-Sixth

NAME:

TITLE:

COUNTY:

REPRESENTING: ☐ At-Large ☐ First-Second-Third ☐ Fourth-Fifth-Sixth

NAME:

TITLE:

COUNTY:

REPRESENTING: ☐ At-Large ☐ First-Second-Third ☐ Fourth-Fifth-Sixth

Submit

Reset

Subject: Trustee Nomination

Date: 01 Oct 2001 13:04:51 -0600

From: <webserver@utahisp.com>

Reply-To: Sonya White sonya@uacnet.org

To: <sonya@uacnet.org>

Name1: Ilene Roth
Title1: Auditor
County1: Sanpete County
AL1:
FST1: V2
FFS1:
Name2:
Title2:
County2:
AL2:
FST2:
FFS2:
Name3:
Title3:
County3:
AL3:
FST3:
FFS3:
Submit: Submit
Remote User:
Date: October 01, 2001
Time: 01:04 PM

Subject: Trustee Nomination

Date: 01 Oct 2001 13:41:37 -0600

From: <webserver@utahisp.com>

Reply-To: Sonya White sonya@uacnet.org

To: <sonya@uacnet.org>

Name1: Gene E. Roundy
Title1: Commissioner
County1: Iron
AL1:
FST1: V2
FFS1:
Name2:
Title2:
County2:
AL2:
FST2:
FFS2:
Name3:
Title3:
County3:
AL3:
FST3:
FFS3:
Submit: Submit
Remote User:
Date: October 01, 2001
Time: 01:41 PM

Subject: Trustee Nomination

Date: 01 Oct 2001 17:09:19 -0600

From: <webserver@utahisp.com>

Reply-To: Sonya White sonya@uacnet.org

To: <sonya@uacnet.org>

Name1: Dannie R. McConkie
Title1: Chairman, Davis County Commission
County1: Davis
AL1: V1
FST1: V2
FFS1:
Name2:
Title2:
County2:
AL2:
FST2:
FFS2:
Name3:
Title3:
County3:
AL3:
FST3:
FFS3:
Submit: Submit
Remote User:
Date: October 01, 2001
Time: 05:09 PM

Subject: Trustee Nomination

Date: 02 Oct 2001 11:51:19 -0600

From: <webserver@utahisp.com>

Reply-To: Sonya White sonya@uacnet.org

To: <sonya@uacnet.org>

Name1: Steve Wall
Title1: Clerk/Auditor
County1: Sevier
AL1:
FST1:
FFS1: V3
Name2: John Hansen
Title2: Treasurer
County2: Millard
AL2: V4
FST2:
FFS2:
Name3:
Title3:
County3:
AL3:
FST3:
FFS3:
Submit: Submit
Remote User:
Date: October 02, 2001
Time: 11:51 AM

Subject: Trustee Nomination

Date: 02 Oct 2001 16:07:19 -0600

From: <webserver@utahisp.com>

Reply-To: Sonya White sonya@uacnet.org

To: <sonya@uacnet.org>

Name1: Mike Wilkins
Title1: Deputy Clerk-Auditor
County1: Uintah County
AL1:
FST1: V2
FFS1:
Name2:
Title2:
County2:
AL2:
FST2:
FFS2:
Name3:
Title3:
County3:
AL3:
FST3:
FFS3:
Submit: Submit
Remote User:
Date: October 02, 2001
Time: 04:07 PM

Subject: Trustee Nomination

Date: 08 Oct 2001 13:54:57 -0600

From: <webserver@utahisp.com>

Reply-To: Sonya White sonya@uacnet.org

To: <sonya@uacnet.org>

Name1: Ty Lewis
Title1: Commission Chairman
County1: San Juan County
AL1:
FST1:
FFS1: V3
Name2: Dan McConkie
Title2: County Commissioner
County2: Davis County
AL2:
FST2: V5
FFS2:
Name3: Kenneth Bischoff
Title3: County Commissioner
County3: Weber County
AL3:
FST3: V8
FFS3:
Submit: Submit
Remote User:
Date: October 08, 2001
Time: 01:54 PM

Subject: Trustee Nomination

Date: 08 Oct 2001 13:55:45 -0600

From: <webserver@utahisp.com>

Reply-To: Sonya White sonya@uacnet.org

To: <sonya@uacnet.org>

Name1: Tex Olsen
Title1: County Commissioner
County1: Sevier County
AL1: V1
FST1:
FFS1:
Name2:
Title2:
County2:
AL2:
FST2:
FFS2:
Name3:
Title3:
County3:
AL3:
FST3:
FFS3:
Submit: Submit
Remote User:
Date: October 08, 2001
Time: 01:55 PM

Subject: Trustee Nomination

Date: 15 Oct 2001 15:13:16 -0600

From: <webserver@utahisp.com>

Reply-To: Sonya White sonya@uacnet.org

To: <sonya@uacnet.org>

Name1: Tex Olsen
Title1:
County1:
AL1:
FST1:
FFS1:
Name2:
Title2:
County2:
AL2:
FST2:
FFS2:
Name3:
Title3:
County3:
AL3:
FST3:
FFS3:
Submit: Submit
Remote User:
Date: October 15, 2001
Time: 03:13 PM

Subject: Trustee Nomination

Date: 12 Oct 2001 16:41:07 -0600

From: <webserver@utahisp.com>

Reply-To: Sonya White sonya@uacnet.org

To: <sonya@uacnet.org>

Name1: Joette Langianese
Title1: Council Person
County1: Grand County
AL1:
FST1:
FFS1: V3
Name2:
Title2:
County2:
AL2:
FST2:
FFS2:
Name3:
Title3:
County3:
AL3:
FST3:
FFS3:
Submit: Submit
Remote User:
Date: October 12, 2001
Time: 04:41 PM

COUNTIES by CLASS**About UAC****Conferences & Meetings****Directory****Job Listings****Legislative Information****Programs & Services****Feedback****Links****Home**

CLASS	COUNTY	POPULATION
First 700,000+	Salt Lake	875,525
Second 125,000-700,000	Utah	340,877
	Davis	236,016
	Weber	192,674
Third 18,000-125,000	Cache	83,440
	Washington	82,436
	Box Elder	41,974
	Iron	28,103
	Tooele	26,739
	Uintah	25,307
	Summit	25,882
	Carbon	21,320
	Sanpete	19,613
	Sevier	18,081
Fourth 10,000-18,000	Duchesne	13,656
	San Juan	13,543
	Wasatch	13,228
	Millard	12,093
	Emery	10,360
Fifth 3,500-10,000	Grand	9,260
	Beaver	8,251
	Morgan	6,812
	Juab	6,635
	Kane	6,856
	Garfield	4,645
Sixth 1-3,500	Wayne	2,587
	Rich	1,823

1-3,500	Rich	1,823
	Piute	1,535
	Daggett	737

Subject: Trustee Nomination

Date: 19 Oct 2001 08:49:35 -0600

From: <webserver@utahisp.com>

Reply-To: Sonya White sonya@uacnet.org

To: <sonya@uacnet.org>

Name1: Ty Lewis
Title1: County Commissioner
County1: San Juan County
AL1:
FST1:
FFS1: V3
Name2:
Title2:
County2:
AL2:
FST2:
FFS2:
Name3:
Title3:
County3:
AL3:
FST3:
FFS3:
Submit: Submit
Remote User:
Date: October 19, 2001
Time: 08:49 AM

Subject: Trustee Nomination
Date: 06 Nov 2001 12:23:46 -0700
From: <webserver@utahisp.com>
Reply-To: Sonya White sonya@uacnet.org
To: <sonya@uacnet.org>

Name1: Ty Lewis
Title1: County Commissioner
County1: San Juan County
AL1:
FST1:
FFS1: V3
Name2:
Title2:
County2:
AL2:
FST2:
FFS2:
Name3:
Title3:
County3:
AL3:
FST3:
FFS3:
Submit: Submit
Remote User:
Date: November 06, 2001
Time: 12:23 PM

UACIM Membership Meeting, November 14, 2001

Designated Representative	Member County	Alternate Representative
Paul Barton	Beaver County	
Roger Handy	Box Elder County	Royal Norman
Lynn Lemon	Cache County	
Dennis Dooley	Carbon County	Robert Pero
RaNae Wilde	Daggett County	Sharon Walters
Steve Baker	Davis County	Steve Rawlings
Larry Ross	Duchesne County	Judy Mutton
Drew Sitterud	Emery County	Pat Snowball
Camille Moore	Garfield County	Clare Ramsay
Kimberly Schappert	Grand County	Joette Langianese
David Yardley	Iron County	Gene Roundy
Mike Seely	Juab County	Boyd Howarth
Karla Johnson	Kane County	
LaVar Cox	Millard County	LeRay Jackson
Kay Blackwell	Piute County	Valeen Brown
Bryce Nielson	Rich County	Bill Cox
Rick Bailey	San Juan County	Ty Lewis
Greg Dettinger	Sanpete County	Ilene Roth
Steve Wall	Sevier County	Ralph Okerlund
Mike Wilkins	Uintah County	
Kent Sundberg	Utah County	Gary Herbert
Derek Pullan	Wasatch County	Brent Titcomb
Gayle Aldred	Washington County	Kaye Findlay
Sandra Rees	Wayne County	Scott Durfey
Dave Wilson	Weber County	Brad Dee

Resolution No. 01-18

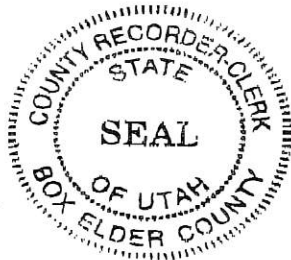
**RESOLUTION OF APPOINTMENT OF A BOX ELDER COUNTY REPRESENTATIVE AND AN
ALTERNATE REPRESENTATIVE FOR THE UTAH ASSOCIATION OF COUNTIES
INSURANCE MUTUAL MEMBERSHIP MEETING**

WHEREAS, the Board of County Commissioners of Box Elder County, Utah, is the proper authority to appoint a qualified person to act as the official representative for Box Elder County at the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001; and

WHEREAS, the Board of County Commissioners of Box Elder County, Utah, has been informed that the By-laws of the Utah Association of Counties Insurance Mutual require that the official representative and an alternate representative for Box Elder County be elected or appointed officers or employees of a member county and be appointed by majority vote of the governing body and designated in writing,

NOW, THEREFORE, be it resolved by the Board of County Commissioners of Box Elder County, Utah, hereby appoints Roger Handy as the official Box Elder County representative for the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001, with Royal Norman as an alternate representative.

RESOLVED ADOPTED AND ORDERED this 9th day of October, 2001.



ATTEST:

LuAnn Adams, Box Elder County Clerk-Recorder,

By: LuAnn Adams

APPROVED AS TO FORM:

Jon Bunderson, Box Elder County Attorney

By: Jon BundersonBOARD OF COUNTY COMMISSIONERS
BOX ELDER COUNTY, UTAHRoyal Norman
Royal Norman, Commission ChairSteve Holmgren
Steve Holmgren, CommissionerSuzanne Rees
Suzanne Rees, Commissioner

Resolution No. 2001-8

**RESOLUTION OF APPOINTMENT OF A CARBON COUNTY REPRESENTATIVE AND AN
ALTERNATE REPRESENTATIVE FOR THE UTAH ASSOCIATION OF COUNTIES
INSURANCE MUTUAL MEMBERSHIP MEETING**

WHEREAS, the Board of County Commissioners of Carbon County, Utah, is the proper authority to appoint a qualified person to act as the official representative for Carbon County at the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001; and

WHEREAS, the Board of County Commissioners of Carbon County, Utah, has been informed that the By-laws of the Utah Association of Counties Insurance Mutual require that the official representative and an alternate representative for Carbon County be elected or appointed officers or employees of a member county and be appointed by majority vote of the governing body and designated in writing,

NOW, THEREFORE, be it resolved by the Board of County Commissioners of Carbon County, Utah, hereby appoints Dennis Dooley as the official Carbon County representative for the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001, with Robert Pero as an alternate representative.

RESOLVED ADOPTED AND ORDERED this 17 day of October, 2001.

BOARD OF COUNTY COMMISSIONERS
CARBON COUNTY, UTAH

William D. Krompel
William Krompel, Commission Chair

Tom Mathews
Tom Mathews, Commissioner

Michael Milovich
Michael Milovich, Commissioner

ATTEST:
Robert Pero, Carbon County Clerk-Auditor

By: Robert Pero

APPROVED AS TO FORM:
Gene Strate, Carbon County Attorney

By: Gene Strate

M UTAH ASSOCIATION
OF COUNTIES
INSURANCE MUTUAL

October 2, 2001

Dennis Dooley
Carbon County Clerk-Auditor
120 East Main
Price, UT 84501

RE: Membership Meeting

Dear Dennis:

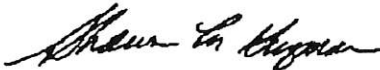
The Annual UACIM Membership Meeting is scheduled for November 14, 2001, 3:00 p.m., at the Dixie Convention Center in St. George.

Some of the items to be discussed will require a vote of the members. Pursuant to the UACIM Bylaws, Article 4.5, *Members shall... (b), Designate in writing a representative and one or more alternate representatives for the members' meetings. Each representative and alternate representative must be an elected or appointed officer or employee of a member and must be appointed by majority vote of the governing body or by the county executive of the member to be the member's official representative for the purposes of the Mutual. An alternate representative may exercise all the powers of a representative during a member meeting, in the absence of the representative.*

Please have the Carbon County Commission appoint a representative and an alternate representative by adopting the attached resolution at the next Commission meeting and faxing the signed resolution to me at 801-265-9485.

Also, the UACIM Board of Trustees has requested that you encourage at least one Commissioner to attend the meeting on the County's behalf.

Sincerely,



Shawn Guzman
Director, UACIM

Attachment

**RESOLUTION OF APPOINTMENT OF A DAGGETT COUNTY REPRESENTATIVE AND AN
ALTERNATE REPRESENTATIVE FOR THE UTAH ASSOCIATION OF COUNTIES
INSURANCE MUTUAL MEMBERSHIP MEETING**

WHEREAS, the Board of County Commissioners of Daggett County, Utah, is the proper authority to appoint a qualified person to act as the official representative for Daggett County at the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001; and

WHEREAS, the Board of County Commissioners of Daggett County, Utah, has been informed that the By-laws of the Utah Association of Counties Insurance Mutual require that the official representative and an alternate representative for Daggett County be elected or appointed officers or employees of a member county and be appointed by majority vote of the governing body and designated in writing,

NOW, THEREFORE, be it resolved by the Board of County Commissioners of Daggett County, Utah, hereby appoints RaNae Wilde as the official Daggett County representative for the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001, with Sharon P. Walters as an alternate representative.

RESOLVED ADOPTED AND ORDERED this 17th day of October, 2001.

BOARD OF COUNTY COMMISSIONERS
DAGGETT COUNTY, UTAH

James M. Briggs
James Briggs, Commission Chair

Chad L. Reed
Chad Reed, Commissioner

Sharon P. Walters
Sharon Walters, Commissioner

I hereby certify the foregoing to be a true & correct
copy of Resolution # 12 filed in the
office of the Daggett County Recorder.

Sherry Kambach, Deputy
Daggett County Recorder

ATTEST

Wicky McKee, Daggett County Clerk-Treasurer

By: Wicky McKee

APPROVED AS TO FORM:

Dennis L. Judd, Daggett County Attorney

By: Dennis L. Judd

E 020609 8 0055 P 0336
RANAE WILDE, DAGGETT COUNTY RECORDER
2001 OCT 26 1:19pm Fee No Fee SK
FOR DAGGETT COUNTY

M UTAH ASSOCIATION
OF COUNTIES
INSURANCE MUTUAL

October 2, 2001

RaNae Wilde
Daggett County Auditor-Recorder
PO Box 219
Manila, UT 84046

RE: Membership Meeting

Dear RaNae:

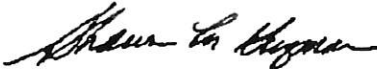
The Annual UACIM Membership Meeting is scheduled for November 14, 2001, 3:00 p.m., at the Dixie Convention Center in St. George.

Some of the items to be discussed will require a vote of the members. Pursuant to the UACIM Bylaws, Article 4.5, *Members shall... (b), Designate in writing a representative and one or more alternate representatives for the members' meetings. Each representative and alternate representative must be an elected or appointed officer or employee of a member and must be appointed by majority vote of the governing body or by the county executive of the member to be the member's official representative for the purposes of the Mutual. An alternate representative may exercise all the powers of a representative during a member meeting, in the absence of the representative.*

Please have the Daggett County Commission appoint a representative and an alternate representative by adopting the attached resolution at the next Commission meeting and faxing the signed resolution to me at 801-265-9485.

Also, the UACIM Board of Trustees has requested that you encourage at least one Commissioner to attend the meeting on the County's behalf.

Sincerely,



Shawn Guzman
Director, UACIM

Attachment

I hereby certify the foregoing to be a true & correct copy of the Daggett County Recorder.

Daggett County Recorder

**RESOLUTION OF APPOINTMENT OF A DAVIS COUNTY REPRESENTATIVE AND AN
ALTERNATE REPRESENTATIVE FOR THE UTAH ASSOCIATION OF COUNTIES
INSURANCE MUTUAL MEMBERSHIP MEETING**

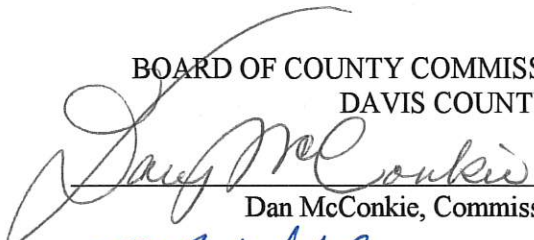
WHEREAS, the Board of County Commissioners of Davis County, Utah, is the proper authority to appoint a qualified person to act as the official representative for Davis County at the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001; and

WHEREAS, the Board of County Commissioners of Davis County, Utah, has been informed that the By-laws of the Utah Association of Counties Insurance Mutual require that the official representative and an alternate representative for Davis County be elected or appointed officers or employees of a member county and be appointed by majority vote of the governing body and designated in writing,

NOW, THEREFORE, be it resolved by the Board of County Commissioners of Davis County, Utah, hereby appoints Steve Baker as the official Davis County representative for the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001, with Steve Rawlings as an alternate representative.

RESOLVED ADOPTED AND ORDERED this 9th day of October, 2001.

BOARD OF COUNTY COMMISSIONERS
DAVIS COUNTY, UTAH


Dan McConkie, Commission Chair


Michael Cragun, Commissioner


Carol Page, Commissioner

ATTEST:

Steve Rawlings, Davis County Clerk-Auditor

By: 

APPROVED AS TO FORM:

Mel Wilson, Davis County Attorney

By: 

M UTAH ASSOCIATION
OF COUNTIES
INSURANCE MUTUAL

October 2, 2001

Mindy Adams
Davis County Risk Management Specialist
PO Box 618
Farmington, UT 84025

RE: Membership Meeting

Dear Mindy:

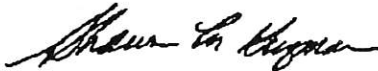
The Annual UACIM Membership Meeting is scheduled for November 14, 2001, 3:00 p.m., at the Dixie Convention Center in St. George.

Some of the items to be discussed will require a vote of the members. Pursuant to the UACIM Bylaws, Article 4.5, *Members shall... (b), Designate in writing a representative and one or more alternate representatives for the members' meetings. Each representative and alternate representative must be an elected or appointed officer or employee of a member and must be appointed by majority vote of the governing body or by the county executive of the member to be the member's official representative for the purposes of the Mutual. An alternate representative may exercise all the powers of a representative during a member meeting, in the absence of the representative.*

Please have the Davis County Commission appoint a representative and an alternate representative by adopting the attached resolution at the next Commission meeting and faxing the signed resolution to me at 801-265-9485.

Also, the UACIM Board of Trustees has requested that you encourage at least one Commissioner to attend the meeting on the County's behalf.

Sincerely,



Shawn Guzman
Director, UACIM

Attachment

RESOLUTION NO. 01-20**A resolution of appointment of a Duchesne County Representative and an alternate representative for the Utah Association of Counties Insurance Mutual Membership Meetings**


WHEREAS, the Board of County Commissioners of Duchesne County, Utah, is the proper authority to appoint a qualified person to act as the official representative for Duchesne County at the Utah Association of Counties Insurance Mutual Membership Meetings; and

WHEREAS, the Board of County Commissioners of Duchesne County, Utah, has been informed that the By-laws of the Utah Association of Counties Insurance Mutual require that the official representative and an alternate representative for Duchesne County be elected or appointed officers or employees of a member county and be appointed by majority vote of the governing body and designated in writing,

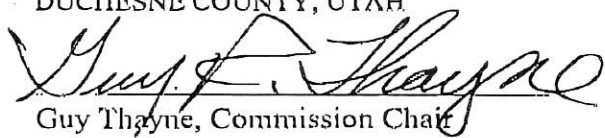
NOW, THEREFORE, be it resolved the Board of County Commissioners of Duchesne County, Utah, hereby appoints Larry Ross as the official Duchesne County representative for the Utah Association of Counties Insurance Mutual Membership Meeting, with Judy Mutton as an alternate representative until the 31st of December 2002.

Resolved Adopted and Ordered this 15th day of October 2001.


ATTEST:


Diane Preston
Duchesne County Clerk-Auditor

BOARD OF COUNTY COMMISSIONERS
DUCHESNE COUNTY, UTAH


Guy Thayne, Commission Chair

APPROVED AS TO FORM:


Herbert Gillespie
Duchesne County Attorney

Larry Ross, Commissioner


Lorna Stradinger, Commissioner

**RESOLUTION OF APPOINTMENT OF A GARFIELD COUNTY REPRESENTATIVE AND AN
ALTERNATE REPRESENTATIVE FOR THE UTAH ASSOCIATION OF COUNTIES
INSURANCE MUTUAL MEMBERSHIP MEETING**

WHEREAS, the Board of County Commissioners of Garfield County, Utah, is the proper authority to appoint a qualified person to act as the official representative for Garfield County at the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001; and

WHEREAS, the Board of County Commissioners of Garfield County, Utah, has been informed that the By-laws of the Utah Association of Counties Insurance Mutual require that the official representative and an alternate representative for Garfield County be elected or appointed officers or employees of a member county and be appointed by majority vote of the governing body and designated in writing,

NOW, THEREFORE, be it resolved by the Board of County Commissioners of Garfield County, Utah, hereby appoints Camille A. Moore as the official Garfield County representative for the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001, with Clare Ramsay as an alternate representative.

RESOLVED ADOPTED AND ORDERED this 8th day of October, 2001.

BOARD OF COUNTY COMMISSIONERS
GARFIELD COUNTY, UTAH

Maloy Dodds
Maloy Dodds, Commission Chair

Clare M. Ramsay
Clare Ramsay, Commissioner

Dell LaFevre
Dell LaFevre, Commissioner

ATTEST:
Camille Moore, Garfield County Clerk-Auditor

By: Camille A. Moore

APPROVED AS TO FORM:
Wallace Lee, Garfield County Attorney

By: Wallace Lee

M UTAH ASSOCIATION
OF COUNTIES
INSURANCE MUTUAL

October 2, 2001

Camille Moore
Garfield County Clerk-Auditor
P.O. Box 77
Panguitch, UT 84759

RE: Membership Meeting

Dear Camille:

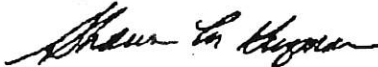
The Annual UACIM Membership Meeting is scheduled for November 14, 2001, 3:00 p.m., at the Dixie Convention Center in St. George.

Some of the items to be discussed will require a vote of the members. Pursuant to the UACIM Bylaws, Article 4.5, *Members shall... (b), Designate in writing a representative and one or more alternate representatives for the members' meetings. Each representative and alternate representative must be an elected or appointed officer or employee of a member and must be appointed by majority vote of the governing body or by the county executive of the member to be the member's official representative for the purposes of the Mutual. An alternate representative may exercise all the powers of a representative during a member meeting, in the absence of the representative.*

Please have the Garfield County Commission appoint a representative and an alternate representative by adopting the attached resolution at the next Commission meeting and faxing the signed resolution to me at 801-265-9485.

Also, the UACIM Board of Trustees has requested that you encourage at least one Commissioner to attend the meeting on the County's behalf.

Sincerely,



Shawn Guzman
Director, UACIM

Attachment

Resolution No. 2001- 2553

**RESOLUTION OF APPOINTMENT OF A GRAND COUNTY REPRESENTATIVE AND AN
ALTERNATE REPRESENTATIVE FOR THE UTAH ASSOCIATION OF COUNTIES
INSURANCE MUTUAL MEMBERSHIP MEETING**

WHEREAS, the Grand County Council of Grand County, Utah, is the proper authority to appoint a qualified person to act as the official representative for Grand County at the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001; and

WHEREAS, the Grand County Council of Grand County, Utah, has been informed that the By-laws of the Utah Association of Counties Insurance Mutual require that the official representative and an alternate representative for Grand County be elected or appointed officers or employees of a member county and be appointed by majority vote of the governing body and designated in writing,

NOW, THEREFORE, be it resolved by the Grand County Council of Grand County, Utah, hereby appoints Kimberly Schappert as the official Grand County representative for the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001, with Joette Langianese as an alternate representative.

RESOLVED ADOPTED AND ORDERED this 15 day of October, 2001.

GRAND COUNTY COUNCIL
GRAND COUNTY, UTAH

Kimberly Schappert
Kimberly Schappert, Commission Chair

ATTEST:

Fran Townsend, Grand County Clerk-Auditor

By: Fran Townsend

APPROVED AS TO FORM:

~~William Hongo~~, Grand County Attorney

W. Scott Barrett

By: W. Scott Barrett

Resolution No. 2001- 11

**RESOLUTION OF APPOINTMENT OF A IRON COUNTY REPRESENTATIVE AND AN
ALTERNATE REPRESENTATIVE FOR THE UTAH ASSOCIATION OF COUNTIES
INSURANCE MUTUAL MEMBERSHIP MEETING**

WHEREAS, the Board of County Commissioners of Iron County, Utah, is the proper authority to appoint a qualified person to act as the official representative for Iron County at the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001; and

WHEREAS, the Board of County Commissioners of Iron County, Utah, has been informed that the By-laws of the Utah Association of Counties Insurance Mutual require that the official representative and an alternate representative for Iron County be elected or appointed officers or employees of a member county and be appointed by majority vote of the governing body and designated in writing,

NOW, THEREFORE, be it resolved by the Board of County Commissioners of Iron County, Utah, hereby appoints David Yardley as the official Iron County representative for the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001, with Gene Roundy as an alternate representative.

RESOLVED ADOPTED AND ORDERED this 9th day of October, 2001.

BOARD OF COUNTY COMMISSIONERS
IRON COUNTY, UTAH

Gene Roundy
Gene Roundy, Commission Chair
Lois L. Bulloch
Lois Bulloch, Commissioner
Dennis Stowell
Dennis Stowell, Commissioner

ATTEST:
David Yardley, Iron County Clerk

By: David Yardley

APPROVED AS TO FORM
Scott Burns, Iron County Attorney

By: Scott Burns

M UTAH ASSOCIATION
OF COUNTIES
INSURANCE MUTUAL

October 2, 2001

David Yardley
Iron County Clerk
P.O. Box 429
Parowan, UT 84761

RE: Membership Meeting

Dear David:

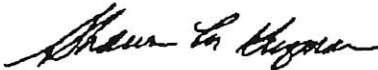
The Annual UACIM Membership Meeting is scheduled for November 14, 2001, 3:00 p.m., at the Dixie Convention Center in St. George.

Some of the items to be discussed will require a vote of the members. Pursuant to the UACIM Bylaws, Article 4.5, *Members shall... (b), Designate in writing a representative and one or more alternate representatives for the members' meetings. Each representative and alternate representative must be an elected or appointed officer or employee of a member and must be appointed by majority vote of the governing body or by the county executive of the member to be the member's official representative for the purposes of the Mutual. An alternate representative may exercise all the powers of a representative during a member meeting, in the absence of the representative.*

Please have the Iron County Commission appoint a representative and an alternate representative by adopting the attached resolution at the next Commission meeting and faxing the signed resolution to me at 801-265-9485.

Also, the UACIM Board of Trustees has requested that you encourage at least one Commissioner to attend the meeting on the County's behalf.

Sincerely,



Shawn Guzman
Director, UACIM

Attachment

**RESOLUTION OF APPOINTMENT OF A JUAB COUNTY REPRESENTATIVE AND AN
ALTERNATE REPRESENTATIVE FOR THE UTAH ASSOCIATION OF COUNTIES
INSURANCE MUTUAL MEMBERSHIP MEETING**

WHEREAS, the Board of County Commissioners of Juab County, Utah, is the proper authority to appoint a qualified person to act as the official representative for Juab County at the Utah Association of Counties Insurance Mutual Membership Meeting to be held on April 10, 2002; and

WHEREAS, the Board of County Commissioners of Juab County, Utah, has been informed that the By-laws of the Utah Association of Counties Insurance Mutual require that the official representative and an alternate representative for Juab County be elected or appointed officers or employees of a member county and be appointed by majority vote of the governing body and designated in writing,

NOW, THEREFORE, be it resolved by the Board of County Commissioners of Juab County, Utah, hereby appoints MICHAEL J. SEELY as the official Juab County representative for the Utah Association of Counties Insurance Mutual Membership Meeting to be held on April 10, 2002, with William Boyd Howarth as an alternate representative.

RESOLVED ADOPTED AND ORDERED this _____ day of _____, 2002.

BOARD OF COUNTY COMMISSIONERS

JUAB COUNTY, UTAH

William Boyd Howarth

Boyd Howarth, Chair

Robert L. Steele

Commission

Joseph A. Bernini

Commission

ATTEST:

Pat Ingram, Juab County Clerk-Auditor

By: Pat Ingram

APPROVED AS TO FORM:

David Leavitt, Juab County Attorney

By: David Leavitt

Resolution No. 2001- 05

**RESOLUTION OF APPOINTMENT OF A KANE COUNTY REPRESENTATIVE AND AN
ALTERNATE REPRESENTATIVE FOR THE UTAH ASSOCIATION OF COUNTIES
INSURANCE MUTUAL MEMBERSHIP MEETING**

WHEREAS, the Board of County Commissioners of Kane County, Utah, is the proper authority to appoint a qualified person to act as the official representative for Kane County at the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001; and

WHEREAS, the Board of County Commissioners of Kane County, Utah, has been informed that the By-laws of the Utah Association of Counties Insurance Mutual require that the official representative and an alternate representative for Kane County be elected or appointed officers or employees of a member county and be appointed by majority vote of the governing body and designated in writing,

NOW, THEREFORE, be it resolved by the Board of County Commissioners of Kane County, Utah, hereby appoints Karla Johnson as the official Kane County representative for the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001, with _____ as an alternate representative.

RESOLVED ADOPTED AND ORDERED this 29th day of October, 2001.

BOARD OF COUNTY COMMISSIONERS
KANE COUNTY, UTAH

Joe C. Judd
Joe Judd, Commission Chair
Stephen Crosby
Stephen Crosby, Commissioner
Ray Spencer
Ray Spencer, Commissioner

ATTEST:
Karla Johnson, Kane County Clerk-Auditor

By: Karla Johnson

APPROVED AS TO FORM:
Eric Lind, Kane County Attorney

By: _____

Resolution No. 2001- 10-22

**RESOLUTION OF APPOINTMENT OF A MILLARD COUNTY REPRESENTATIVE AND AN
ALTERNATE REPRESENTATIVE FOR THE UTAH ASSOCIATION OF COUNTIES
INSURANCE MUTUAL MEMBERSHIP MEETING**

WHEREAS, the Board of County Commissioners of Millard County, Utah, is the proper authority to appoint a qualified person to act as the official representative for Millard County at the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001; and

WHEREAS, the Board of County Commissioners of Millard County, Utah, has been informed that the By-laws of the Utah Association of Counties Insurance Mutual require that the official representative and an alternate representative for Millard County be elected or appointed officers or employees of a member county and be appointed by majority vote of the governing body and designated in writing,

NOW, THEREFORE, be it resolved by the Board of County Commissioners of Millard County, Utah, hereby appoints G. LaVar Cox as the official Millard County representative for the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001, with LeRay Jackson as an alternate representative.

RESOLVED ADOPTED AND ORDERED this 22nd day of October, 2001.

BOARD OF COUNTY COMMISSIONERS
MILLARD COUNTY, UTAH

G. LaVar Cox
LaVar Cox, Commission Chair

Stephen Draper
Stephen Draper, Commissioner

John Cooper
John Cooper, Commissioner

ATTEST:

Norma Brunson, Millard County Clerk

By: Jarice Roliva, Deputy

APPROVED AS TO FORM:

LeRay Jackson, Millard County Attorney

By: LeRay Jackson

Resolution No. 2001- 10-09-01

**RESOLUTION OF APPOINTMENT OF A PIUTE COUNTY REPRESENTATIVE AND AN
ALTERNATE REPRESENTATIVE FOR THE UTAH ASSOCIATION OF COUNTIES
INSURANCE MUTUAL MEMBERSHIP MEETING**

WHEREAS, the Board of County Commissioners of Piute County, Utah, is the proper authority to appoint a qualified person to act as the official representative for Piute County at the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001; and

WHEREAS, the Board of County Commissioners of Piute County, Utah, has been informed that the By-laws of the Utah Association of Counties Insurance Mutual require that the official representative and an alternate representative for Piute County be elected or appointed officers or employees of a member county and be appointed by majority vote of the governing body and designated in writing,

NOW, THEREFORE, be it resolved by the Board of County Commissioners of Piute County, Utah, hereby appoints Key Blackwell as the official Piute County representative for the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001, with Valeen Brown as an alternate representative.

RESOLVED ADOPTED AND ORDERED this 9th day of October, 2001.

BOARD OF COUNTY COMMISSIONERS
PIUTE COUNTY, UTAH

Paul Morgan
Paul Morgan, Commission Chair

Tarval Torgersen
Tarval Torgersen, Commissioner

Key Blackwell
Key Blackwell, Commissioner

ATTEST:
Valeen Brown, Piute County Clerk-Auditor

By: Valeen H. Brown

APPROVED AS TO FORM:
Marvin Bagley, Piute County Attorney

By: Marvin D Bagley

M UTAH ASSOCIATION
OF COUNTIES
INSURANCE MUTUAL

October 2, 2001

Valeen Brown
Piute County Clerk-Auditor
Box 99
Junction, UT 84740

RE: Membership Meeting

Dear Valeen:

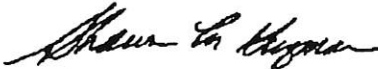
The Annual UACIM Membership Meeting is scheduled for November 14, 2001, 3:00 p.m., at the Dixie Convention Center in St. George.

Some of the items to be discussed will require a vote of the members. Pursuant to the UACIM Bylaws, Article 4.5, *Members shall... (b), Designate in writing a representative and one or more alternate representatives for the members' meetings. Each representative and alternate representative must be an elected or appointed officer or employee of a member and must be appointed by majority vote of the governing body or by the county executive of the member to be the member's official representative for the purposes of the Mutual. An alternate representative may exercise all the powers of a representative during a member meeting, in the absence of the representative.*

Please have the Piute County Commission appoint a representative and an alternate representative by adopting the attached resolution at the next Commission meeting and faxing the signed resolution to me at 801-265-9485.

Also, the UACIM Board of Trustees has requested that you encourage at least one Commissioner to attend the meeting on the County's behalf.

Sincerely,



Shawn Guzman
Director, UACIM

Attachment

Resolution No. 2001- R01-1107B

**RESOLUTION OF APPOINTMENT OF A RICH COUNTY REPRESENTATIVE AND AN
ALTERNATE REPRESENTATIVE FOR THE UTAH ASSOCIATION OF COUNTIES
INSURANCE MUTUAL MEMBERSHIP MEETING**

WHEREAS, the Board of County Commissioners of Rich County, Utah, is the proper authority to appoint a qualified person to act as the official representative for Rich County at the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001; and

WHEREAS, the Board of County Commissioners of Rich County, Utah, has been informed that the By-laws of the Utah Association of Counties Insurance Mutual require that the official representative and an alternate representative for Rich County be elected or appointed officers or employees of a member county and be appointed by majority vote of the governing body and designated in writing,

NOW, THEREFORE, be it resolved by the Board of County Commissioners of Rich County, Utah, hereby appoints Bryce Nielson as the official Rich County representative for the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001, with William Cox as an alternate representative.

RESOLVED ADOPTED AND ORDERED this 7th day of November, 2001.

BOARD OF COUNTY COMMISSIONERS
RICH COUNTY, UTAH

Bill Cox

Bill Cox, Commission Chair

Bryce Nielson

Bryce Nielson, Commissioner

Norman Weston

Norman Weston, Commissioner

ATTEST:

Pamela Shaul, Rich County Clerk-Auditor

By: Pamela Shaul

APPROVED AS TO FORM:

Joc Greenleaf, Rich County Attorney

By: _____

Resolution No. 2001-_____

**RESOLUTION OF APPOINTMENT OF A SAN JUAN COUNTY REPRESENTATIVE AND AN
ALTERNATE REPRESENTATIVE FOR THE UTAH ASSOCIATION OF COUNTIES
INSURANCE MUTUAL MEMBERSHIP MEETING**

WHEREAS, the Board of County Commissioners of San Juan County, Utah, is the proper authority to appoint a qualified person to act as the official representative for San Juan County at the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001; and

WHEREAS, the Board of County Commissioners of San Juan County, Utah, has been informed that the By-laws of the Utah Association of Counties Insurance Mutual require that the official representative and an alternate representative for San Juan County be elected or appointed officers or employees of a member county and be appointed by majority vote of the governing body and designated in writing,

NOW, THEREFORE, be it resolved by the Board of County Commissioners of San Juan County, Utah, hereby appoints RICK M. BAILEY as the official San Juan County representative for the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001, with Ty Lewis as an alternate representative.

RESOLVED ADOPTED AND ORDERED this 8th day of October, 2001.

BOARD OF COUNTY COMMISSIONERS
SAN JUAN COUNTY, UTAH

Ty Lewis
Ty Lewis, Commission Chair

Mark Maryboy
Mark Maryboy, Commissioner

Bill Redd
Bill Redd, Commissioner

ATTEST:

Norman Johnson, San Juan County Clerk-Auditor

By: Norman Johnson

APPROVED AS TO FORM:

Craig Halls, San Juan County Attorney (Deputy)

Walter Bird

By: Walter J. Bird

M UTAH ASSOCIATION
OF COUNTIES
INSURANCE MUTUAL

October 2, 2001

Rick Bailey
San Juan County Administrative Assistant
P.O. Box 338
Monticello, UT 84535

RE: Membership Meeting

Dear Rick:

The Annual UACIM Membership Meeting is scheduled for November 14, 2001, 3:00 p.m., at the Dixie Convention Center in St. George.

Some of the items to be discussed will require a vote of the members. Pursuant to the UACIM Bylaws, Article 4.5, *Members shall... (b), Designate in writing a representative and one or more alternate representatives for the members' meetings. Each representative and alternate representative must be an elected or appointed officer or employee of a member and must be appointed by majority vote of the governing body or by the county executive of the member to be the member's official representative for the purposes of the Mutual. An alternate representative may exercise all the powers of a representative during a member meeting, in the absence of the representative.*

Please have the San Juan County Commission appoint a representative and an alternate representative by adopting the attached resolution at the next Commission meeting and faxing the signed resolution to me at 801-265-9485.

Also, the UACIM Board of Trustees has requested that you encourage at least one Commissioner to attend the meeting on the County's behalf.

Sincerely,



Shawn Guzman
Director, UACIM

Attachment

**RESOLUTION OF APPOINTMENT OF A SANPETE COUNTY REPRESENTATIVE AND AN
ALTERNATE REPRESENTATIVE FOR THE UTAH ASSOCIATION OF COUNTIES
INSURANCE MUTUAL MEMBERSHIP MEETING**

WHEREAS, the Board of County Commissioners of Sanpete County, Utah, is the proper authority to appoint a qualified person to act as the official representative for Sanpete County at the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001; and

WHEREAS, the Board of County Commissioners of Sanpete County, Utah, has been informed that the By-laws of the Utah Association of Counties Insurance Mutual require that the official representative and an alternate representative for Sanpete County be elected or appointed officers or employees of a member county and be appointed by majority vote of the governing body and designated in writing,

NOW, THEREFORE, be it resolved by the Board of County Commissioners of Sanpete County, Utah, hereby appoints GREG DETTINGER as the official Sanpete County representative for the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001, with LIENE ROTH as an alternate representative.

RESOLVED ADOPTED AND ORDERED this 6th day of November, 2001.

BOARD OF COUNTY COMMISSIONERS
SANPETE COUNTY, UTAH

Eddie Cox

Eddie Cox, Commission Chair

Bruce A. Blackham

Bruce Blackham, Commissioner

Greg Dettinger

Greg Dettinger, Commissioner

ATTEST:

Kristine Frischknecht, Sanpete County Clerk

By: Kristine Frischknecht

APPROVED AS TO FORM:

Ross Blackham, Sanpete County Attorney

By: Ross C Blackham

Resolution No. 2001- 10-1

**RESOLUTION OF APPOINTMENT OF A SEVIER COUNTY REPRESENTATIVE AND AN
ALTERNATE REPRESENTATIVE FOR THE UTAH ASSOCIATION OF COUNTIES
INSURANCE MUTUAL MEMBERSHIP MEETING**

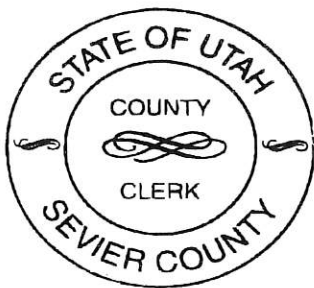
WHEREAS, the Board of County Commissioners of Sevier County, Utah, is the proper authority to appoint a qualified person to act as the official representative for Sevier County at the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001; and

WHEREAS, the Board of County Commissioners of Sevier County, Utah, has been informed that the By-laws of the Utah Association of Counties Insurance Mutual require that the official representative and an alternate representative for Sevier County be elected or appointed officers or employees of a member county and be appointed by majority vote of the governing body and designated in writing,

NOW, THEREFORE, be it resolved by the Board of County Commissioners of Sevier County, Utah, hereby appoints Steven C Wall as the official Sevier County representative for the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001, with Ralph Okerlund as an alternate representative.

RESOLVED ADOPTED AND ORDERED this 15th day of October, 2001.

BOARD OF COUNTY COMMISSIONERS
SEVIER COUNTY, UTAH



ATTEST:
Steven Wall, Sevier County Clerk-Auditor

By: Steven C Wall

Tex R. Olsen
Tex R. Olsen, Commission Chair

Ralph Okerlund
Ralph Okerlund, Commissioner

Gary Mason
Gary Mason, Commissioner

APPROVED AS TO FORM:
Don Brown, Sevier County Attorney

By: Don Brown

M UTAH ASSOCIATION
OF COUNTIES
INSURANCE MUTUAL

October 2, 2001

Steven Wall
Sevier County Clerk
P.O. Box 517
Richfield, UT 84701

RE: Membership Meeting

Dear Steven:

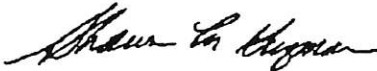
The Annual UACIM Membership Meeting is scheduled for November 14, 2001, 3:00 p.m., at the Dixie Convention Center in St. George.

Some of the items to be discussed will require a vote of the members. Pursuant to the UACIM Bylaws, Article 4.5, *Members shall... (b), Designate in writing a representative and one or more alternate representatives for the members' meetings. Each representative and alternate representative must be an elected or appointed officer or employee of a member and must be appointed by majority vote of the governing body or by the county executive of the member to be the member's official representative for the purposes of the Mutual. An alternate representative may exercise all the powers of a representative during a member meeting, in the absence of the representative.*

Please have the Sevier County Commission appoint a representative and an alternate representative by adopting the attached resolution at the next Commission meeting and faxing the signed resolution to me at 801-265-9485.

Also, the UACIM Board of Trustees has requested that you encourage at least one Commissioner to attend the meeting on the County's behalf.

Sincerely,



Shawn Guzman
Director, UACIM

Attachment

**RESOLUTION OF APPOINTMENT OF UTAH COUNTY REPRESENTATIVE AND
AN ALTERNATE REPRESENTATIVE FOR THE UTAH ASSOCIATION
OF COUNTIES INSURANCE MUTUAL MEMBERSHIP MEETING**


WHEREAS, the Board of County Commissioners, Utah County, Utah, is the proper authority to appoint a qualified person to act as the official representative for Utah County at the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001; and

WHEREAS, the Board of County Commissioners of Utah County, Utah, has been informed that the By-Laws of the Utah Association of Counties Insurance Mutual require that the official representative and one alternate representative for Utah County be elected or appointed officers or employees of a member county and be appointed by majority vote of the governing body and designated in writing,

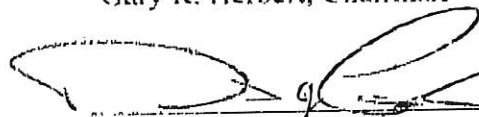
NOW, THEREFORE, be it resolved that the Board of County Commissioners of Utah County, Utah, hereby appoints B. Kent Sundberg as the official Utah County representative for the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001, with Commissioner Gary R. Herbert as an alternate representative.

RESOLVED ADOPTED AND ORDERED this 9th day of October, 2001.

BOARD OF COUNTY COMMISSIONERS
UTAH COUNTY, UTAH



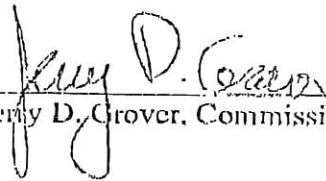
Gary R. Herbert, Chairman



David J. Gardner, Commissioner

M UTAH ASSOCIATION
OF COUNTIES
INSURANCE MUTUAL

October 2, 2001


Jerry D. Grover, Commissioner

ATTEST:

Kent Sundberg
Utah County Deputy Attorney
100 East Center #2400
Provo, UT 84606
Deputy

RE: Membership Meeting

APPROVED AS TO FORM:

C. Kent Sundberg
Utah County Attorney

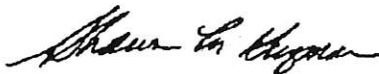
The Annual UACIM Membership Meeting is scheduled for November 14, 2001, 3:00 p.m., at the
By: Dixie Convention Center in St. George
Deputy Utah County Attorney

Some of the items to be discussed will require a vote of the members. Pursuant to the UACIM
Bylaws, Article 4.5, *Members shall... (b), Designate in writing a representative and one or more
alternate representatives for the members' meetings. Each representative and alternate
representative must be an elected or appointed officer or employee of a member and must be
appointed by majority vote of the governing body or by the county executive of the member to be
the member's official representative for the purposes of the Mutual. An alternate representative
may exercise all the powers of a representative during a member meeting, in the absence of the
representative.*

Please have the Utah County Commission appoint a representative and an alternate representative
by adopting the attached resolution at the next Commission meeting and faxing the signed
resolution to me at 801-265-9485.

Also, the UACIM Board of Trustees has requested that you encourage at least one Commissioner
to attend the meeting on the County's behalf.

Sincerely,



Shawn Guzman
Director, UACIM

Attachment

Resolution No. 2001- 24

**RESOLUTION OF APPOINTMENT OF A WASATCH COUNTY REPRESENTATIVE AND AN
ALTERNATE REPRESENTATIVE FOR THE UTAH ASSOCIATION OF COUNTIES
INSURANCE MUTUAL MEMBERSHIP MEETING**

WHEREAS, the Board of County Commissioners of Wasatch County, Utah, is the proper authority to appoint a qualified person to act as the official representative for Wasatch County at the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001; and

WHEREAS, the Board of County Commissioners of Wasatch County, Utah, has been informed that the By-laws of the Utah Association of Counties Insurance Mutual require that the official representative and an alternate representative for Wasatch County be elected or appointed officers or employees of a member county and be appointed by majority vote of the governing body and designated in writing,

NOW, THEREFORE, be it resolved by the Board of County Commissioners of Wasatch County, Utah, hereby appoints DEREK P. PULLAN as the official Wasatch County representative for the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001, with BRENT TITCOMB as an alternate representative.

RESOLVED ADOPTED AND ORDERED this 22 day of OCTOBER, 2001.

BOARD OF COUNTY COMMISSIONERS
WASATCH COUNTY, UTAH

Ren Provost
Ren Provost, Commission Chair

Michael Kohler
Michael Kohler, Commissioner

Ralph Duck, Commissioner

ATTEST:

Brent Titcomb, Wasatch County Clerk-Auditor

By: Brent Titcomb

APPROVED AS TO FORM:

Derek Pullan, Wasatch County Attorney

By: Derek Pullan

FAKED
12-19-01
marie
657-0283

RESOLUTION NO. 2001-801-R**RESOLUTION OF APPOINTMENT OF A WASHINGTON
COUNTY REPRESENTATIVE AND AN ALTERNATE
REPRESENTATIVE FOR THE UTAH ASSOCIATION OF
COUNTIES INSURANCE MUTUAL MEMBERSHIP MEETING**

WHEREAS, the Board of County Commissioners of Washington County, Utah, is the proper authority to appoint a qualified person to act as the official representative for Washington County at the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001; and

WHEREAS, the Board of County Commissioners of Washington County, Utah, has been informed that the By-Laws of the Utah Association of Counties Insurance Mutual require that the official representative and an alternate representative for Washington County be elected or appointed officers or employees of a member county and be appointed by majority vote of the governing body and designated in writing.


NOW, THEREFORE, be it resolved by the Board of County Commissioners of Washington County, Utah, hereby appoints Gayle M. Aldred as the official Washington County representative for the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001, with Kaye Findlay as an alternate representative.

RESOLVED, ADOPTED AND ORDERED this 22 day of October, 2001.

BOARD OF COUNTY COMMISSIONERS
WASHINGTON COUNTY, UTAH


Gayle M. Aldred, Commission Chair



Alan D. Gardner, Commissioner


James J. Eardley, Commissioner

ATTEST:
Calvin R. Robison, Washington County Clerk/Auditor

By: 

APPROVED AS TO FORM:
Eric Ludlow, Washington County Attorney

By: 

M UTAH ASSOCIATION
OF COUNTIES
INSURANCE MUTUAL

October 2, 2001

Kaye Findlay
Washington County Commission Secretary
197 East Tabernacle
St. George, UT 84770

RE: Membership Meeting

Dear Kaye:

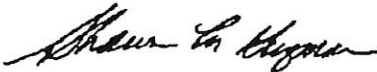
The Annual UACIM Membership Meeting is scheduled for November 14, 2001, 3:00 p.m., at the Dixie Convention Center in St. George.

Some of the items to be discussed will require a vote of the members. Pursuant to the UACIM Bylaws, Article 4.5, *Members shall... (b), Designate in writing a representative and one or more alternate representatives for the members' meetings. Each representative and alternate representative must be an elected or appointed officer or employee of a member and must be appointed by majority vote of the governing body or by the county executive of the member to be the member's official representative for the purposes of the Mutual. An alternate representative may exercise all the powers of a representative during a member meeting, in the absence of the representative.*

Please have the Washington County Commission appoint a representative and an alternate representative by adopting the attached resolution at the next Commission meeting and faxing the signed resolution to me at 801-265-9485.

Also, the UACIM Board of Trustees has requested that you encourage at least one Commissioner to attend the meeting on the County's behalf.

Sincerely,



Shawn Guzman
Director, UACIM

Attachment

Resolution No. 2001- 10-15

**RESOLUTION OF APPOINTMENT OF A WAYNE COUNTY REPRESENTATIVE AND AN
ALTERNATE REPRESENTATIVE FOR THE UTAH ASSOCIATION OF COUNTIES
INSURANCE MUTUAL MEMBERSHIP MEETING**

WHEREAS, the Board of County Commissioners of Wayne County, Utah, is the proper authority to appoint a qualified person to act as the official representative for Wayne County at the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001; and

WHEREAS, the Board of County Commissioners of Wayne County, Utah, has been informed that the By-laws of the Utah Association of Counties Insurance Mutual require that the official representative and an alternate representative for Wayne County be elected or appointed officers or employees of a member county and be appointed by majority vote of the governing body and designated in writing,

NOW, THEREFORE, be it resolved by the Board of County Commissioners of Wayne County, Utah, hereby appoints Sandra N. Rees as the official Wayne County representative for the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001, with Scott Durfey as an alternate representative.

RESOLVED ADOPTED AND ORDERED this 15th day of October, 2001.

BOARD OF COUNTY COMMISSIONERS
WAYNE COUNTY, UTAH

Clean Okerlund
Clean Okerlund, Commission Chair

Scott L. Durfey
Scott Durfey, Commissioner

Allen Jones
Allen Jones, Commissioner

ATTEST:

Sandra Rees, Wayne County Clerk-Auditor

By: Sandra N. Rees

APPROVED AS TO FORM:

Marvin Bagley, Wayne County Attorney

By: Marvin Bagley



October 2, 2001

Sandra Rees
Wayne County Clerk-Auditor
18 South Main
Loa, UT 84747

RE: Membership Meeting

Dear Sandra:

The Annual UACIM Membership Meeting is scheduled for November 14, 2001, 3:00 p.m., at the Dixie Convention Center in St. George.

Some of the items to be discussed will require a vote of the members. Pursuant to the UACIM Bylaws, Article 4.5, *Members shall... (b), Designate in writing a representative and one or more alternate representatives for the members' meetings. Each representative and alternate representative must be an elected or appointed officer or employee of a member and must be appointed by majority vote of the governing body or by the county executive of the member to be the member's official representative for the purposes of the Mutual. An alternate representative may exercise all the powers of a representative during a member meeting, in the absence of the representative.*

Please have the Wayne County Commission appoint a representative and an alternate representative by adopting the attached resolution at the next Commission meeting and faxing the signed resolution to me at 801-265-9485.

Also, the UACIM Board of Trustees has requested that you encourage at least one Commissioner to attend the meeting on the County's behalf.

Sincerely,

Shawn Guzman
Director, UACIM

Attachment

RESOLUTION NO. 28-2001**A RESOLUTION APPOINTING A WEBER COUNTY
REPRESENTATIVE AND AN ALTERNATE REPRESENTATIVE
FOR THE UTAH ASSOCIATION OF COUNTIES INSURANCE MUTUAL**

WHEREAS, the Board of County Commissioners of Weber County, Utah, is the proper authority to appoint a qualified person to act as the official representative for Weber County at the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001; and

WHEREAS, the Board of County Commissioners of Weber County, Utah, has been informed that the By-laws of the Utah Association of Counties Insurance Mutual require that the official representative and an alternate representative for Weber County be elected or appointed officers or employees of a member county and be appointed by majority vote of the legislative body and designated in writing.

NOW THEREFORE, be it resolved by the Board of County Commissioners of Weber County, Utah, hereby appoints David C. Wilson as the official Weber County representative for the Utah Association of Counties Insurance Mutual Membership Meeting to be held on November 14, 2001, with Brad Dee as an alternate representative.

RESOLVED, ADOPTED AND ORDERED this 23rd day of October, 2001.

BOARD OF COUNTY COMMISSIONERS
OF WEBER COUNTY

By Camille T. Cain
Camille T. Cain, Chair

Commissioner Bischoff voted	<u>aye</u>
Commissioner Burton voted	<u>aye</u>
Commissioner Cain voted	<u>aye</u>

ATTEST:

Linda G. Lunceford
Linda G. Lunceford, CPO
Weber County Clerk/Auditor

APPROVED AS TO FORM:

David C. Wilson
David C. Wilson, Deputy County Attorney

From: SONYA J. WHITE (801)265-1331
UTAH ASSOCIATION OF COUNTIES
5397 SOUTH VINE STREET

SALT LAKE CITY, UT, 84107

To: Bakery (435)628-0411
Harmons
1189 East 700 South

St. George, UT, 84790

Ref:



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84790-UT-US

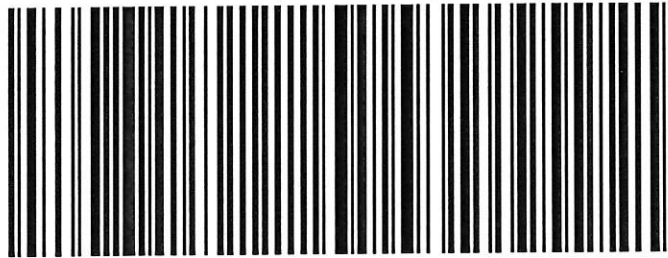
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Subject: FedEx shipment 792684675850

Date: Tue, 6 Nov 2001 11:59:16 -0600 (CST)

From: sonya@uacnet.org

To: <sonya@uacnet.org>

SONYA J. WHITE of UTAH ASSOCIATION OF COUNTIES sent Bakery of Harmons
a FedEx 2-Day FedEx Envelope.

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1st - 3rd

Blair Mc	IIII	IIII	9	Dan McConkie
Steve Roth	II		2	
Ken B	IIII		5	{ Ken Bischoff Gene Randy
Gene R	IIII		5	
Mike W	I		1	22"

Sex ~~IIII~~ ~~IIII~~

4th - 6th

<u>Steve W</u>	IIII	II	7	Steve Wall
Jy Lewis	III		3	13
Jouke	III		3	

at Ry Sex ~~IIII~~ ~~IIII~~ II

FIRST, SECOND, THIRD CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

first, second, third class county representative
(please vote for two representatives)



Kenneth Bischoff
Weber County Commissioner

☐

Dan McConkie
Davis County Commissioner

☒

Ilene Roth
Sanpete County Auditor

☐

Gene Roundy
Iron County Commissioner

☐

Mike Wilkins
Uintah County Deputy Clerk-Auditor

☒

Write-In ☐

Write-In ☐

NOMINEES

at-large representatives
(please vote for one representative)



Tex Olsen
Sevier County Commissioner

☐

Write-In ☐

Write-In ☐

FIRST, SECOND, THIRD CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

first, second, third class county representative
(please vote for two representatives)



Kenneth Bischoff
Weber County Commissioner

☐

Dan McConkie
Davis County Commissioner

☐

Ilene Roth
Sanpete County Auditor

☒

Gene Roundy
Iron County Commissioner

☒

Mike Wilkins
Uintah County Deputy Clerk-Auditor

☐

Write-In ☐

Write-In ☐

NOMINEES

at-large representatives
(please vote for one representative)



Tex Olsen
Sevier County Commissioner

☒

Write-In ☐

Write-In ☐

Fourth, Fifth, Sixth CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

fourth, fifth, sixth class county representative
(please vote for two representatives)



Joette Langianese
Grand County Council Member

☐

Ty Lewis
San Juan County Commissioner

☐

Steve Wall
Sevier County Clerk-Auditor

☐

Write-In ☐

Write-In ☐

NOMINEES

at-large representative
(please vote for one representative)



Tex Olsen
Sevier County Commissioner

☐

Write-In ☐

Write-In ☐

FIRST, SECOND, THIRD CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

first, second, third class county representative
(please vote for two representatives)



Kenneth Bischoff
Weber County Commissioner

☐

Dan McConkie
Davis County Commissioner

☐

Ilene Roth
Sanpete County Auditor

☐

Gene Roundy
Iron County Commissioner

☐

Mike Wilkins
Uintah County Deputy Clerk-Auditor

☐

Write-In ☐

Write-In ☐

NOMINEES

at-large representatives
(please vote for one representative)



Tex Olsen
Sevier County Commissioner

☐

Write-In ☐

Write-In ☐

FIRST, SECOND, THIRD CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

first, second, third class county representative
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Kenneth Bischoff
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Davis County Commissioner

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Sanpete County Auditor

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Gene Roundy
Iron County Commissioner

☒

Mike Wilkins
Uintah County Deputy Clerk-Auditor

☐

Write-In ☐

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NOMINEES

at-large representatives
(please vote for one representative)



Tex Olsen
Sevier County Commissioner

☒

Write-In ☐

Write-In ☐

Fourth, Fifth, Sixth CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

fourth, fifth, sixth class county representative
(please vote for ~~two~~ ^{ONE} representatives)



Joette Langianese
Grand County Council Member

☐

Ty Lewis
San Juan County Commissioner

☐

Steve Wall
Sevier County Clerk-Auditor

☒

Write-In ☐

Write-In ☐

NOMINEES

at-large representative
(please vote for one representative)



Tex Olsen
Sevier County Commissioner

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Write-In ☐

Write-In ☐

Fourth, Fifth, Sixth CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

fourth, fifth, sixth class county representative
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Joette Langianese
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Ty Lewis
San Juan County Commissioner

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Steve Wall
Sevier County Clerk-Auditor

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Write-In ☐

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NOMINEES

at-large representative
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Tex Olsen
Sevier County Commissioner

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Write-In ☐

Write-In ☐

Fourth, Fifth, Sixth CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

fourth, fifth, sixth class county representative
(please vote for ~~two~~ ^{ONE} representatives)



Joette Langianese
Grand County Council Member

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Ty Lewis
San Juan County Commissioner

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Steve Wall
Sevier County Clerk-Auditor

☒

Write-In ☐

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NOMINEES

at-large representative
(please vote for one representative)



Tex Olsen
Sevier County Commissioner

☒

Write-In ☐

Write-In ☐

FIRST, SECOND, THIRD CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

first, second, third class county representative
(please vote for two representatives)



Kenneth Bischoff
Weber County Commissioner
☐



Dan McConkie
Davis County Commissioner
☒



Ilene Roth
Sanpete County Auditor
☐



Gene Roundy
Iron County Commissioner
☒



Mike Wilkins
Uintah County Deputy Clerk-Auditor
☐

Write-In ☐

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NOMINEES

at-large representatives
(please vote for one representative)



Tex Olsen
Sevier County Commissioner
☒

Write-In ☐

Write-In ☐

Fourth, Fifth, Sixth CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

fourth, fifth, sixth class county representative
(please vote for ~~two~~ ONE representatives)



Joette Langianese
Grand County Council Member
☐



Ty Lewis
San Juan County Commissioner
☐



Steve Wall
Sevier County Clerk-Auditor
☒

Write-In ☐

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NOMINEES

at-large representative
(please vote for one representative)



Tex Olsen
Sevier County Commissioner
☒

Write-In ☐

Write-In ☐

Fourth, Fifth, Sixth CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

fourth, fifth, sixth class county representative
(please vote for ~~two~~ ONE representatives)



Joette Langianese
Grand County Council Member
☐



Ty Lewis
San Juan County Commissioner
☐



Steve Wall
Sevier County Clerk-Auditor
☒

Write-In ☐

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NOMINEES

at-large representative
(please vote for one representative)



Tex Olsen
Sevier County Commissioner
☒

Write-In ☐

Write-In ☐

Fourth, Fifth, Sixth CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

fourth, fifth, sixth class county representative
(please vote for ~~two~~ ONE representatives)



Joette Langianese
Grand County Council Member
☐



Ty Lewis
San Juan County Commissioner
☐



Steve Wall
Sevier County Clerk-Auditor
☒

Write-In ☐

Write-In ☐

NOMINEES

at-large representative
(please vote for one representative)



Tex Olsen
Sevier County Commissioner
☒

Write-In ☐

Write-In ☐

Fourth, Fifth, Sixth CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

fourth, fifth, sixth class county representative
(please vote for ~~two~~^{ONE} representatives)



Joette Langianese
Grand County Council Member



Ty Lewis
San Juan County Commissioner



Steve Wall
Sevier County Clerk-Auditor



Write-In

☐

Write-In

☐

NOMINEES

at-large representative
(please vote for one representative)



Tex Olsen
Sevier County Commissioner



Write-In

☐

Write-In

☐

FIRST, SECOND, THIRD CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

first, second, third class county representative
(please vote for two representatives)



Kenneth Bischoff
Weber County Commissioner



Dan McConkie
Davis County Commissioner



Ilene Roth
Sanpete County Auditor



Gene Roundy
Iron County Commissioner



Mike Wilkins
Uintah County Deputy Clerk-Auditor



Write-In

☐

Write-In

☐

NOMINEES

at-large representatives
(please vote for one representative)



Tex Olsen
Sevier County Commissioner



Write-In

☐

Write-In

☐

Fourth, Fifth, Sixth CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

fourth, fifth, sixth class county representative
(please vote for ~~two~~^{ONE} representatives)



Joette Langianese
Grand County Council Member



Ty Lewis
San Juan County Commissioner



Steve Wall
Sevier County Clerk-Auditor



Write-In

☐

Write-In

☐

NOMINEES

at-large representative
(please vote for one representative)



Tex Olsen
Sevier County Commissioner



Write-In

☐

Write-In

☐

FIRST, SECOND, THIRD CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

first, second, third class county representative
(please vote for two representatives)



Kenneth Bischoff
Weber County Commissioner



Dan McConkie
Davis County Commissioner



Ilene Roth
Sanpete County Auditor



Gene Roundy
Iron County Commissioner



Mike Wilkins
Uintah County Deputy Clerk-Auditor



Write-In

☐

Write-In

☐

NOMINEES

at-large representatives
(please vote for one representative)



Tex Olsen
Sevier County Commissioner



Write-In

☐

Write-In

☐

FIRST, SECOND, THIRD CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

first, second, third class county representative
(please vote for two representatives)



Kenneth Bischoff
Weber County Commissioner



Dan McConkie
Davis County Commissioner



Ilene Roth
Sanpete County Auditor



Gene Roundy
Iron County Commissioner



Mike Wilkins
Uintah County Deputy Clerk-Auditor



Write-In ☐

Write-In ☐

NOMINEES

at-large representatives
(please vote for one representative)



Tex Olsen
Sevier County Commissioner



Write-In ☐

Write-In ☐

Fourth, Fifth, Sixth CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

fourth, fifth, sixth class county representative
(please vote for ~~two~~ ONE representatives)



Joette Langianese
Grand County Council Member



Ty Lewis
San Juan County Commissioner



Steve Wall
Sevier County Clerk-Auditor



Write-In ☐

Write-In ☐

NOMINEES

at-large representative
(please vote for one representative)



Tex Olsen
Sevier County Commissioner



Write-In ☐

Write-In ☐

FIRST, SECOND, THIRD CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

first, second, third class county representative
(please vote for two representatives)



Kenneth Bischoff
Weber County Commissioner



Dan McConkie
Davis County Commissioner



Ilene Roth
Sanpete County Auditor



Gene Roundy
Iron County Commissioner



Mike Wilkins
Uintah County Deputy Clerk-Auditor



Write-In ☐

Write-In ☐

NOMINEES

at-large representatives
(please vote for one representative)



Tex Olsen
Sevier County Commissioner



Write-In ☐

Write-In ☐

Fourth, Fifth, Sixth CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

fourth, fifth, sixth class county representative
(please vote for ~~two~~ ONE representatives)



Joette Langianese
Grand County Council Member



Ty Lewis
San Juan County Commissioner



Steve Wall
Sevier County Clerk-Auditor



Write-In ☐

Write-In ☐

NOMINEES

at-large representative
(please vote for one representative)



Tex Olsen
Sevier County Commissioner



Write-In ☐

Write-In ☐

Fourth, Fifth, Sixth CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

fourth, fifth, sixth class county representative
(please vote for ~~two~~ **ONE** representatives)



Joette Langianese
Grand County Council Member
☐



Ty Lewis
San Juan County Commissioner
☐



Steve Wall
Sevier County Clerk-Auditor
☒

Write-In ☐
Write-In ☐

NOMINEES

at-large representative
(please vote for one representative)



Tex Olsen
Sevier County Commissioner
☒

Write-In ☐
Write-In ☐

FIRST, SECOND, THIRD CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

first, second, third class county representative
(please vote for two representatives)



Kenneth Bischoff
Weber County Commissioner
☒



Dan McConkie
Davis County Commissioner
☒



Ilene Roth
Sanpete County Auditor
☐



Gene Roundy
Iron County Commissioner
☐



Mike Wilkins
Uintah County Deputy Clerk-Auditor
☐

Write-In ☐
Write-In ☐

NOMINEES

at-large representatives
(please vote for one representative)



Tex Olsen
Sevier County Commissioner
☒

Write-In ☐
Write-In ☐

Fourth, Fifth, Sixth CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

fourth, fifth, sixth class county representative
(please vote for ~~two~~ **ONE** representatives)



Joette Langianese
Grand County Council Member
☐



Ty Lewis
San Juan County Commissioner
☒



Steve Wall
Sevier County Clerk-Auditor
☐

Write-In ☐
Write-In ☐

NOMINEES

at-large representative
(please vote for one representative)



Tex Olsen
Sevier County Commissioner
☐

Write-In ☐
Write-In ☐

Fourth, Fifth, Sixth CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

fourth, fifth, sixth class county representative
(please vote for ~~two~~ **ONE** representatives)



Joette Langianese
Grand County Council Member
☒



Ty Lewis
San Juan County Commissioner
☐



Steve Wall
Sevier County Clerk-Auditor
☐

Write-In ☐
Write-In ☐

NOMINEES

at-large representative
(please vote for one representative)



Tex Olsen
Sevier County Commissioner
☒

Write-In ☐
Write-In ☐

SECOND, THIRD CLASS
OFFICIAL BALLOT
2002 BOARD of TRUSTEES

NOMINEES

second, third class county representative
(please vote for two representatives)

Kenneth Bischoff
Weber County Commissioner



Dan McConkie
Davis County Commissioner



Ilene Roth
Sanpete County Auditor



Gene Roundy
Iron County Commissioner



Mike Wilkins
Uintah County Deputy Clerk-Auditor



NOMINEES

at-large representatives
(please vote for one representative)

Tex Olsen
Sevier County Commissioner



Fourth, Fifth, Sixth CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

fourth, fifth, sixth class county representative
(please vote for ~~two~~ ^{ONE} representatives)



Joette Langianese
Grand County Council Member



Ty Lewis
San Juan County Commissioner



Steve Wall
Sevier County Clerk-Auditor



Write-In



Write-In



NOMINEES

at-large representative
(please vote for one representative)



Tex Olsen
Sevier County Commissioner



Write-In



Write-In



FIRST, SECOND, THIRD CLASS
OFFICIAL BALLOT
UACIM 2002 BOARD of TRUSTEES

NOMINEES

first, second, third class county representative
(please vote for two representatives)



Kenneth Bischoff
Weber County Commissioner



Dan McConkie
Davis County Commissioner



Ilene Roth
Sanpete County Auditor



Gene Roundy
Iron County Commissioner



Mike Wilkins
Uintah County Deputy Clerk-Auditor



Write-In



Write-In



NOMINEES

at-large representatives
(please vote for one representative)



Tex Olsen
Sevier County Commissioner



Write-In



Write-In

